

# The Board of Education of School District No. 61 (Greater Victoria) Special Board Budget Meeting AGENDA Via Zoom

Thursday, April 6, 2023, 6:30 p.m.
Broadcasted via YouTube
https://bit.ly/3czx8bA

#### A. COMMENCEMENT OF MEETING

This meeting is being audio and video recorded. The video can be viewed on the District website.

## A.1. Acknowledgement of Traditional Territories

The Greater Victoria School District wishes to recognize and acknowledge the Esquimalt and Songhees Nations, on whose traditional territories, we live, we learn, and we do our work.

## A.2. Approval of the Agenda

Recommended Motion:

That the April 6, 2023 Special Board Budget agenda be approved.

#### B. CORRESPONDENCE

**B.1.** Public Correspondence re: Budget

#### C. 2023-2024 ANNUAL BUDGET

# C.1. Budget Bylaw Readings: 1st, 2nd and 3rd Reading

Recommended Motion:

That the Board of Education of School District No. 61 (Greater Victoria) 2023-2024 Annual Budget Bylaw in the amount of \$300,601,593 be:

Read a first time the 6<sup>th</sup> day of April, 2023.

#### Recommended Motion:

That the Board of Education of School District No. 61 (Greater Victoria) 2023-2024 Annual Budget Bylaw in the amount of \$300,601,593 be:

Read a second time the 6<sup>th</sup> day of April, 2023.

#### Recommended Motion:

That the Board of Education of School District No. 61 (Greater Victoria) agree to give all three readings of the 2023-2024 Annual Budget Bylaw at the Open Board meeting on April 6, 2023.

#### Recommended Motion:

That the Board of Education of School District No. 61 (Greater Victoria) 2023-2024 Annual Budget Bylaw in the amount of \$300,601,593 be:

Read a third time, passed and adopted, the 6<sup>th</sup> day of April, 2023.

And that the Secretary-Treasurer and Board Chair be authorized to sign, seal and execute this bylaw on behalf of the Board.

#### D. ADJOURNMENT

#### Recommended Motion:

That the meeting be adjourned.

From:

To:

Allan Carmichael; Community Engagement; Derek Gagnon; Diane Mcnally; Emily Mahbobi; Karin Kwan; Mavis

David; Natalie Baillaut; Nicole Duncan; Rob Paynter

**Subject:** Budget Feedback

**Date:** Friday, March 17, 2023 12:41:00 PM

CAUTION: External email. DO NOT click links or open attachments unless you are confident about the source.

I was able to review the recordings of the March 7 public budget meeting and the March 14 board meeting.

With a four million deficit, I am not sure from the two meetings how the budget committee or the board is going to cover the deficit or how to provide feedback on the 'how' of the exercise since really, little information has been provided.

The feedback I guess I can provide refers back to one of the newly elected trustee's budget videos for the past two years as well as October tweets outlining how there is no budget deficit problem, only a risk tolerance issue where the board underestimates revenues and overestimates expenses .

So why is the board thinking of any cuts if the only problem is the amount of risk the last board wouldn't take? If this trustee was correct it seems like a simple solution.

From:
To: Community Engagement
Subject: Budget feedback

**Date:** Friday, March 17, 2023 3:02:08 PM

CAUTION: External email. DO NOT click links or open attachments unless you are confident about the source.

## Hello Committee:

I have been involved in Public Education for 25 years +. I have had 3 children go through the Victoria District Elementary School system. I know that faced with cutbacks the Gulf Islands cut their work week to a 4 day work week with significant savings in heat, electricity and other savings. Many of our work weeks are already 4 day work weeks. We can extend the school day to make up for the instructional minutes. I also suggest that increasing the number of EAs particularly in Elementary will give us the early intervention and behaviour supports that are not needed at the high school level. Early interventions are the answer for increased mental health stability, support for families and decreasing burnout in teachers which would decrease absences. The school district currently has crazy amounts of absences and most of the reasons why is burnout at the Elementary level paired with all the peculiarities Covid has brought on. I could say more but I don't think more will be read.

Thankyou Respectfully, From: Community Engagement

**Subject:** budget input

**Date:** Wednesday, March 1, 2023 12:16:47 PM

CAUTION: External email. DO NOT click links or open attachments unless you are confident about the source.

#### Ηi

My son is in middle school. He is neurodivergent.

He hardly has access to counselling, or appropriate EA for his needs. Most EAs are trying to teach children to read and write - those are not my son's needs.

My son could also not get a psychological-educational assessment until he was referred by a paediatrician to the UVIC psychology clinic. That was in 2017-2018. My son is now 12, will turn 13 this year. He needs an update psychological-educational assessment.

Please provide timely psyhological-educational assessments and update psychological-educ assessments.

This would prevent children from literally viewing public school as torture. As a place to fear, to be worried about, as a place where they fail.

Please provide more counsellors. Both my children need access to a counsellor at school. Neither has regular access to a counsellor at school. Many other children are in the same position, and they can only get a counsellor through child and youth mental health IF they are at risk of self harm or harming others.

More EAs - children need it, teachers need it, and parents need it. Most parents work and are not trained in how to teach neurodivergent children.

Thank you,

From:
To: Trustees
Subject: Budget Input

**Date:** Friday, March 17, 2023 2:16:00 PM

#### Hello Trustees!

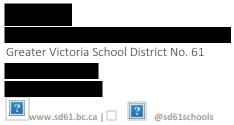
As a Kindergarten teacher at one of our most vulnerable elementary schools, I feel very strongly that we need more funding to support our most vulnerable learners and their families as they enter our school district. I have prepared a presentation on this topic, and would love to share it with you and meet with anyone who is interested in supporting this effort.

As a parent, I also see and hear of this need in other schools across the district. As a voter, I encouraged my fellow community members to engage with this past municipal election to vote for each of you. As a graduate from SD61, I also know that the disparate nature of our elementary schools is long standing. I would greatly value the opportunity to meet with you and discuss ways we can support our learners from the earliest intervention moment possible - when they enter into our system.

Please add to your list of priorities: proper early years funding and collaboration time to meet the needs of our students in a preventative way instead of when our learners and teachers are in crisis.

I hope to hear from someone who is interested in discussing this further. Thank you for your consideration.

Həyšx<sup>w</sup>qʻə/Thank you,



I recognize and acknowledge the Esquimalt and Songhees Nations on whose traditional territory I live, learn and do my work.

From:
To: Community Engagement
Subject: Budget Priorities

**Date:** Friday, March 17, 2023 9:07:12 AM

CAUTION: External email. DO NOT click links or open attachments unless you are confident about the source.

## Hello,

As the parent of an autistic child, I strongly support sufficient funding for educational assistants. EAs have been instrumental in my son's ability to be successful in the classroom, and it's imperative that all students with support needs have access to caring adults who can provide them with additional attention and support as needed.

Thank you, (she/her)

I gratefully acknowledge that I live and work on the traditional unceded territory of the <u>WSÁNEĆ</u> (Saanich), Lekwungen (Songhees), and Wyomilth (Esquimalt) peoples of the Coast Salish Nation and the home of the Métis Chartered Community of Greater Victoria.

From: To:

Community Engagement

Subject: Date: Budget suggestion: SJ Willis soil yard Friday, March 17, 2023 8:14:09 AM

CAUTION: External email. DO NOT click links or open attachments unless you are confident about the source.

## Hello,

I work at Vic High and would like to respectfully acknowledge the excellent work that the maintenance and grounds staff do in our District. I wonder if the resources, machine use, and people power that is allocated to sorting soil at the back of the SJ Willis property is unnecessary considering the budget deficit and challenges facing our District?

There are workers and machines working regularly at that site and the attention it receives is mind boggling. It's also concerning from a safety standpoint how many large vehicles and how much machinery travels through an active school site with students present.

I would respectfully suggest that some serious thought be given to redirecting the District money this dirt receives.

I'd be happy to share more on this matter if requested.

Regards,

Sent from Yahoo Mail on Android

From:
To: Community Engagement
Subject: Don"t cut music.

**Date:** Friday, March 17, 2023 10:10:02 AM

CAUTION: External email. DO NOT click links or open attachments unless you are confident about the source.

## Dear Trustees,

I know you are undertaking the difficult work of managing SD61's budget facing a \$4 million shortfall. I urge you to balance this budget without further cuts to music programming.

You have heard the arguments before: they are real. Schools with music programs have higher graduation rates, higher grades, and closer student bodies. Music is a community builder, a social equalizer, a refuge, a beam of hope in a world that needs it. This is not hyperbole. My two sisters and I were fortunate enough to attend a public school with an extensive string and choir program (vocal five days, strings three days per week) in Ontario. Both my sisters grew up to be professional musicians (was just nominated for a Juno this past weekend). They have integrated music into their professional lives and work every day to improve Canada's cultural patrimony and inspire young musicians across the country.

I am not a professional musician. In fact, I'm a lousy guitar player (a worse cello player) and a mediocre singer. But I sing in a community choir (Marc Jenkins' ChoirsYYJ) and to my children. I play a few instruments with friends and by myself. I do this for the small joys it affords me and others during a time when it is hard to find affordable food, housing, and medical care. My love for music—for this part of me that has allowed me and my family to keep hope during overlapping climate, pandemic, and affordability crises—began when I was 10 years old, in the public school system. My parents—both teachers—could not afford lessons for us, were not musical themselves (although they loved music), and didn't have the free time or mental space to organize them anyway. But the public school system came through—just as it did for every other child in my school.

Further cuts to a music program that has already suffered under the politics of austerity will do untold damage to our children and our communities. Where music makes communities resilient and strong, cuts will make them even more vulnerable, with fewer opportunities for flourishing.

I know you are facing tough choices and I empathize with your position deeply. But cutting music for temporary gain would be shortsighted and harmful. Don't do it.



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From: To:

Community Engagement

**Subject:** From a concerned local citizen regarding budget shortfall

**Date:** Friday, March 17, 2023 12:26:06 PM

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Good afternoon,

I have been a Victoria resident for almost 7 years and have been impressed by the amazing students who are educated at SD61 schools. As well as the teachers who work with these students.

I am however, concerned by the budget deficits and cuts I have been hearing about in the recent few years. I understand the importance of maintaining the structures for which the children attend, and having the staff to teach the children. If there is a possibility to use money from reserve fund to cover cost without having to cut essential programming, could this not be a viable solution.

At the very least, as a local singer who has been involved with music, for most of her life, and music has been an asset during medical treatments, it is frustrating to see that this be the first program on the chopping block regarding cuts. I was diagnosed with non verbal learning disorder when I was in middle school, in Ontario. I was bullied because of this condition and felt alone. I fortunately had music to rely on, through instrumental programs, choir and musical theatre. If music programs were not available for me, I'm not sure if I would have been able to develop into the thriving person with self esteem I am today.

It is frustrating that programs such as STEM, biology, and other tech programs are never even considered for cuts by school boards and yet music seems to be first on the chopping block. If music cuts continue, music therapists, like one in Ontario who helped me when I was first diagnosed with cancer, may not exist, because children may never consider music as career field.

This letter is written by a single young professional who has been lucky to be involved with music her entire life, including currently singing with a local choir (choirs YYJ). She has worked with kids from SD61 who have visited seniors and she is proud and impressed by these kids and commends their teachers. She is concerned about how the cuts and lack of music will affect these kids going forward. Music whether it be choir, instrumental or musical theatre improves mental health, cognition/memory, and self esteem.

Please consider other avenues for rectifying the budget, whether it be using reserve funds, or other program cuts. Music should not continually at the forefront of cuts.

Thank you for your attention,

Kind regards,

Sent from my iPhone

From:

To: Community Engagement
Subject: Input for budget priorities

**Date:** Friday, March 17, 2023 3:23:42 PM

I appreciate that SD61 needs to make difficult choices regarding next year's budget. The focus must be on maintaining learning opportunities for students, including music and exploratories such as woodwork, foods, and art.

**Please look closely at the administration based out of the board office.** How many principals and vice-principals do we actually need? I am confident there is room for savings there.

Sincerely,



From:

To:

Community Engagement

Subject:

Middle school strings

**Date:** Wednesday, March 8, 2023 2:58:03 PM

CAUTION: External email. DO NOT click links or open attachments unless you are confident about the source.

Hi! I'm born and raised in Victoria and currently have two children at Colquitz's middle school. Both my children are into the Arts and do those activities at school as well as on their own outside of school. I have one daughter that's into musical theater and participates and one son that's in regular band. He plays the drums.

As a parent that can afford to pay out of pocket for extracurricular activities (outside of school) I feel like we could do without middle school strings if it helps balance the budget.

I'd rather there be dance programs in Victoria middle school anyways! I feel like more children would benefit from dance and that string instruments is definitely a 'niche' for those that enjoy it.

If you have a child you would like to play a cello or a violin then those parents can pay outside of school for that. I know those instruments are expensive to have your children learn outside of school, but also feel like the demographic of parents that get their children to learn a string, are the demographic that can afford that.

I know this sound heartless or ignorant but let's just assume that the people that can afford to live in the city can afford if they want their children too be a violinist etc. We can't count on the school district for everything! Also I'm sure there's programs or grants through the government to help subsidize lessons for those less fortunate.

- 1)Can the school district donate all the instruments to the rec centers perhaps and then they could offer something that's subsidized through a 'life pass?'
- 2)Do parents know that there's programs through the conservatory of music that you can use your children's disability funding for?
- 3)Can this school district collaborate with any music teachers programs at UVic and have small strings workshops set up after school to help train or expose UVic teachers to class time and help to expose children to strings?
- 4) Can the school district do a traveling workshop that they offered to middle schools once a year for short period of time instead of constant use of the funding?

Do parents realize that children are just learning some basic level stuff at school? I think the parents just like how their kids get exposure to strings, but one would assume if they showed interest they would take outside classes on their own...I think parents just want the exposure at some point.

Just some ideas there... That's how my mind thinks.....

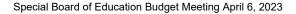
I just wanted to email since my opinion is probably the opposite of the emails that you would be receiving.

I think the school districts instincts are right to drop the strings assuming they're not going to get rid of the basic band. Definitely a luxury those strings in my point of view since I never had a strings option when I was in middle school in school district 63. You could choose the guitar in the regular band if you wanted to! and there was only ever one person that chose that sometimes two.

Kids are at school for academic classes mostly.

Also one more thing strings instruments is an very old form of artistic expression. String instruments are medieval lol. Start offering things like digital music classes and recording/film/media classes!

Thanks for your time Good luck



From: Truste

**Subject:** Music for the Young

**Date:** Sunday, March 19, 2023 6:25:13 PM

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## Dear Trustees,

A wee note from a family of 3 kids in the district 61 school system.

Please continue to support our music programs in school.

Our middle child has found his beat, his confidence and his passion with the lansdowne middle school music program. We are so grateful for the opportunities all 3 children have. We could not do this without school music!



 From:
 Trustees

 Subject:
 Music in SD61

**Date:** Monday, March 13, 2023 9:40:25 PM

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CAUTION: External email. DO NOT click links or open attachments unless you are confident about the source.

## Dear School Board Trustees,

I understand that you are currently working towards the 2023/2024 budget. I urge you to maintain the valuable music programs that we have in our district, including the elementary strings program.

My child is in grade 6 at Lansdowne. He participated in the optional grade 5 strings program last year and has continued to practice with the strings group 2 days a week during early morning sessions. He loved the school music program enough to also take on a band instrument as an exploratory. This community of dedicated kids support each other and are collaborating to make beautiful music together. The life skills he is learning (e.g. teamwork, patience, commitment) will serve him well his whole life. From experience I know that learning an instrument is a lifelong joy and I love that he is able to learn with his classmates.

I also credit the elementary and middle school music programs with easing his transition to middle school. Music is a place of belonging and safety for him. He seems so happy this year in school.

I hope that my younger children and all the children in Victoria will continue to have our wonderful music program.

Best regards,



From:

To:

Community Engagement

**Subject:** Music program

**Date:** Monday, March 6, 2023 9:30:29 PM

CAUTION: External email. DO NOT click links or open attachments unless you are confident about the source.

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Hello,

Music is an essential part of education that promotes creativity, fosters cultural understanding, and enhances cognitive development, and its inclusion in school curriculums can have a significant positive impact on students' academic and personal growth.

How can you consider cutting music from the curriculum knowing the benefits it brings students and staff? Is not the world fraught enough for our students. How much more can you allow the education system to weaken and fail students and our communities?

Sincerely,

From:
To: Community Engagement
Subject: Music programs

**Date:** Tuesday, March 7, 2023 6:38:28 AM

CAUTION: External email. DO NOT click links or open attachments unless you are confident about the source.

Please keep the strings programs!! For many kids at Quadra, this will be the only opportunity they ever have to pick up and fall in love with an instrument. To lose that opportunity is doing our underserved, low income kids a massive disservice.

Music is life and it brings joy and meaning to children and those they share their lives with.

Thank you,

Sent from my iPhone

From:

To: Trustee

**Subject:** Please don't cut music!!

**Date:** Saturday, March 18, 2023 8:10:46 PM

CAUTION: External email. DO NOT click links or open attachments unless you are confident about the source.

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CAUTION: External email. DO NOT click links or open attachments unless you are confident about the source.

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Hello,

Please do not cut music!

Music brings people together, and provides an opportunity to learn new things.

It gives a chance for kids to show what they can do.

The music teachers are awesome people who make you feel good.

It is a huge part of why I like to go to school.

Cutting music would be a huge mistake!

Thank you,

Age 12

Sent from my iPhone

From:
To: Trustees

Subject: Please don"t cut music programs

Date: Sunday, March 19, 2023 3:03:26 PM

CAUTION: External email. DO NOT click links or open attachments unless you are confident about the source.

CAUTION: External email. DO NOT click links or open attachments unless you are confident about the source.

Hello,

I am urging you not to make any cuts to band or strings in the budget. I have 3 children in SD 61.

My oldest is in grade 7 at Central and plays violin, trombone and junior jazz. It is so great to see him learn new skills and develop as a musician. I am also happy to have something to keep him busy as he navigates the beginnings of teenagehood.

My two youngest children go to George Jay. I am so happy the school now has grade 5 strings. It is especially important at our school as many parents can not afford music lessons without it in the school. My grade 4 son is excited to try violin next year and practice with his older brother.

Please do not cut music programs in the budget.

Thank you,

Victoria

From:
To:
Subject:
Trustees
RE: Music Matters

**Date:** Friday, March 17, 2023 8:51:05 AM

CAUTION: External email. DO NOT click links or open attachments unless you are confident about the source.

CAUTION: External email. DO NOT click links or open attachments unless you are confident about the source.

#### Dear Trustees

The music program in School District 61 is so essential for many reasons. I need not remind you of the importance for children to learn to work as a team and music making is one of the best ways to do that through being in an orchestra or a band. There are many studies that clearly show that learning to play an instrument helps cognitive and emotional development.

And beyond the social, intellectual, and mental health aspects, children, who learn to play together to make something beautiful (under the guidance of their amazing music mentors), will help to create a better world.

Please do not cut the music program in the district.

(former educator, grandparent of two SD61 students)

From: Trustees Trustees

**Subject:** SD61 Music Programs

**Date:** Friday, March 17, 2023 10:37:39 AM

CAUTION: External email. DO NOT click links or open attachments unless you are confident about the source.

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## School Board Trustees,

It is my understanding that you are currently working toward the 2023/24 budget. As a part of this, I urge you to maintain the wonderful music programs that we have in our district, including the elementary strings program.

My son is currently in grade 6 at Lansdowne Middle School. Following his very rewarding experience in the optional grade 5 strings program last year playing cello, he has continued with this and now a part of both the Strings 6 program and the Band 6 program (playing clarinet). As part of this he is a learning a love for music and the value of being in a community of like minded individuals.

The quality of these programs and the dedication that is put in by the music teachers is excellent. The life skills that my son and his classmates are learning (e.g. commitment, teamwork, patience) will stay with them for a lifetime. My own experiences with band and music have sparked a lifelong joy in me that I am seeing emerge in these music classes.

Furthermore, being a part of this music community has helped my son greatly in his transition to middle school and to develop new friendships. This program is a place of belonging for him where he feels safe. This has resulted in him regularly showing how happy he is this school year.

I have 2 younger children in elementary school that I am hoping will, along with their peers in schools throughout Victoria, continue to have the opportunity for similar experiences to those my son has had in these excellent music programs.

Thank you,



From:

To: Community Engagement
Subject: String music program

**Date:** Tuesday, March 7, 2023 9:49:49 AM

CAUTION: External email. DO NOT click links or open attachments unless you are confident about the source.

## Hello,

Please support continuation of the string program for SD61. These programs have a long history of enriching the public's life and providing opportunities that are not available to many families. The exposure to classical music through the strings programs improves other aspects of education.

Parents (and the rest of society) values this program and its history in Victoria. Do not be the ones to break that history and toss this valuable program into the trash simply to prioritize other aspects of the budget. Have the courage and confidence to choose programs that mean less to the public to modify to seek savings.

From:
To: Community Engagement
Cc: Caroline Manders

**Subject:** The importance of music in our schools **Date:** Saturday, March 4, 2023 3:40:27 PM

CAUTION: External email. DO NOT click links or open attachments unless you are confident about the source.

Here is an article about the importance of music in every classroom.

A friend from my Masters swim club has 2 daughters in middle school in Victoria. She was most concerned about SD61 cutting music programs. Just after she read the article referenced below, there was an orchestral presentation by school students from all levels. She said that it was fantastic and booked out. The last piece played created tears in the audience. What more proof is needed about the importance of music in young peoples' lives?

https://www.ascd.org/el/articles/why-music-should-be-in-every-classroom

Regards



# **Greater Victoria Teachers' Association**

5-515 Dupplin Road Victoria BC V8Z 1C2 t. 250.595.0181 f. 250.595.0189 info@gvta.net gvta.net

via email

March 13, 2023

Board of Trustees SD61 (Greater Victoria) 556 Boleskine Road Victoria BC V8Z 1E8

Dear Trustees:

## **RE: Budget Input**

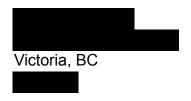
As you deliberate next year's budget the GVTA recognizes the difficult decisions ahead of you. It was disappointing that the provincial budget did not include significant increases for education, and we urge you to voice your concerns to the province regarding the continued underfunding of education. In addition to contractual obligations the province needs to also increase funding to account for the rising costs of equipment, utilities, and fuel, to name a few. We have all seen how chronic underfunding has affected student learning and the district's ability to meet (or struggle to meet) student needs.

We have shared our concerns and needs during the Budget Committee meetings, and I would like to emphasize how the continued chronic underfunding of education is not sustainable, nor does it foster conditions conducive to improving student achievement. As you consider the budget, we urge you to ensure that funding is available for pedagogically sound class size, class composition, staffing levels, appropriate learning resources and equipment, and that any cuts needing to be made are those that are far away from the students and student services.

Sincerely,

Ilda Turcotte

cc: GVTA members



Monday, April 3, 2023

RE: SD61 Budget Concerns for 2023/24

To whom it concerns,

I am writing to express my concerns regarding decisions that will be made soon regarding the upcoming school year's budget for School District 61.

I am a parent of two children in SD61, in addition to being a teacher in the same district. I currently teach two exploratories: Creative Threads—through which students learn basic hand-sewing and machine-sewing skills; and Breads & Threads—through which students learn the skills needed to make basic, affordable breads from around the world.

At my school, students represent a wide range of cultures and socio-economic backgrounds, and so the value of learning how to sew, mend, and bake items for themselves and for their families through programs like this—at a time of high inflation and unaffordable costs of living—cannot be overstated. I have had the privilege of seeing students get excited about baking and introducing simple recipes to their families at home to save money on simple items like bread.

When there is talk of significant budget cuts, we parents and teachers know from past experience which programs are often considered first for the 'chopping block': Music, Library, Metal and Woodwork, Art, Home Economics, etc. And yet, it is often these kinds of programs that motivate students to even show up at school.

Over the past few years of Covid, our music programs (led by highly dedicated, empathetic teachers) have given students an outlet for the many emotions that have become the accompanying players to a global pandemic orchestra. Music is cathartic by nature, and it has never been needed more. One just has to attend a local school concert to see and, more importantly, to *sense* the joy that is evident amongst the students playing. For many students, this may also be the only opportunity that many of them can learn to play an instrument and to experience the power of music, given that the price of lessons can easily run up to \$1 per minute outside of school through private music teachers.

The same conclusions are drawn after an examination of the skills students learn and the sense of accomplishment they adopt through participation in programs like the ones mentioned above. For many of our students, the skills needed to make something out of

wood, metal, flour, fabric, etc. come at an unaffordable price outside of school programs. They cannot afford to attend the latest maker or technology camps—the camps that students from more affluent backgrounds are able to attend. And so it is vital that these kinds of programs that are often considered first for cuts during budget talks are preserved for the sake of PARITY. For the sake of students who need every opportunity *to be* and *to feel* successful in this glaringly disparate world.

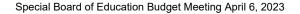
We have heard talk of possible cuts to programs that involve machines which need ongoing maintenance. If this is true, I implore you to examine the shortage of workers in many trades in BC right now and corresponding predictions for job openings until year 2032. At the top of the list are cooks, automotive technicians, construction labourers, hair stylists & barbers, and carpenters.

## https://www.workbc.ca/research-labour-market/top-demand-trades

Many students first develop their passions and fundamental skills through exploratory classes in middle school and then further them through a choice of electives in high school. This progression in students' development of skills can lead to successful careers in the trades, and/or lead to more self-sufficiency, and/or lead to a sense of joy and satisfaction. These building block-type programs are too essential to be considered 'extra' or superfluous to the curriculum and well-being of SD61 students.

As a parent and as an educator, I ask that you strongly consider these points when discussing what cuts are justified and deemed 'necessary' in upcoming budget discussions. Every one of our students–regardless of economic privilege and background–are counting on you to make informed decisions which will benefit them in their futures.

Thank you for your attention to these concerns,



TO: Board of Education

FROM: Katrina Stride, Secretary-Treasurer

DATE: April 6, 2023

RE: 2023-2024 Annual Budget

# **Background**

At the Special Board Budget Meeting held on April 4, 2023 the Board tabled the following motions:

That the Board of Education of School District No. 61 (Greater Victoria) 2023-2024 Annual Budget Bylaw in the amount of \$298,348,303 be:

READ A FIRST TIME THE 4th day of April, 2023.

That the Board of Education of School District No. 61 (Greater Victoria) 2023-2024 Annual Budget Bylaw in the amount of \$298,348,303 be:

READ A SECOND TIME THE 4th day of April, 2023.

The full agenda package from the April 4, 2023 meeting is attached.

# **Special Purpose Fund - New**

On April 4, 2023, the Ministry of Education and Childcare publicly announced the Feeding Futures School Food Programs (FFSFP) Fund. Multi-year funding has been dedicated to increase food security for students by expanding or creating school food programs. The District allocation is \$2,253,290.

Schedule 3 – Annual Budget – Special Purpose Revenue and Expense and Schedule 3A – Annual Budget – Changes in Special Purpose Funds in the draft 2023-2024 Annual Budget Ministry Template have been updated to include this new funding. The updated draft 2023-2024 Annual Budget Ministry Template dated April 5, 2023 is attached.

## **Budget Bylaw - Unbalanced**

As a result of the changes to Special Purpose Fund revenue and expense in Schedule 3 and 3A, there is also a change to Statement 2 – Annual Budget – Revenue and Expense, which is the Budget Bylaw Amount.

The Special Purpose Funds – Total Expense amount in the table below has increased by \$2,253,290, from \$36,120,890 to \$38,374,180, bringing the Total Budget Bylaw Amount to \$302,434,345 from \$300,181,055. The Total Budget Bylaw Amount of \$302,434,345 includes an unbalanced operating budget with a deficit of \$3,845,137.

|  | 2023-2024<br>Annual Budget | 2022-2023<br>Annual Budget |
|--|----------------------------|----------------------------|
| Operating – Total Expense  | \$ 244,706,630             | \$ 219,620,773             |
| Operating – Total Capital Assets Purchased                       | 980,000                    | -                          |
| Special Purpose Funds – Total Expense                            | 38,374,180                 | 32,238,932                 |
| Special Purpose Funds – Total Capital Assets Purchased           | 100,000                    | -                          |
| Capital Fund – Total Expense                                     | 15,875,941                 | 13,889,429                 |
| Capital Fund – Total Capital Assets Purchased from Local Capital | 2,397,594                  | 2,707,855                  |
| Total Budget Bylaw Amount  | \$ 302,434,345             | \$ 268,456,989             |

## **Budget Bylaw - Balanced**

If the budget balancing initiatives presented to the Board on April 4, 2023 are approved, the Operating – Total Expense amount of \$244,706,630 will be reduced by \$1,832,752 to a balance of \$242,873,878. The Total Budget Bylaw Amount will be reduced to \$300,601,593.

The difference between the deficit of \$3,845,137 and the \$1,832,752 adjusted to Operating – Total Expense is \$2,012,385 and that amount will be added to the \$2,203,057 in Budgeted Prior Year Surplus Appropriation. The \$2,012,385 is made up of \$1,205,625 surplus from the spending freeze, \$306,760 surplus from the reduction in reserve maximum, and the use of \$500,000 of the Unrestricted Operating Surplus – Contingency.

|  | 2023-2024<br>Annual Budget | 2022-2023<br>Annual Budget |
|--|----------------------------|----------------------------|
| Operating – Total Expense  | \$ 242,873,878             | \$ 219,620,773             |
| Operating – Total Capital Assets Purchased                       | 980,000                    | -                          |
| Special Purpose Funds – Total Expense                            | 38,374,180                 | 32,238,932                 |
| Special Purpose Funds – Total Capital Assets Purchased           | 100,000                    | -                          |
| Capital Fund – Total Expense                                     | 15,875,941                 | 13,889,429                 |
| Capital Fund – Total Capital Assets Purchased from Local Capital | 2,397,594                  | 2,707,855                  |
| Total Budget Bylaw Amount  | \$ 300,601,593             | \$ 268,456,989             |

## **Recommended Motions**

That the Board of Education of School District No. 61 (Greater Victoria) 2023-2024 Annual Budget Bylaw in the amount of \$300,601,593 be:

READ A FIRST TIME THE 6th day of April, 2023.

That the Board of Education of School District No. 61 (Greater Victoria) 2023-2024 Annual Budget Bylaw in the amount of \$300,601,593 be:

READ A SECOND TIME THE 6th day of April, 2023.

That the Board of Education of School District No. 61 (Greater Victoria) agree to give all three readings of the 2023-2024 Annual Budget Bylaw at the Open Board meeting on April 6, 2023.

That the Board of Education of School District No. 61 (Greater Victoria) 2023-2024 Annual Budget Bylaw in the amount of \$300,601,593 be:

READ A THIRD TIME, PASSED AND ADOPTED, THE 6th day of April, 2023.

And that the Secretary-Treasurer and Board Chair be authorized to sign, seal and execute this bylaw on behalf of the Board.

# **Appendices**

Special Board Budget Meeting April 4, 2023 Agenda Package

Draft 2023-2024 Annual Budget Ministry Template – Updated April 5, 2023



# The Board of Education of School District No. 61 (Greater Victoria) Special Board Budget Meeting AGENDA Via Zoom

Tuesday, April 4, 2023, 6:30 p.m.
Broadcasted via YouTube
https://bit.ly/3czx8bA

## A. COMMENCEMENT OF MEETING

This meeting is being audio and video recorded. The video can be viewed on the District website.

## A.1. Acknowledgement of Traditional Territories

The Greater Victoria School District wishes to recognize and acknowledge the Esquimalt and Songhees Nations, on whose traditional territories, we live, we learn, and we do our work.

## A.2. Approval of the Agenda

Recommended Motion:

That the April 4, 2023 Special Board Budget agenda be approved.

## A.3. Community Presentations

- a. Violence Prevention, Student Supports Cindy Romphf
- b. Music Jules Dawkins
- c. Teacher Prep Funds Sonya McRae
- d. Needs in Early Learning Amy Reid

#### B. 2023-2024 ANNUAL BUDGET

- B.1. 2023-2024 Annual Budget Memo
- **B.2.** Values/Guiding Principles
- B.3. 2023-2024 Budget Balancing Recommendation Worksheet
- **B.4.** Draft 2023-2024 Annual Budget Ministry Template
- B.5. Draft Multi-Year Financial Forecast Memo and Worksheet
- B.6. Draft Multi-Year Technology Spending Plan
- B.7. Budget Bylaw Readings: 1st and 2nd Reading

#### Recommended Motion:

That the Board of Education of School District No. 61 (Greater Victoria) 2023-2024 Annual Budget Bylaw in the amount of \$298,348,303 be:

Read a first time the 4th day of April, 2023.

#### Recommended Motion:

That the Board of Education of School District No. 61 (Greater Victoria) 2023-2024 Annual Budget Bylaw in the amount of \$298,348,303 be:

Read a second time the 4th day of April, 2023.

#### C. ADJOURNMENT

Recommended Motion:

That the meeting be adjourned.

## <u>Using teacher Preparation (prep) time to fund Middle School Band programs:</u>

**Sonya McRae** Art Exploratory & Outdoor Education; Big Canoe Program

# **Ecole Intermediaire Shoreline Community Middle School**

https://shoreline.sd61.bc.ca

Həyšxwqə/ Thank you,

With gratitude I acknowledge the  $l \ni k^w \ni \eta i ? n \ni \eta$  speaking Peoples, present day Songhees and Esquimalt Nations, on whose home and occupied territories we are living, learning, and working together on.

All teachers are entitled to prep time. The old collective agreement has this to say:

"The maximum length of the instructional week for middle school teachers shall be 1,588 minutes which shall include a maximum of 1,345 minutes of teaching, a minimum of 75 minutes of nutrition breaks and a minimum of 168 minutes of preparation time." Greater Victoria Teachers' Association/Greater Victoria School Board Collective Agreement July 1, 2019 – June 30, 2022 (DRAFT – Sept 8, 2020). Page 61.

Currently the prep time for advisory or enrolling teachers is covered by the Exploratory Programs that Middle Schools offer. The GVSD website has only one place I could find a description of Middle School and that is on the International Education site for GVSD:

Middle schools provide a smoother transition from elementary to secondary school. Middle school students follow a curriculum that includes academic and exploratory courses.

#### https://www.studyinvictoria.com/programs/middle-school-programs

The exploratory program is at the heart of this idea of preparing students to go from the elementary experience of having one teacher and one classroom with a structured no-choice timetable in a supported environment to the high school experience of moving to and from classrooms with different teachers and choosing courses. Exploratory teachers, rooms and programs are the very thing that mimic the High School experience and allow for the 'exploration' of those programs that become electives in High School. Students often drop out in grade 10. By having students enter the High School experience in grade 8 the idea is that there are two years to foster a sense of belonging and encourage educational ownership for students before students get to that drop out age.

With the middle school exploratory programs the idea is that every student experiences as many of the subjects the school is offering as possible. This gives students an experience of what different electives may be like in High School but also offers real world possibilities for their futures as well as teaching practical hands-on life skills.

Example of Exploratory Rotation schedule from Shoreline Middle School 2022/23 School year.

#### **SHORELINE EXPLORATORY ROTATIONS 2022-2023**

| 4R                              | Rotation 1: Sept 6 - Nov<br>10 w   | 10 Rotation 2: Nov 19   | 5 - Jan 26<br><i>9 weeks</i>                          | Rotation 3: Ja  | an 30 - Apr 20<br><i>10 weeks</i>   | Rotation                              | 4: Apr 24 - Jun 29<br>10 weeks  |
|---------------------------------|--|---|---|---|---|---------------------------------------|---|
| <b>1</b><br>8:47<br>-<br>9:43   | Outdoor Allen Art Thomas Foods Learned Woodshop Labelle  | 1.2 Art<br>1.3 Foods 1  | Labelle 1.4<br>Allen 1.1<br>Thomas 1.2<br>Learned 1.3 | Outdoor<br>Art<br>Foods<br>Woodshop                             | Learned 1.3<br>Labelle 1.4<br>Allen 1.1<br>Thomas 1.2   | Outdoor<br>Art<br>Foods<br>Woodsho    | Thomas 1.2<br>Learned 1.3<br>Labelle 1.4<br>op Allen 1.1  |
| 5R                              | Rotation 1: 8 weeks<br>Sept 6 - Oct 27   | Rotation 2: 7 weeks<br>Oct 31 - Dec 15  | Rotation 3:<br>Jan 3 - Feb 2                          |   | Rotation 4: 8 we<br>Feb 27 - May 4  |                                       | Rotation 5: 8 weeks<br>May 8 - Jun 29   |
| 9:58<br>-<br>10:54              | Outdoor Sanborn 2.1 Art Lundgren 2.2 Foods Kharine 2.4 Shop Sorenson 2.5 Drama & Geuer 2.3                             | Outdoor Geuer 2.3 Art Sanborn 2.1 Foods Lundgren 2.2 Shop Kharine 2.4 Drama Sorenson 2.5  | Foods Sa<br>Shop Lun                                  | enson 2.5<br>Geuer 2.3<br>nborn 2.1<br>idgren 2.2<br>narine 2.4 | Outdoor Kharine Art Sorensor Foods Geue Shop Sanborr Drama Lundgree                             | n 2.5<br>r 2.3<br>n 2.1               | Outdoor Lundgren 2.2 Art Kharine 2.4 Foods Sorenson 2.5 Woodshop Geuer 2.3 Orama & Sanborn 2.1                                  |
| <b>3</b><br>10:54<br>-<br>11:50 | Outdoor Grade 8 mix Art Grade 7 mix Foods Hrabowsky 3.3 Shop Poulain 3.2 Drama & Branch 3.4                            | Outdoor Branch 3.4 Art Grade 8 mix Foods Grade 7 mix Shop Hrabowsky 3.3 Drama & Poulain 3.2   | Art B<br>Foods Gr                                     | oulain 3.2<br>ranch 3.4<br>ade 8 mix<br>rade 7 mix<br>owsky 3.3 | Out Hrabowsky<br>Art Poulain<br>Foods Branch<br>Shop Grade 8<br>Drama & Grade 7                 | 3.2 A<br>3.4 F<br>mix S               | Outdoor Grade 7 mix Art Hrabowsky 3.3 Foods Poulain 3.2 Shop Branch 3.4 Orama & Grade 8 mix                                     |
| <b>4</b><br>12:40<br>–<br>1:36  | Out Gr 6 - 4.1 & 4.2 Art Gr 7 - 4.2 & 4.4 Foods Gr 7 - 4.1 & 4.3 Shop Gr 6 - 4.2 & 4.4 Drama+ & Music Gr 6 - 4.3 & 4.4 | Out Gr 6 - 4.3 & 4.4<br>Art Gr 6 - 4.1 & 4.2<br>Foods Gr 7 - 4.2 & 4.4<br>Shop Gr 7 - 4.1 & 4.3<br>Drama+ & Music Gr 6<br>- 4.2 & 4.4 |   | 4.2 & 4.4   | Out Gr 7 - 4.1 & Art Gr 6 - 4.2 & Foods Gr 6 - 4.3 & Shop Gr 6 - 4.1 & Drama+ & Music 4.2 & 4.4 | 4.4 A<br>4.4 F<br>3.4.2 S<br>Gr 7 - D | Outdoor Gr 7 - 4.2 & 4.4  Art Gr 7 - 4.1 & 4.3  Foods Gr 6 - 4.2 & 4.4  Shop Gr 6 - 4.3 & 4.4  Orama+ & Music Gr 6 -  1.1 & 4.2 |

Block 3: Grade 8 Mix is Maxwell 3.1's grade 8's and 8's from Hrabowsky 3.3 and Branch 3.4

Grade 7 Mix is Maxwell 3.1's grade 7's and 7's from Poulain 3.2

Block 4: Please note the grade and division. Div 4.1 and 4.3 have all grade 6's and 7's together, Div 4.2 and 4.4 have grade 6's in different classes. 4.1 Lewis, 4.2 Cockwill, 4.3 Welby, 4.4 Christy.

Drama+ & music rotation is Mon/Tues Drama+ and Thursday music.

At Shoreline we have a Music exploratory that some of our students' experience. We also have an incredible Band, Strings and Choir program. These two things are very different programs that support, rather than compete, with each other. The music elective allows students to experience what the Band, Strings and Choir program may be like giving the opportunity to those students who may not have known, without the experience, that music is what inspires and motivates them.

Exploratory programs and teachers have historically been and currently are subservient to enrolling teachers and academic subjects. Exploratory teachers often have educational training above and beyond other teachers, they often teach multiple disciplines within one over-arching subject (Ex. Art-painting, drawing, ceramics, etc.), and they are usually passionate about and believe in the importance of their subjects. Due to the working conditions of exploratory teachers and this disregard for their programs there is a high turnover and burn out rate.

If you have any questions in regard to the experience of an Exploratory teacher in the Middle School system, about my presentation or about including band programs as an exploratory please email me <a href="mailto:smcrae@sd61.bc.ca">smcrae@sd61.bc.ca</a>.

Həyšx<sup>w</sup>qə/ Thank you for your time and consideration.

Sonya McRae

TO: Board of Education

FROM: Katrina Stride, Secretary-Treasurer

DATE: April 4, 2023

RE: 2023-2024 Annual Budget

# **Background**

## **Values/Guiding Principles**

According to its Values/Guiding Principles, the Board of Education of School District No. 61 (Greater Victoria) is committed to a budget process that is:

- Student-centred
- Authentic, transparent and strengthens relationships
- Culturally respectful and responsive to needs of Indigenous peoples
- In alignment with the Strategic Plan and Framework for Enhancing Student Learning
- In adherence with established timelines to meet staffing obligations
- Inclusive and collaborative
- Sustainable

## **Balanced Budget**

The School Act requires the Board to approve a balanced budget.

## **OPERATING BUDGET OVERVIEW**

The 2023-2024 Annual Operating Budget is \$244.7 million, which is \$25.1 million higher than the 2022-2023 Annual Operating Budget of \$219.6 million.

## **Enrolment Changes**

The District anticipates an increase in Ministry Operating Grant Funded FTEs of 172.678 for the 2023-2024 Annual Budget compared to the 2022-2023 Annual Budget, and a reduction of 4.209 FTE compared to September 30, 2022 actual enrolment, bringing the student FTE for the 2023-2024 Annual Budget to 20,059.294.

The table below shows projected enrolment numbers for the 2023-2024 Annual Budget compared to the actual enrolment numbers for 2022-2023 and the projected numbers for the 2022-2023 Annual Budget.

|   | 2023-2024     | 2022-2023     | 2022-2023            |
|---|---------------|---------------|----------------------|
|   | Annual Budget | Actual Sep 30 | <b>Annual Budget</b> |
| School-Aged                               |               |               |                      |
| Elementary, Middle and Secondary          | 19,793        | 19,802        | 19,619               |
| Alternative                               | 188           | 187           | 182                  |
| Continuing Education*                     | 30            | 19            | 17                   |
| Distributed Learning*                     | 27            | 31            | 44                   |
| Total School-Aged                         | 20,038        | 20,039        | 19,862               |
| Non-Graduated Adult Students*             | 21            | 24            | 25                   |
| Unique Student Needs                      |               |               |                      |
| Students with Special Needs - Level 1     | 21            | 21            | 22                   |
| Students with Special Needs - Level 2     | 905           | 936           | 875                  |
| Students with Special Needs - Level 3     | 400           | 403           | 385                  |
| English/French Language Learners          | 2,202         | 2,111         | 1,863                |
| Indigenous Education                      | 1,489         | 1,474         | 1,454                |
| International Students (Regular)          | 925           | 891           | 925                  |
| *Includes February and May 2024 estimates |               |               |                      |

## **Ministry Operating Grant**

The funding levels per FTE for 2023-2024 have increased from the funding levels in 2022-2023. The increase is directly related to the funding of negotiated wage increases. There is no provision for inflation.

|   | 2023-2024<br>Funding<br>Levels per FTE | 2022-2023<br>Funding Levels<br>per FTE | Increase |
|---|--|--|----------|
| Basic Allocation (Standard & Alternative) | \$ 8,625                               | \$ 7,885                               | \$ 740   |
| Basic Allocation (Continuing Education)   | 8,625                                  | 7,885                                  | 740      |
| Basic Allocation (Distributed Learning)   | 6,960                                  | 6,360                                  | 600      |
| Students with Special Needs – Level 1     | 49,070                                 | 44,850                                 | 4,220    |
| Students with Special Needs – Level 2     | 23,280                                 | 21,280                                 | 2,000    |
| Students with Special Needs – Level 3     | 11,760                                 | 10,750                                 | 1,010    |
| Indigenous Education                      | 1,710                                  | 1,565                                  | 145      |
| English/French Language Learners          | 1,735                                  | 1,585                                  | 150      |
| Non-Graduated Adult Education             | 5,505                                  | 5,030                                  | 475      |

## **Operating Grant Comparison**

The District is expecting to receive \$20.4 million more in Operating Grant in the 2023-2024 Annual Budget compared to the 2022-2023 Annual Budget. The \$20.4 million increase is made up of \$1.3 million enrolment increase, \$14.8 million per student funding increase, \$868K English / French Language Learners increase, \$271K Indigenous Education increase, \$3.1 million Inclusive Learning increase, \$97K Equity of Opportunity grant increase, \$78K Continuing Education enrolment increase, \$24K Continuing Education funding increase,

(\$28K) Distributed Learning enrolment decrease, \$14K Distributed Learning funding increase, \$5K Summer Learning increase, (\$213K) teacher salary differential decrease, \$55K supplement for unique geographic factors increase, and \$2K Curriculum and Learning Support grant increase.

Additional Operating Grant funding of \$2.2 million is expected to be received to cover the cost of the 1.25% Cost of Living Allowance (COLA) increase that has been built into the budget as part of labour settlements.

## **Operating Revenue**

|   | 2023-2024      | 2022-2023      | Increase      |
|---|----------------|----------------|---------------|
|   | Annual Budget  | Annual Budget  | (Decrease)    |
| Provincial Grants: Ministry of Education and Child Care | \$ 217,393,311 | \$ 196,795,611 | \$ 20,597,700 |
| Provincial Grants: Other                                | 274,039        | 287,750        | (13,711)      |
| Tuition   | 15,680,739     | 15,107,619     | 573,120       |
| Other Revenue   | 1,817,162      | 2,064,461      | (247,299)     |
| Rentals and Leases                                      | 3,007,985      | 2,696,572      | 311,413       |
| Investment Income                                       | 1,465,200      | 368,760        | 1,096,440     |
| Total Operating Revenue                                 | \$ 239,638,436 | \$ 217,320,773 | \$ 22,317,663 |

The following explains the larger variances in operating revenue:

- Provincial Grants: Ministry of Education and Chid Care is expected to increase by \$20.6 million of which \$20.4 million has been explained in the Operating Grant Comparison section. The remaining \$.2 million increase is due to a decrease in the Local Education Agreement funding that is deducted from the Operating Grant.
- Tuition revenue is expected to increase by \$573K due to a \$1,000 increase in the tuition charged to International Education students attending for a full year, adjusted for anticipated refunds due to denied student visas, as well as an increase in students registered in short-term programs.
- Other revenue is expected to decrease mainly due to a \$233K decrease in Local Education Agreement funding.
- Rentals and Leases are expected to increase by \$311K due to an inflationary increase added to the license to occupy fees charged to out-of-school care service providers.
- Investment income is expected to increase by \$1.1 million due to higher interest rates.

## **Operating Expense**

|                         | 2023-2024<br>Annual Budget | 2022-2023<br>Annual Budget | Increase      |
|-------------------------|----------------------------|----------------------------|---------------|
| Salaries                | \$ 182,193,146             | \$ 162,860,708             | \$ 19,332,438 |
| Employee Benefits       | 43,475,612                 | 37,928,774                 | 5,546,838     |
| Services and Supplies   | 19,037,872                 | 18,831,291                 | 206,581       |
| Total Operating Expense | \$ 244,706,630             | \$ 219,620,773             | \$ 25,085,857 |

Approximately 92% of the District's operating expense is related to staffing. The remaining 8% is spent on services and supplies.

#### Salaries

The following wage increases, effective July 1, 2023, have been included in the annual budget:

Teachers: 5.5% increase, 1.25% Cost of Living Allowance (COLA), .3% increase to top step

- CUPE 947: 5.5% increase, 1.25% Cost of Living Allowance (COLA)
- CUPE 382: 5.5% increase, 1.25% Cost of Living Allowance (COLA)

Negotiations with the Allied Specialists Association (ASA) are in progress. Estimated wage increases based on the Teacher increases have been included in the annual budget.

A 2% inflationary increase, effective January 1, 2024, has been estimated for Trustee stipends.

The Regional Salary Model for Principals and Vice Principals and the Salary Grid for Exempt staff will be adjusted on July 1, 2023 to reflect the same increases received by Teachers. However, salary increases for these excluded employees are subject to limitations set by the Public Sector Employers' Council (PSEC) and approval by British Columbia Public School Employers' Association (BCPSEA) on a calendar year basis. Historically, the District has estimated and included both step increments and salary grid increases for excluded employees in the Annual Budget. Until 2022-2023, these increases have not been funded by the Ministry. The Ministry has not yet announced funding for salary increases for excluded employees for 2023-2024. As a result, increases for excluded employees that would be effective July 1, 2023 have not been built into the 2023-2024 Annual Budget. Once funding has been confirmed and direction has been received from BCPSEA regarding 2023 calendar year increases, salary increases will be submitted for approval to BCPSEA and incorporated into the budget.

#### **Employee Benefits**

Employee Benefits have a component that is wage-sensitive, so benefits will increase along with the wage increases noted above. Teacher Extended Health Care benefits were enhanced during Provincial Bargaining between the BCTF and the BCPSEA effective January 1, 2023. Additionally, effective July 1, 2023, 25% of the July and August dental benefit premiums for CUPE 947 members will be paid for by the employer. Lastly, WorkSafeBC, Canada Pension Plan and Employment Insurance rates all increased effective January 1, 2023.

#### Services and Supplies

The increase in services and supplies can be explained by the variances in the following expense categories:

Supplies is expected to increase by \$361K, due to a one-time \$800K reduction of school supplies in 2022-2023 added back in 2023-2024, partially offset by a \$154K reduction of Sundance-Bank start-up costs, a \$174K reduction related to the difference in projected capital asset purchases (\$806K vs \$980K) and a reduction of \$111K related to the reclassification of budgets into other expense categories to better reflect spending patterns in departments.

Utilities is expected to increase by \$433K mainly due to a 20% carbon tax increase as of January 1, 2023.

Services is expected to decrease by \$514K due to a \$50K reduction in the Digital Services Recovery and the removal of the \$315K budget for Trustee elections that occurred in 2022-2023.

#### **Budget Assumptions**

To follow are some of the assumptions made when building the 2023-2024 Annual Budget:

- Ministry-funded enrolment is based on the 2023-2024 projected enrolment submission to the Ministry of Education and Child Care in February 2023
- Ministry per-student amount is based on the Ministry's funding rates announced in March 2023
- International Education enrolment will not decline from the projected amount
- Miscellaneous revenue will remain stable
- Community rental of facilities will remain stable

- Interest rates will remain at the current level until June 30, 2024
- Unionized employee groups have 1.25% Cost of Living Allowance (COLA) increase built into salaries expense which is expected to be fully funded by the Ministry of Education and Child Care
- Increases for Principals, Vice-Principals, and Exempt staff will be incorporated into the amended annual budget and offset by Ministry funding, if received
- Employee Benefits include some projected rate increases effective January 1, 2024
- Services and supplies expense are status quo (no inflationary increases)
- Utilities budget based on current level of usage with known and projected rate increases

#### 2023-2024 Budget Deficit

The District is projecting a deficit in its Annual Operating Budget for 2023-2024. At \$3.8 million, the deficit makes up approximately 1.6% of the 2023-2024 budgeted operating expenses.

#### **Budget Deficit Comparison**

Prior to implementing balancing strategies, the projected deficit for 2022-2023 was \$7.1 million, compared to \$3.8 million projected for 2023-2024.

The \$2.2 million that is listed as Budgeted Prior Year Surplus Appropriation under the 2023-2024 Projected Deficit is the 1.25% Cost of Living Allowance (COLA) increase that has been included in operating expenses and will be funded by the Ministry as part of labour settlements. The Ministry has not formally announced this funding, so the Ministry revenue cannot be built into the annual budget. Until the funding announcement is made, the COLA increase will be shown as being funded by prior year appropriated surplus.

|   | 2023-2024<br>Projected Deficit | 2022-2023<br>Projected Deficit |
|---|--------------------------------|--------------------------------|
| Total Revenue                             | \$ 239,638,436                 | \$ 216,996,482                 |
| Total Expense                             | 244,706,630                    | 223,078,830                    |
| Net Revenue (Expense)                     | (5,068,194)                    | (6,082,348)                    |
| Budgeted Prior Year Surplus Appropriation | 2,203,057                      | -                              |
| Net Transfers (to) from other funds:      |                                |                                |
| Tangible Capital Assets Purchased         | (980,000)                      | (1,000,000)                    |
| Budgeted Surplus (Deficit), for the year  | \$ (3,845,137)                 | \$ (7,082,348)                 |

# **Change in Financial Circumstances**

### **Accumulated Operating Surplus**

The accumulated operating surplus at the end of 2022-2023 is projected to be \$4.1 million, compared to \$8.2 million in 2021-2022 and \$13.2 million in 2020-2021.

|  | 2022-2023<br>Projected | 2021-2022<br>Actual | 2020-2021<br>Actual |
|--|------------------------|---------------------|---------------------|
| Project Budgets                                      | \$ 1,105,600           | \$ 1,719,483        | \$ 3,120,184        |
| School Level Funds                                   | 1,000,000              | 1,424,319           | 1,692,690           |
| Purchase Order Commitments                           | 800,000                | 1,273,565           | 618,487             |
| Planned Surplus to Balance Budget                    | -                      | 2,300,000           | 4,837,387           |
| Unrestricted Operating Surplus - Contingency         | 1,172,813              | 1,172,813           | 1,742,641           |
| Unrestricted International Surplus - Contingency     | -                      | 328,441             | 425,000             |
| Accumulated Operating Surplus (Deficit), end of year | \$ 4,078,413           | \$ 8,218,621        | \$ 13,192,739       |

#### **Planned Surplus to Balance Budget**

Unlike prior years, there is no planned surplus for 2022-2023 that can be used to balance the 2023-2024 Annual Budget.

#### **Unrestricted Operating Surplus – Contingency**

Board Policy 3170 – Operating Surplus states that the District's unrestricted operating surplus should be maintained at between 2% to 4% of the previous year's operating revenue. The purpose of maintaining an unrestricted operating surplus at this level is to support effective planning that includes risk mitigation for emergencies or unexpected increases in expenses and/or decreases in anticipated revenues to continue to provide educational services and maintain regular operations without implementing one-time service cuts. The Unrestricted Operating Surplus – Contingency is currently sitting at \$1.2 million. This balance represents .54% of the previous year's operating revenue.

#### **Local Capital Reserve**

The balance in the Local Capital Reserve at the end of 2021-2022 was \$3.5 million. The following items were approved to be funded from the Local Capital Reserve to balance the 2022-2023 budget:

- Operating Fund Capital Asset Purchases \$886K
- Year 2 of 5-Year Network Infrastructure Plan \$503K

The Local Capital Reserve received \$1 million in new funding in 2022-2023 which was earmarked for technology replacement in June 2019, along with interest income. The balance in the Local Capital Reserve has been fully allocated to projects and is not available to balance the 2023-2024 Annual Budget.

#### **Budget Balancing Strategy**

The budget balancing strategy in prior years has included using accumulated operating surplus and Local Capital Reserves to offset the budget deficit. These one-time sources of funding are not available to balance the 2023-2034 Annual Budget. The absence of this funding is significant, as the entire \$3.8 million deficit must be offset by balancing initiatives, such as one-time and ongoing reductions.

The District is proposing a budget balancing strategy based on the following goals:

- Support equitable distribution of resources that impact student learning and wellbeing
- Continue to provide proactive and preventative supports to students, such as additional counseling support at elementary schools, early literacy supports and additional Educational Assistant hours at equity-seeking elementary schools
- Mitigate risk and promote sustainability by reducing reliance on surplus funds

# 2023-2024 Budget Balancing Recommendation

Budget balancing initiatives are detailed below and are also included in a worksheet format in the Appendices.

#### Reductions: Ongoing (\$999,713)

 District Principal, Inclusive Learning recently retired and savings of \$183K can be realized by not replacing this position. The impact of not replacing this position includes sharing the responsibilities of

- administering the CommunityLink budget, the Learning Hub, the Mental Health Framework, and the designation process amongst the remaining 5 District Principals.
- District Principal, District Team to be replaced as District Vice-Principal, District Team when position vacated for a savings of \$22K.
- An \$85K reduction to the District Team budget.
- A \$25K reduction of collaboration funds provided by the District Team to the Indigenous Education department. See Shifts in Practice: Reallocation where part of the Curriculum and Learning Support Funds provided to the GVTA for professional development will be held to support collaboration related to the Indigenous-Focused Grad Requirement.
- A 10% reduction to the Pathways and Partnerships budget for savings of \$130K. This reduction means
  that Pathways and Partnerships may not be able to support release time for teachers or provide small
  grants to schools to promote the ADST curriculum.
- A \$40K reduction to the Deputy/Associate Superintendent's Office budget.
- An \$80K reduction to the Communications and Community Engagement budget.
- Department services and supplies were reduced by \$50K in 2022-2023 and will be reduced by a further \$133K in 2023-2024.
- In 2022-2023, administrative time for Vice-Principals in two small or low-enrolling schools was removed. In 2023-2024, administrative time for Vice-Principals in three additional small or low-enrolling schools will be removed. A small budget will be retained to support the Principals with release time resulting in net savings of \$63K.
- Administrative time for the Principal and Vice Principal at SJ Burnside will be reduced to 1.4 FTE for savings of \$13K.
- A reduction of 20% or 1.764 FTE Teachers in music at middle schools for a savings of\$226K. A
  20% reduction may result in a reduction in the number of ensembles offered at middle schools.
  However, music will continue to be offered through Band, Choir and Strings ensembles in all grades
  at all middle schools

#### Reductions: One-Time (\$853,211)

- Facilities Services has been able to identify one-time savings in 2023-2024 totaling \$791K. One-time
  savings include planning for capital projects in which operating staff could be funded out of capital
  budgets for one year, as well as delaying the lease of fleet vehicles, portable moves, and the
  replacement of retired support staff.
- A temporary .50 FTE reduction of a District Team position while the incumbent is on a leave of absence. It has been difficult to fill this temporary position and the duties have been covered by other members of the District Team. Savings of \$62K can be achieved by not backfilling this position in 2023-2024.

#### **Recoveries (\$57,564)**

 Historically, special purpose funds have only been charged 4% of the eligible 8% for administrative cost recoveries. It has been determined that there will be no negative impacts on the Provincial Resource Program by charging the full 8% for administrative recoveries. Total recoveries will be increased by \$58K.

#### Shifts in Practice: Ongoing (\$1,224,881)

 As announced in Budget 2023, there will be new special purpose funding to expand school food programs in 2023-2024. This new funding, along with a reduction of costs in CommunityLink, will allow the District to shift some eligible operating expenses into CommunityLink and free up operating budget.
 It is anticipated that there will be \$486K of budget available in the operating fund.

- Learning Improvement Fund (LIF) increased Provincially by \$4.25 million, resulting in additional revenue to the District to offset the cost of increasing the hours of Educational Assistants (EAGs) at 5 priority schools to 30 hours per week. The \$164K addition is noted in the Additions: Ongoing section.
- Teacher staffing provided to schools by International Education is ordinarily based on a ratio of 1:20.5 students. In 2023-2024, this ratio will be increased to 1:22.1 students which will result in a savings of \$402K that will be redirected by International Education to offset the deficit. The change in ratio will result in the reduction of 3.18 FTE Teachers.
- In 2009-2010 and 2014-2015, International Education was provided a portion of the Ministry's Labour Settlement funding to offset negotiated wage increases. Practice has since changed, and any negotiated wage increases in International Education are to be offset by revenue generated by International Education and not by the operating grant. The reduction in 2023-2024 will be \$173K, which is 1/3 of the \$518K total Labour Settlement funding added to International Education. The remaining Labour Settlement funding would be reduced equally over the next two years.

#### Shifts in Practice: One-Time (\$200,000)

• Limited discretionary spending in CommunityLink between March and June in the current year is anticipated to create a \$200K surplus that can be carried forward to next year in order for some eligible operating expenses to be shifted into CommunityLink for one year.

#### **Shifts in Practice: Reallocation (\$0)**

 In prior years, \$50K has been allocated from the Curriculum and Learning Support Fund to the GVTA for professional development. In 2023-2024, \$25K will continue to be allocated to the GVTA for professional development and \$25K will be held to support collaboration related to the Indigenous-Focused Grad Requirement.

#### Additions: Ongoing \$464,367

Acknowledging the priorities that have been shared by stakeholders, the following additions have been included in the 2023-2024 annual budget. The initiatives have not been fully funded in recognition of the large deficit that exists and to ensure minimal impact on staffing by having to find reductions to offset the additions.

- Elementary Strings was removed from the budget in 2022-2023 but was reinstated for one year following the receipt of external donations. All Elementary schools able to offer strings in prep (inside the timetable) will do so at no additional cost and then a hub model at 5 schools will be implemented at a cost of \$92K, so that there can be Elementary Strings available to interested Grade 5 students.
- Three (3) afternoon custodians will be added to Elementary schools thus reducing the cleaning area by 737 square feet, from 26,257 to 25,520 square feet, per custodian, and allowing for the cleaning of K/1 desks 2 times per week, grade 2-5 desks weekly, hallways/stairways daily, and vomit cleanup within 2 hours. The cost of adding these positions is \$208K.
- Educational Assistants (EAGs) at 5 priority schools will be increased to 30 hours per week at a cost of \$164K. Funding for this addition is noted in the Shifts in Practice: Ongoing section.
- Collaboration time has been identified as being important to schools. An investment of \$48K in 2023-2024 would allow for some collaboration time for each school. Due to the large deficit, this addition will be delayed until more funding is available.
- To offset the ongoing reductions in Vice-Principal administrative time at small or low enrolling schools, an addition of .10 FTE Vice-Principal administrative time would be added to each of 5 equity-seeking schools at a cost of \$64K. Due to the large deficit, this addition will be delayed until more funding is available.

#### Additions: Operating Capital Reserves \$1,038,250

- Educator laptops were initially purchased in 2016 and are now aging out after 7 years. Some educator laptops have been purchased in 2022-2023 using Local Capital and the remainder of the refresh is planned for 2023-2024. Fully funding the initiative to replace educator laptops and administrator PCs at \$1 million is challenging while facing a \$3.8 million deficit. However, not funding educator laptops is not an option, as the result would be a lack of technology in the classroom. Partially funding the initiative at \$572K (\$652K total funding with \$80K already in budget) will ensure additional educator laptops can be replaced in 2023-2024, but administrator PCs will be delayed for another year. Future year investments for staff devices will be \$465K in 2024-2025 and \$146K in 2025-2026.
- Student Devices will not be refreshed in 2023-2024. Although student devices will not be refreshed in 2023-2024, a budget of \$48K will be required for repairs in order to extend the life of the devices for one more year. The risk in not refreshing student devices this year is that they have already been extended beyond their supportable life and may need to be pulled offline immediately if a new active security threat emerges. This would have a significant impact on pedagogy practices in the classroom until the devices could be replaced. Student devices will also now be replaced at a ratio of 3:1 (the pre-COVID ratio was 4:1 and the current ratio is below 2:1) which means that devices will be removed from schools and not replaced as they age out. Future year investments for student devices at a 3:1 ratio will be \$1.2 million in 2024-2025 and \$1.1 million in 2025-2026.
- The Information Technology for Learning department is currently implementing Year 2 of a 5-year Network Infrastructure Plan using Local Capital. Year 3 of the 5-year plan requires an investment of \$618K in 2023-2024 and will focus on wireless performance and security in schools. Improved Wi-Fi access and performance has been identified as a high priority for students. Given the large deficit, this initiative will be partially funded at \$418K which means that \$200K will be shifted to next year and delay the upgrade of the wireless authentication servers in the data center. Future year investments for the Network Infrastructure Plan will be \$674K in 2024-2025 and \$664K in 2025-2026.

### Increase 2022-2023 Operating Surplus (Carryforward): One-Time (\$1,512,385)

- On March 13, 2023, the Board carried a motion to implement a District-wide discretionary spending freeze for the remainder of the 2022-2023 financial year. It is estimated that the spending freeze will create an operating surplus of \$1.2 million which can be carried forward to offset the deficit in 2023-2024
- By reducing reserve maximums on a one-time basis for 2022-2023, the operating surplus is estimated to increase by \$307K which can be carried forward to offset the deficit in 2023-2024.

## Use of Contingency: One-Time (\$500,000)

• The values/guiding principles state that the Board should protect reserves and contingency even when there is pressure to spend in times of constraint. There are a number of larger one-time expenditures needed in 2023-2024 and it is challenging to consider permanent reductions to offset one-time expenditures. In order to keep as many reductions as possible away from staffing, it is recommended that the Board use \$500K of its \$1.2 million Unrestricted Operating Surplus – Contingency to balance the budget. However, if there is unrestricted operating surplus in excess of the \$1.5 million expected at the end of 2022-2023, the excess should be added back to the contingency.

## **Budget Bylaw**

The Budget Bylaw below encompasses all funds and does not include any of the budget balancing initiatives.

|  | 2023-2024<br>Annual Budget | 2022-2023<br>Annual Budget |
|--|----------------------------|----------------------------|
| Operating – Total Expense  | \$ 244,706,630             | \$ 219,620,773             |
| Operating – Total Capital Assets Purchased                       | 980,000                    | -                          |
| Special Purpose Funds – Total Expense                            | 36,120,890                 | 32,238,932                 |
| Special Purpose Funds – Total Capital Assets Purchased           | 100,000                    | -                          |
| Capital Fund – Total Expense                                     | 15,875,941                 | 13,889,429                 |
| Capital Fund – Total Capital Assets Purchased from Local Capital | 2,397,594                  | 2,707,855                  |
| Total Budget Bylaw Amount  | \$ 300,181,055             | \$ 268,456,989             |

If all of the budget balancing initiatives are implemented as presented, the Operating – Total Expense amount of \$244,706,630 will be reduced by \$1,832,752 to a balance of \$242,873,878. The Total Budget Bylaw Amount will be reduced to \$298,348,303.

The difference between the deficit of \$3,845,137 and the \$1,832,752 adjusted to Operating – Total Expense is \$2,012,385 and that amount will be added to the \$2,203,057 in Budgeted Prior Year Surplus Appropriation. The \$2,012,385 is made up of \$1,205,625 surplus from the spending freeze, \$306,760 surplus from the reduction in reserve maximum, and the use of \$500,000 of the Unrestricted Operating Surplus – Contingency.

### **Recommended Motion**

That the Board of Education of School District No. 61 (Greater Victoria) 2023-2024 Annual Budget Bylaw in the amount of \$298,348,303 be:

READ A FIRST TIME THE 4th day of April, 2023;

READ A SECOND TIME THE 4th day of April, 2023.

# **Appendices**

Values/Guiding Principles

2023-2024 Budget Balancing Recommendation Worksheet

Draft 2023-2024 Annual Budget Ministry Template

Draft Multi-Year Financial Forecast Memo and Worksheet

Draft Multi-Year Technology Spending Plan

Budget 2023-2024

### **VALUES/GUIDING PRINCIPLES**

BOARD APPROVED October 26, 2021; Updated January 30, 2023

#### Students

Students are at the centre of all we do in SD61. Students are our primary stakeholder and must have voice and agency in their learning. The budget will focus on provision of service for every student to succeed, recognizing that all learners are unique and have differing needs. Quantitative and qualitative data are both important.

#### Relationships

Partnerships and relationships are strengthened by demonstrating respect, recognition of expertise, recognition of diverse opinions and ability to have civil discourse. We assume good intentions on all sides and for all ideas. Trust will be built by having authentic and difficult conversations with transparency and building understanding over time. The budget will be communicated clearly and regularly throughout the process.

#### Indigenous

The budget will be culturally respectful and responsive to the needs of Indigenous peoples and will include the Four Houses and the Indigenous Education Department within the Budget process. Trustees, the Board and Staff will utilize the Indigenous Education Department's regularly scheduled meetings with the Songhees Nation, Esquimalt Nation, Urban Indigenous Peoples' House Advisory (UPHIA) and the Métis Nation of Greater Victoria as the conduits to share information, consult, seek input and direction. The Board and Staff will attend meetings with Songhees Nation, Esquimalt Nation, UPHIA, the Métis Nation of Greater Victoria and the Indigenous Education Department when invited and/or when any concerns and/or clarity is required.

#### <u>Alignment</u>

Budget decisions will align to the District's Strategic Plan's goals and strategies and the District Framework for Enhancing Student Learning. Priority will be given to Strategic Plan and Framework for Enhancing Student Learning initiatives and will make financial connections to complete the annual financial report. As a result, the organization recognizes constraint and the ability to do many things, but not all things.

#### **Timelines**

The Board will adhere to the Board approved budget process timelines in order for the organization to meet its system, staffing and collective agreement obligations to properly place human and financial resources in schools and provide stability in the organization. In the process, the learning community will be informed about the time constraints for the final budget approval. The Board will give third reading to the budget no later than April 6, 2023.

#### Collaboration

The budget will be an inclusive collaborative process where stakeholders and Rightsholders have the opportunity to understand the District budget, be made aware of positive and negative impacts of proposed budget options and to provide input on same, and where possible to co-create solutions. Participants should feel heard at the end of the budget process while also understanding that feedback and input are provided for the Board's consideration in its decision making. Quiet voices will require extra attention.

#### Sustainability and Ability to Withstand Change

To advance sustainability the Board will:

- commit to administrative and operational efficiencies, and appropriate management of risk including the provision of safe and healthy learning environments and sustainable environmental practices
- move toward matching revenues to expenses so the organization does not rely on surplus to balance on-going costs from year to year
- spend surplus on one-time initiatives and priorities, and not on-going expenses
- recognize that the needs of students change from year to year and so will the budget allocations
- protect reserves and contingency even when there is pressure to spend in times of constraint
- consider long term financial planning and three-year budget forecasts

# Greater Victoria School District 2023-2024 Budget Balancing Recommendation Worksheet

| Projected 2023-2024 Deficit  | \$ 3,845,137 |
|--|--------------|
| Budget Balancing Initiatives   |              |
| budget balancing initiatives   |              |
| Reductions: Ongoing  |              |
| District Principal, District Team; not replaced after retirement                                   | (182,664)    |
| District Principal, District Team; replaced as Vice-Principal                                      | (22,434)     |
| District Team budget   | (84,962)     |
| District Team; Indigenous Collaboration; see Shifts in Practice: Reallocation                      | (25,000)     |
| Pathways and Partnerships; 10% reduction in operating grant funding                                | (130,000)    |
| Deputy/Associate Superintendent's Office budget  | (40,000)     |
| Communications and Community Engagement budget   | (79,738)     |
| Department services and supplies   | (132,560)    |
| Vice-Principals at small or low-enrolling schools; positions removed                               | (63,071)     |
| SJ Burnside administrative time; reduced to 1.4 FTE  | (12,834)     |
| Middle School Music; 20% reduction   | (226,450)    |
| Reductions: One-Time   |              |
| Facilities Services; various   | (791,451)    |
| District Team; .50 FTE not replaced while on leave of absence                                      | (61,760)     |
| Recoveries:  |              |
| Provincial Resource Program (Special Purpose) Administrative Recoveries; increase from 4% to 8%    | (57,564)     |
| Shifts in Practice: Ongoing  |              |
| New Food Program to free up expenses in Community Link (CL); operating expenses can be moved to CL | (486,157)    |
| New Learning Improvement Funds (LIF); offset cost of EAG 30 hours: 5 Priority Schools              | (164,330)    |
| Increase student ratio from 20.5 to 22.1 for staffing to schools from International Education      | (401,717)    |
| International Education; reduction of 1/3 historical labour settlement funding                     | (172,677)    |

# Greater Victoria School District 2023-2024 Budget Balancing Recommendation Worksheet

| Shifts in Practice: One-Time   |             |
|--|-------------|
| Move operating expenses to Community Link; Surplus Carryforward from 2022-2023             | (200,000)   |
| Shifts in Practice: Reallocation   |             |
| Curriculum and Learning Support Fund - GVTA allocation for professional development        | (25,000)    |
| Curriculum and Learning Support Fund - Indigenous-Focused Grad Requirement                 | 25,000      |
| Additions: Ongoing   |             |
| Elementary Strings: Prep - 7 schools; Hub - 5 schools                                      | 91,675      |
| Custodial Services: 3+ Afternoon Shift   | 208,362     |
| EAG 30 hours: 5 Priority Schools   | 164,330     |
| Collaboration Time; \$48,000 addition delayed  | -           |
| VP Time: .10 FTE at 5 Equity-Seeking Schools; \$64,172 addition delayed                    | -           |
| Additions: Operating Capital Reserves  |             |
| Technology Replacement Reserve - Educator Laptops; delay \$300K for Admin PCs to next year | 572,000     |
| Student Device Replacement Reserve; repairs only; refresh delayed over next two years      | 48,000      |
| Network Infrastructure - Year 3 of 5; delay \$200K to Year 4 and smooth Years 4 and 5      | 418,250     |
| Increase 2022-2023 Operating Surplus (Carryforward): One-Time                              |             |
| Spending freeze  | (1,205,625) |
| Reduce reserve maximums  | (306,760)   |
| Use of Contingency: One-Time   |             |
| Use of contingency   | (500,000)   |
| Balance Budget to \$0  | -           |

Annual Budget

# School District No. 61 (Greater Victoria)

June 30, 2024

June 30, 2024

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\*NOTE - Statement 1, Statement 3, Statement 5, Schedule 1 and Schedules 4A - 4D are used for Financial Statement reporting only.

#### ANNUAL BUDGET BYLAW

A Bylaw of THE BOARD OF EDUCATION OF SCHOOL DISTRICT NO. 61 (GREATER VICTORIA) (called the "Board") to adopt the Annual Budget of the Board for the fiscal year 2023/2024 pursuant to section 113 of the *School Act*, R.S.B.C., 1996, c. 412 as amended from time to time (called the "*Act*").

- 1. The Board has complied with the provisions of the *Act*, Ministerial Orders, and Ministry of Education and Child Care Policies respecting the Annual Budget adopted by this bylaw.
- 2. This bylaw may be cited as School District No. 61 (Greater Victoria) Annual Budget Bylaw for fiscal year 2023/2024.
- 3. The attached Statement 2 showing the estimated revenue and expense for the 2023/2024 fiscal year and the total budget bylaw amount of \$300,181,055 for the 2023/2024 fiscal year was prepared in accordance with the *Act*.
- 4. Statement 2, 4 and Schedules 2 to 4 are adopted as the Annual Budget of the Board for the fiscal year 2023/2024.

| READ A FIRST TIME THE 4th DAY OF APRIL, 2023;                    |                          |
|--|--------------------------|
| READ A SECOND TIME THE 4th DAY OF APRIL, 2023;                   |                          |
| READ A THIRD TIME, PASSED AND ADOPTED THE 6th DAY OF APRIL, 2023 | 3;                       |
|  |                          |
| _  | Chairmarran of the Doord |
| (0(0   | Chairperson of the Board |
| ( Corporate Seal )   |                          |
|  | Secretary Treasurer      |
|  |                          |

I HEREBY CERTIFY this to be a true original of School District No. 61 (Greater Victoria) Annual Budget Bylaw 2023/2024, adopted by the Board the 6th DAY OF APRIL, 2023.

| Secretary | Treasurer |
|-----------|-----------|

Annual Budget - Revenue and Expense Year Ended June 30, 2024

|  | 2024          | 2023          |
|--|---------------|---------------|
|  | Annual Budget | Annual Budget |
| Ministry Operating Grant Funded FTE's                  |               |               |
| School-Age   | 20,038.544    | 19,861.887    |
| Adult  | 20.750        | 24.729        |
| <b>Total Ministry Operating Grant Funded FTE's</b>     | 20,059.294    | 19,886.616    |
| Revenues   | \$            | \$            |
| Provincial Grants                                      |               |               |
| Ministry of Education and Child Care                   | 249,335,641   | 225,468,923   |
| Other  | 274,039       | 287,750       |
| Tuition  | 15,680,739    | 15,107,619    |
| Other Revenue  | 8,317,162     | 13,364,461    |
| Rentals and Leases                                     | 3,007,985     | 2,696,572     |
| Investment Income                                      | 1,812,760     | 442,760       |
| Gain (Loss) on Disposal of Tangible Capital Assets     | 3,808,000     |               |
| Amortization of Deferred Capital Revenue               | 9,549,670     | 8,021,537     |
| Total Revenue  | 291,785,996   | 265,389,622   |
| Expenses   |               |               |
| Instruction  | 244,120,505   | 218,657,177   |
| District Administration                                | 6,942,640     | 6,617,225     |
| Operations and Maintenance                             | 44,006,547    | 39,258,707    |
| Transportation and Housing                             | 1,633,769     | 1,216,025     |
| Total Expense  | 296,703,461   | 265,749,134   |
| Net Revenue (Expense)                                  | (4,917,465)   | (359,512)     |
| Budgeted Allocation (Retirement) of Surplus (Deficit)  | 2,203,057     | 2,300,000     |
| Budgeted Surplus (Deficit), for the year               | (2,714,408)   | 1,940,488     |
| Budgeted Surplus (Deficit), for the year comprised of: |               |               |
| Operating Fund Surplus (Deficit)                       | (3,845,137)   |               |
| Special Purpose Fund Surplus (Deficit)                 | (3,010,101)   |               |
| Capital Fund Surplus (Deficit)                         | 1,130,729     | 1,940,488     |
| Budgeted Surplus (Deficit), for the year               | (2,714,408)   | 1,940,488     |

Annual Budget - Revenue and Expense Year Ended June 30, 2024

|   | 2024          | 2023          |
|---|---------------|---------------|
|   | Annual Budget | Annual Budget |
| Budget Bylaw Amount   |               |               |
| Operating - Total Expense   | 244,706,630   | 219,620,773   |
| Operating - Tangible Capital Assets Purchased                       | 980,000       |               |
| Special Purpose Funds - Total Expense                               | 36,120,890    | 32,238,932    |
| Special Purpose Funds - Tangible Capital Assets Purchased           | 100,000       |               |
| Capital Fund - Total Expense  | 15,875,941    | 13,889,429    |
| Capital Fund - Tangible Capital Assets Purchased from Local Capital | 2,397,594     | 2,707,855     |
| Total Budget Bylaw Amount   | 300,181,055   | 268,456,989   |

### Approved by the Board



Annual Budget - Changes in Net Financial Assets (Debt) Year Ended June 30, 2024

|  | 2024          | 2023          |
|--|---------------|---------------|
|  | Annual Budget | Annual Budget |
|  | \$            | \$            |
| Surplus (Deficit) for the year                           | (4,917,465)   | (359,512)     |
| Effect of change in Tangible Capital Assets              |               |               |
| Acquisition of Tangible Capital Assets                   |               |               |
| From Operating and Special Purpose Funds                 | (1,080,000)   |               |
| From Local Capital                                       | (2,397,594)   | (2,707,855)   |
| From Deferred Capital Revenue                            | (44,751,506)  | (34,492,121)  |
| Total Acquisition of Tangible Capital Assets             | (48,229,100)  | (37,199,976)  |
| Amortization of Tangible Capital Assets                  | 13,375,941    | 11,389,429    |
| <b>Total Effect of change in Tangible Capital Assets</b> | (34,853,159)  | (25,810,547)  |
|  |               |               |
| (Increase) Decrease in Net Financial Assets (Debt)       | (39,770,624)  | (26,170,059)  |

Annual Budget - Operating Revenue and Expense Year Ended June 30, 2024

|  | 2024          | 2023          |
|--|---------------|---------------|
|  | Annual Budget | Annual Budget |
|  | \$            | \$            |
| Revenues   |               |               |
| Provincial Grants                                |               |               |
| Ministry of Education and Child Care             | 217,393,311   | 196,795,611   |
| Other  | 274,039       | 287,750       |
| Tuition  | 15,680,739    | 15,107,619    |
| Other Revenue                                    | 1,817,162     | 2,064,461     |
| Rentals and Leases                               | 3,007,985     | 2,696,572     |
| Investment Income                                | 1,465,200     | 368,760       |
| Total Revenue                                    | 239,638,436   | 217,320,773   |
| Expenses   |               |               |
| Instruction                                      | 208,830,146   | 187,232,296   |
| District Administration                          | 6,942,640     | 6,617,225     |
| Operations and Maintenance                       | 27,300,075    | 24,555,227    |
| Transportation and Housing                       | 1,633,769     | 1,216,025     |
| Total Expense                                    | 244,706,630   | 219,620,773   |
| Net Revenue (Expense)                            | (5,068,194)   | (2,300,000)   |
| <b>Budgeted Prior Year Surplus Appropriation</b> | 2,203,057     | 2,300,000     |
| Net Transfers (to) from other funds              |               |               |
| Tangible Capital Assets Purchased                | (980,000)     | -             |
| Total Net Transfers                              | (980,000)     | -             |
| <b>Budgeted Surplus (Deficit), for the year</b>  | (3,845,137)   |               |

Annual Budget - Schedule of Operating Revenue by Source Year Ended June 30, 2024

|   | 2024                 | 2023          |
|---|----------------------|---------------|
|   | <b>Annual Budget</b> | Annual Budget |
|   | \$                   | \$            |
| Provincial Grants - Ministry of Education and Child Care              |                      |               |
| Operating Grant, Ministry of Education and Child Care                 | 214,957,633          | 194,583,765   |
| ISC/LEA Recovery  | (757,317)            | (989,902)     |
| Other Ministry of Education and Child Care Grants                     |                      |               |
| Pay Equity  | 2,896,617            | 2,896,617     |
| Funding for Graduated Adults  | 52,297               | 68,850        |
| Student Transportation Fund   | 20,027               | 20,027        |
| Support Staff Benefits Grant  | 204,814              | 198,514       |
| FSA Scorer Grant  | 19,240               | 17,740        |
| <b>Total Provincial Grants - Ministry of Education and Child Care</b> | 217,393,311          | 196,795,611   |
| Provincial Grants - Other   | 274,039              | 287,750       |
| Tuition   |                      |               |
| Continuing Education  | 5,000                | -             |
| International and Out of Province Students                            | 15,670,739           | 15,104,719    |
| Distributed Learning  | 5,000                | 2,900         |
| Total Tuition   | 15,680,739           | 15,107,619    |
| Other Revenues  |                      |               |
| Other School District/Education Authorities                           | 2,700                | 2,700         |
| Funding from First Nations  | 757,317              | 989,902       |
| Miscellaneous   |                      |               |
| Cafeteria Revenue   | 125,000              | 100,000       |
| International Education Revenues                                      | 564,000              | 562,399       |
| ArtsStarts Grant  | 17,600               | 17,600        |
| Crossing Guard Revenue  | 217,011              | -             |
| Miscellaneous   | 133,534              | 391,860       |
| Total Other Revenue   | 1,817,162            | 2,064,461     |
| Rentals and Leases  | 3,007,985            | 2,696,572     |
| Investment Income   | 1,465,200            | 368,760       |
| Total Operating Revenue   | 239,638,436          | 217,320,773   |

Annual Budget - Schedule of Operating Expense by Object Year Ended June 30, 2024

|                                     | 2024          | 2023          |
|-------------------------------------|---------------|---------------|
|                                     | Annual Budget | Annual Budget |
|                                     | \$            | \$            |
| Salaries                            |               |               |
| Teachers                            | 107,899,854   | 96,707,978    |
| Principals and Vice Principals      | 14,583,112    | 13,921,381    |
| Educational Assistants              | 22,898,007    | 19,746,848    |
| Support Staff                       | 21,316,369    | 18,979,392    |
| Other Professionals                 | 5,061,920     | 4,830,042     |
| Substitutes                         | 10,433,884    | 8,675,067     |
| Total Salaries                      | 182,193,146   | 162,860,708   |
| <b>Employee Benefits</b>            | 43,475,612    | 37,928,774    |
| <b>Total Salaries and Benefits</b>  | 225,668,758   | 200,789,482   |
| Services and Supplies               |               |               |
| Services                            | 6,592,450     | 7,106,116     |
| Student Transportation              | 932,286       | 901,500       |
| Professional Development and Travel | 722,676       | 881,322       |
| Rentals and Leases                  | 109,851       | 109,851       |
| Dues and Fees                       | 111,360       | 109,831       |
| Insurance                           | 479,973       | 427,403       |
| Supplies                            | 5,647,076     | 5,285,907     |
| Utilities                           | 4,442,200     | 4,009,361     |
| Total Services and Supplies         | 19,037,872    | 18,831,291    |
| <b>Total Operating Expense</b>      | 244,706,630   | 219,620,773   |

Annual Budget - Operating Expense by Function, Program and Object

|  | Teachers<br>Salaries | Principals and<br>Vice Principals<br>Salaries | Educational<br>Assistants<br>Salaries | Support<br>Staff<br>Salaries | Other<br>Professionals<br>Salaries | Substitutes<br>Salaries | Total<br>Salaries |
|--|----------------------|---|---------------------------------------|------------------------------|------------------------------------|-------------------------|-------------------|
|  | \$                   | \$  | \$                                    | \$                           | \$                                 | \$                      | \$                |
| 1 Instruction  |                      |   |                                       |                              |                                    |                         |                   |
| 1.02 Regular Instruction                                   | 80,962,139           | 5,383,429                                     | 2,337,612                             | 224,142                      | 186,425                            | 8,013,202               | 97,106,949        |
| 1.03 Career Programs                                       | 808,190              | 129,162                                       | 376,849                               |                              |                                    | 33,868                  | 1,348,069         |
| 1.07 Library Services                                      | 2,395,299            |   |                                       | 417,132                      |                                    | 97,296                  | 2,909,727         |
| 1.08 Counselling   | 3,072,627            |   |                                       |                              |                                    | 120,779                 | 3,193,406         |
| 1.10 Special Education                                     | 11,431,671           | 426,389                                       | 18,732,672                            | 249,786                      |                                    | 843,665                 | 31,684,183        |
| 1.20 Early Learning and Child Care                         |                      |   | 240,965                               |                              |                                    |                         | 240,965           |
| 1.30 English Language Learning                             | 2,763,791            | 90,652  |                                       | 1,568                        |                                    | 114,756                 | 2,970,767         |
| 1.31 Indigenous Education                                  | 677,183              |   | 829,041                               | 77,447                       | 157,978                            | 28,515                  | 1,770,164         |
| 1.41 School Administration                                 |                      | 8,240,153                                     |                                       | 4,653,053                    |                                    | 50,000                  | 12,943,206        |
| 1.61 Continuing Education                                  | 130,025              | 30,217  |                                       | 65,596                       |                                    | 5,018                   | 230,856           |
| 1.62 International and Out of Province Students 1.64 Other | 5,601,268            |   | 5,075                                 | 952,211                      | 786,883                            | 311,022                 | 7,656,459         |
| Total Function 1   | 107,842,193          | 14,300,002                                    | 22,522,214                            | 6,640,935                    | 1,131,286                          | 9,618,121               | 162,054,751       |
| 4 District Administration                                  |                      |   |                                       |                              |                                    |                         |                   |
| 4.11 Educational Administration                            |                      | 177,349                                       |                                       | 348,905                      | 739,864                            | 13,898                  | 1,280,016         |
| 4.40 School District Governance                            |                      |   |                                       |                              | 421,012                            |                         | 421,012           |
| 4.41 Business Administration                               |                      | 105,761                                       | 47,159                                | 1,534,866                    | 1,544,489                          | 98,116                  | 3,330,391         |
| Total Function 4   | -                    | 283,110                                       | 47,159                                | 1,883,771                    | 2,705,365                          | 112,014                 | 5,031,419         |
| 5 Operations and Maintenance                               |                      |   |                                       |                              |                                    |                         |                   |
| 5.41 Operations and Maintenance Administration             | 57,661               |   | 57,018                                | 340,171                      | 958,347                            | 22,085                  | 1,435,282         |
| 5.50 Maintenance Operations                                |                      |   |                                       | 11,193,773                   | 150,459                            | 587,409                 | 11,931,641        |
| 5.52 Maintenance of Grounds<br>5.56 Utilities              |                      |   |                                       | 1,111,581                    |                                    | 83,290                  | 1,194,871         |
| Total Function 5   | 57,661               | -   | 57,018                                | 12,645,525                   | 1,108,806                          | 692,784                 | 14,561,794        |
| 7 Transportation and Housing                               |                      |   |                                       |                              |                                    |                         |                   |
| 7.41 Transportation and Housing Administration             |                      |   |                                       | 39,782                       | 116,463                            |                         | 156,245           |
| 7.70 Student Transportation                                |                      |   | 271,616                               | 106,356                      |                                    | 10,965                  | 388,937           |
| Total Function 7   | -                    | -   | 271,616                               | 146,138                      | 116,463                            | 10,965                  | 545,182           |
| 9 Debt Services  |                      |   |                                       |                              |                                    |                         |                   |
| Total Function 9   | -                    | -   | -                                     | -                            | -                                  | -                       | -                 |
| Total Functions 1 - 9                                      | 107,899,854          | 14,583,112                                    | 22,898,007                            | 21,316,369                   | 5,061,920                          | 10,433,884              | 182,193,146       |

Annual Budget - Operating Expense by Function, Program and Object

| 1 Instruction       9         1.02 Regular Instruction       9         1.03 Career Programs       1.07 Library Services         1.08 Counselling       1.10 Special Education         1.20 Early Learning and Child Care       3         1.30 English Language Learning       1.31 Indigenous Education         1.41 School Administration       1         1.61 Continuing Education | 7,106,949<br>1,348,069<br>2,909,727<br>3,193,406<br>11,684,183<br>240,965<br>2,970,767<br>1,770,164<br>2,943,206<br>230,856<br>7,656,459  | \$ 23,637,778 325,133 709,464 776,587 7,727,871 59,759 719,070 413,770 2,893,769 55,429 1,822,133 39,140,763                 | and Benefits \$ 120,744,727 1,673,202 3,619,191 3,969,993 39,412,054 300,724 3,689,837 2,183,934 15,836,975 286,285 9,478,592 | \$ 3,563,929 711,876  798,970  117,198 806,472  3,150 1,523,287 109,750     | Annual Budget  \$ 124,308,656 2,385,078 3,619,191 3,969,993 40,211,024 300,724 3,807,035 2,990,406 15,836,975 289,435 11,001,879 | Annual Budget \$ 111,492,010 2,248,163 3,265,443 3,633,140 35,319,745 - 2,944,444 2,746,652 14,755,054 266,801 10,448,094              |
|--|---|--|---|---|--|--|
| 1.02 Regular Instruction 1.03 Career Programs 1.07 Library Services 1.08 Counselling 1.10 Special Education 1.20 Early Learning and Child Care 1.30 English Language Learning 1.31 Indigenous Education 1.41 School Administration 1.61 Continuing Education   | 77,106,949<br>1,348,069<br>2,909,727<br>3,193,406<br>31,684,183<br>240,965<br>2,970,767<br>1,770,164<br>2,943,206<br>230,856<br>7,656,459 | 23,637,778<br>325,133<br>709,464<br>776,587<br>7,727,871<br>59,759<br>719,070<br>413,770<br>2,893,769<br>55,429<br>1,822,133 | 1,673,202<br>3,619,191<br>3,969,993<br>39,412,054<br>300,724<br>3,689,837<br>2,183,934<br>15,836,975<br>286,285<br>9,478,592  | 3,563,929<br>711,876<br>798,970<br>117,198<br>806,472<br>3,150<br>1,523,287 | 2,385,078 3,619,191 3,969,993 40,211,024 300,724 3,807,035 2,990,406 15,836,975 289,435 11,001,879                               | 111,492,010<br>2,248,163<br>3,265,443<br>3,633,140<br>35,319,745<br>-<br>2,944,444<br>2,746,652<br>14,755,054<br>266,801<br>10,448,094 |
| 1.02 Regular Instruction 1.03 Career Programs 1.07 Library Services 1.08 Counselling 1.10 Special Education 1.20 Early Learning and Child Care 1.30 English Language Learning 1.31 Indigenous Education 1.41 School Administration 1.61 Continuing Education   | 1,348,069<br>2,909,727<br>3,193,406<br>61,684,183<br>240,965<br>2,970,767<br>1,770,164<br>2,943,206<br>230,856<br>7,656,459               | 325,133<br>709,464<br>776,587<br>7,727,871<br>59,759<br>719,070<br>413,770<br>2,893,769<br>55,429<br>1,822,133               | 1,673,202<br>3,619,191<br>3,969,993<br>39,412,054<br>300,724<br>3,689,837<br>2,183,934<br>15,836,975<br>286,285<br>9,478,592  | 711,876<br>798,970<br>117,198<br>806,472<br>3,150<br>1,523,287              | 2,385,078 3,619,191 3,969,993 40,211,024 300,724 3,807,035 2,990,406 15,836,975 289,435 11,001,879                               | 2,248,163<br>3,265,443<br>3,633,140<br>35,319,745<br>2,944,444<br>2,746,652<br>14,755,054<br>266,801<br>10,448,094                     |
| 1.03 Career Programs 1.07 Library Services 1.08 Counselling 1.10 Special Education 3.1.20 Early Learning and Child Care 1.30 English Language Learning 1.31 Indigenous Education 1.41 School Administration 1.61 Continuing Education  | 1,348,069<br>2,909,727<br>3,193,406<br>61,684,183<br>240,965<br>2,970,767<br>1,770,164<br>2,943,206<br>230,856<br>7,656,459               | 325,133<br>709,464<br>776,587<br>7,727,871<br>59,759<br>719,070<br>413,770<br>2,893,769<br>55,429<br>1,822,133               | 1,673,202<br>3,619,191<br>3,969,993<br>39,412,054<br>300,724<br>3,689,837<br>2,183,934<br>15,836,975<br>286,285<br>9,478,592  | 711,876<br>798,970<br>117,198<br>806,472<br>3,150<br>1,523,287              | 2,385,078 3,619,191 3,969,993 40,211,024 300,724 3,807,035 2,990,406 15,836,975 289,435 11,001,879                               | 2,248,163<br>3,265,443<br>3,633,140<br>35,319,745<br>2,944,444<br>2,746,652<br>14,755,054<br>266,801<br>10,448,094                     |
| 1.07 Library Services 1.08 Counselling 1.10 Special Education 3.1.20 Early Learning and Child Care 1.30 English Language Learning 1.31 Indigenous Education 1.41 School Administration 1.61 Continuing Education   | 2,909,727<br>3,193,406<br>61,684,183<br>240,965<br>2,970,767<br>1,770,164<br>2,943,206<br>230,856<br>7,656,459                            | 709,464<br>776,587<br>7,727,871<br>59,759<br>719,070<br>413,770<br>2,893,769<br>55,429<br>1,822,133                          | 3,619,191<br>3,969,993<br>39,412,054<br>300,724<br>3,689,837<br>2,183,934<br>15,836,975<br>286,285<br>9,478,592               | 798,970<br>117,198<br>806,472<br>3,150<br>1,523,287                         | 3,619,191<br>3,969,993<br>40,211,024<br>300,724<br>3,807,035<br>2,990,406<br>15,836,975<br>289,435<br>11,001,879                 | 3,265,443<br>3,633,140<br>35,319,745<br>2,944,444<br>2,746,652<br>14,755,054<br>266,801<br>10,448,094                                  |
| 1.08 Counselling 1.10 Special Education 3 1.20 Early Learning and Child Care 1.30 English Language Learning 1.31 Indigenous Education 1.41 School Administration 1.61 Continuing Education   | 3,193,406<br>31,684,183<br>240,965<br>2,970,767<br>1,770,164<br>2,943,206<br>230,856<br>7,656,459   | 776,587 7,727,871 59,759 719,070 413,770 2,893,769 55,429 1,822,133  | 3,969,993<br>39,412,054<br>300,724<br>3,689,837<br>2,183,934<br>15,836,975<br>286,285<br>9,478,592                            | 117,198<br>806,472<br>3,150<br>1,523,287                                    | 3,969,993<br>40,211,024<br>300,724<br>3,807,035<br>2,990,406<br>15,836,975<br>289,435<br>11,001,879                              | 3,633,140<br>35,319,745<br>-<br>2,944,444<br>2,746,652<br>14,755,054<br>266,801<br>10,448,094  |
| 1.10 Special Education 1.20 Early Learning and Child Care 1.30 English Language Learning 1.31 Indigenous Education 1.41 School Administration 1.61 Continuing Education  | 240,965<br>2,970,767<br>1,770,164<br>2,943,206<br>230,856<br>7,656,459  | 7,727,871<br>59,759<br>719,070<br>413,770<br>2,893,769<br>55,429<br>1,822,133  | 39,412,054<br>300,724<br>3,689,837<br>2,183,934<br>15,836,975<br>286,285<br>9,478,592   | 117,198<br>806,472<br>3,150<br>1,523,287                                    | 40,211,024<br>300,724<br>3,807,035<br>2,990,406<br>15,836,975<br>289,435<br>11,001,879   | 35,319,745<br>2,944,444<br>2,746,652<br>14,755,054<br>266,801<br>10,448,094  |
| 1.20 Early Learning and Child Care     1.30 English Language Learning     1.31 Indigenous Education     1.41 School Administration     1.61 Continuing Education   | 240,965<br>2,970,767<br>1,770,164<br>2,943,206<br>230,856<br>7,656,459  | 59,759<br>719,070<br>413,770<br>2,893,769<br>55,429<br>1,822,133   | 300,724<br>3,689,837<br>2,183,934<br>15,836,975<br>286,285<br>9,478,592   | 117,198<br>806,472<br>3,150<br>1,523,287                                    | 300,724<br>3,807,035<br>2,990,406<br>15,836,975<br>289,435<br>11,001,879   | 2,944,444<br>2,746,652<br>14,755,054<br>266,801<br>10,448,094  |
| 1.30 English Language Learning 1.31 Indigenous Education 1.41 School Administration 1 1.61 Continuing Education  | 2,970,767<br>1,770,164<br>2,943,206<br>230,856<br>7,656,459   | 719,070<br>413,770<br>2,893,769<br>55,429<br>1,822,133   | 3,689,837<br>2,183,934<br>15,836,975<br>286,285<br>9,478,592  | 3,150<br>1,523,287  | 3,807,035<br>2,990,406<br>15,836,975<br>289,435<br>11,001,879  | 2,746,652<br>14,755,054<br>266,801<br>10,448,094   |
| 1.31 Indigenous Education 1.41 School Administration 1.61 Continuing Education   | 1,770,164<br>2,943,206<br>230,856<br>7,656,459  | 413,770<br>2,893,769<br>55,429<br>1,822,133  | 2,183,934<br>15,836,975<br>286,285<br>9,478,592   | 3,150<br>1,523,287  | 2,990,406<br>15,836,975<br>289,435<br>11,001,879   | 2,746,652<br>14,755,054<br>266,801<br>10,448,094   |
| 1.41 School Administration 1 1.61 Continuing Education   | 2,943,206<br>230,856<br>7,656,459   | 2,893,769<br>55,429<br>1,822,133   | 15,836,975<br>286,285<br>9,478,592  | 3,150<br>1,523,287  | 15,836,975<br>289,435<br>11,001,879  | 14,755,054<br>266,801<br>10,448,094  |
| 1.61 Continuing Education  | 230,856<br>7,656,459  | 55,429<br>1,822,133  | 286,285<br>9,478,592  | 1,523,287   | 289,435<br>11,001,879  | 266,801<br>10,448,094  |
| e e e e e e e e e e e e e e e e e e e  | 7,656,459<br>-  | 1,822,133  | 9,478,592   | 1,523,287   | 11,001,879   | 10,448,094   |
| 1.62 International and Out of Province Students  | -   |  | · · ·   |   |  |  |
|  | 2,054,751   | 39,140,763   | -   | 109.750   |  |  |
| 1.64 Other   | 52,054,751  | 39,140,763   | ****  |   | 109,750  | 112,750  |
| Total Function 1 16  |   |  | 201,195,514   | 7,634,632   | 208,830,146  | 187,232,296  |
| 4 District Administration  |   |  |   |   |  |  |
| 4 District Administration  | 1,280,016   | 268,464  | 1 540 400   | 50.562  | 1,607,043  | 1 520 225  |
|  | , ,   | ,  | 1,548,480   | 58,563  | , ,  | 1,528,225  |
| 4.40 School District Governance  | 421,012   | 51,987   | 472,999   | 164,037   | 637,036  | 919,373  |
|  | 3,330,391   | 742,785  | 4,073,176   | 625,385   | 4,698,561  | 4,169,627  |
| Total Function 4   | 5,031,419   | 1,063,236  | 6,094,655   | 847,985   | 6,942,640  | 6,617,225  |
| 5 Operations and Maintenance   |   |  |   |   |  |  |
| 5.41 Operations and Maintenance Administration   | 1,435,282   | 303,265  | 1,738,547   | 638,613   | 2,377,160  | 2,324,344  |
| 5.50 Maintenance Operations 1  | 1,931,641   | 2,587,536  | 14,519,177  | 3,253,156   | 17,772,333   | 15,616,871   |
| 5.52 Maintenance of Grounds  | 1,194,871   | 253,293  | 1,448,164   | 347,191   | 1,795,355  | 1,638,978  |
| 5.56 Utilities   | -   |  | -   | 5,355,227   | 5,355,227  | 4,975,034  |
| Total Function 5   | 4,561,794   | 3,144,094  | 17,705,888  | 9,594,187   | 27,300,075   | 24,555,227   |
| 7 Transportation and Housing   |   |  |   |   |  |  |
| 7.41 Transportation and Housing Administration   | 156,245   | 32,576   | 188,821   | 6,000   | 194,821  | 170,150  |
| 7.70 Student Transportation  | 388,937   | 94,943   | 483,880   | 955,068   | 1,438,948  | 1,045,875  |
| Total Function 7   | 545,182   | 127,519  | 672,701   | 961,068   | 1,633,769  | 1,216,025  |
| Total Function /   | 545,162   | 127,519  | 6/2,/01   | 901,008   | 1,055,709  | 1,210,023  |
| 9 Debt Services  |   |  |   |   |  |  |
| Total Function 9   | -   | -  | -   | -   | -  | -  |
| Total Functions 1 - 9  | 32,193,146  | 43,475,612   | 225,668,758   | 19,037,872  | 244,706,630  | 219,620,773  |

Annual Budget - Special Purpose Revenue and Expense Year Ended June 30, 2024

|  | 2024<br>Annual Budget | 2023<br>Annual Budget |
|--|-----------------------|-----------------------|
|  | \$                    | \$                    |
| Revenues                                 |                       |                       |
| Provincial Grants                        |                       |                       |
| Ministry of Education and Child Care     | 29,442,330            | 26,173,312            |
| Other Revenue                            | 6,500,000             | 6,000,000             |
| Investment Income                        | 278,560               | 65,620                |
| Total Revenue                            | 36,220,890            | 32,238,932            |
| Expenses                                 |                       |                       |
| Instruction                              | 35,290,359            | 31,424,881            |
| Operations and Maintenance               | 830,531               | 814,051               |
| Total Expense                            | 36,120,890            | 32,238,932            |
| Net Revenue (Expense)                    | 100,000               | -                     |
| Net Transfers (to) from other funds      |                       |                       |
| Tangible Capital Assets Purchased        | (100,000)             |                       |
| Total Net Transfers                      | (100,000)             |                       |
| Budgeted Surplus (Deficit), for the year |                       | -                     |

Annual Budget - Changes in Special Purpose Funds

|  | Annual<br>Facility<br>Grant | Learning<br>Improvement<br>Fund | Scholarships<br>and<br>Bursaries | Special<br>Education<br>Technology | School<br>Generated<br>Funds | Strong<br>Start | Ready,<br>Set,<br>Learn | OLEP    | CommunityLINK     |
|--|-----------------------------|---------------------------------|----------------------------------|------------------------------------|------------------------------|-----------------|-------------------------|---------|-------------------|
|  | \$                          | \$                              | \$                               | \$                                 | \$                           | \$              |                         | \$      | \$                |
| Deferred Revenue, beginning of year                                | -                           | -                               | 743,433                          | 68,215                             | 4,198,380                    | -               | 20,000                  | -       | 200,000           |
| Add: Restricted Grants   |                             |                                 |                                  |                                    |                              |                 |                         |         |                   |
| Provincial Grants - Ministry of Education and Child Care           | 810,431                     | 813,644                         |                                  | 138,240                            |                              | 192,000         | 68,600                  | 445,697 | 4,186,167         |
| Other  |                             |                                 | 20,000                           |                                    | 6,500,000                    |                 |                         |         |                   |
| Investment Income  | 20,100                      |                                 | 53,923                           |                                    | 211,460                      |                 |                         |         |                   |
|  | 830,531                     | 813,644                         | 73,923                           | 138,240                            | 6,711,460                    | 192,000         | 68,600                  | 445,697 | 4,186,167         |
| Less: Allocated to Revenue   | 830,531                     | 813,644                         | 40,000                           | 138,240                            | 6,711,460                    | 192,000         | 88,600                  | 445,697 | 4,386,167         |
| Deferred Revenue, end of year                                      |                             | -                               | 777,356                          | 68,215                             | 4,198,380                    | -               | -                       | -       | -                 |
| Revenues   |                             |                                 |                                  |                                    |                              |                 |                         |         |                   |
| Provincial Grants - Ministry of Education and Child Care           | 810,431                     | 813,644                         |                                  | 138,240                            |                              | 192,000         | 88,600                  | 445,697 | 4,386,167         |
| Other Revenue  | ,                           | ,                               |                                  | ,                                  | 6,500,000                    | ,               | 20,000                  | ,       | .,,               |
| Investment Income  | 20,100                      |                                 | 40,000                           |                                    | 211,460                      |                 |                         |         |                   |
|  | 830,531                     | 813,644                         | 40,000                           | 138,240                            | 6,711,460                    | 192,000         | 88,600                  | 445,697 | 4,386,167         |
| Expenses   |                             |                                 |                                  |                                    |                              |                 |                         |         |                   |
| Salaries   |                             |                                 |                                  |                                    |                              |                 |                         |         |                   |
| Teachers   |                             |                                 |                                  |                                    |                              |                 |                         | 75,828  | 1,125,175         |
| Principals and Vice Principals                                     |                             | 520.250                         |                                  | 5,647                              | 0.000                        | 120.040         |                         | 63,205  | 19,878            |
| Educational Assistants   |                             | 629,360                         |                                  | 105,177                            | 9,000                        | 130,040         |                         |         | 338,431           |
| Support Staff<br>Substitutes                                       |                             | 25,408                          |                                  |                                    | 58,800                       | 7,303           |                         | 60,000  | 126,908<br>55,538 |
| Substitutes  |                             | 654,768                         |                                  | 110,824                            | 67,800                       | 137,343         |                         | 199,033 | 1,665,930         |
|  | _                           | 054,708                         | _                                | 110,024                            | 07,800                       | 137,343         | -                       | 199,033 | 1,005,930         |
| Employee Benefits  |                             | 158,876                         |                                  | 24,003                             | 13,815                       | 33,057          |                         | 43,608  | 402,053           |
| Services and Supplies  | 830,531                     |                                 | 40,000                           | 3,413                              | 6,529,845                    | 21,600          | 88,600                  | 203,056 | 2,318,184         |
|  | 830,531                     | 813,644                         | 40,000                           | 138,240                            | 6,611,460                    | 192,000         | 88,600                  | 445,697 | 4,386,167         |
| Net Revenue (Expense) before Interfund Transfers                   |                             | -                               | -                                | -                                  | 100,000                      |                 | -                       |         |                   |
| •  |                             |                                 |                                  |                                    |                              |                 |                         |         |                   |
| Interfund Transfers  |                             |                                 |                                  |                                    | (100.000)                    |                 |                         |         |                   |
| Tangible Capital Assets Purchased                                  |                             |                                 |                                  |                                    | (100,000)                    |                 |                         |         |                   |
|  | -                           | -                               | -                                | -                                  | (100,000)                    | -               | -                       | -       | -                 |
| Net Revenue (Expense)  |                             | -                               | -                                | -                                  | -                            | -               | -                       | -       | _                 |
|  |                             |                                 |                                  |                                    |                              | 60.700          |                         |         |                   |
| Additional Expenses funded by, and reported in, the Operating Fund |                             |                                 |                                  |                                    |                              | 60,789          |                         |         |                   |

Annual Budget - Changes in Special Purpose Funds

|   | Classroom<br>Enhancement<br>Fund - Overhead | Classroom<br>Enhancement<br>Fund - Staffing | Mental<br>Health<br>in Schools | Changing<br>Results for<br>Young Children | Early Childhood<br>Education Dual<br>Credit Program | Student &<br>Family<br>Affordability | SEY2KT<br>(Early Years to<br>Kindergarten) | ECL<br>Early Care<br>& Learning | Ledger<br>School            |
|---|---|---|--------------------------------|---|---|--------------------------------------|--|---------------------------------|-----------------------------|
|   | \$  | \$  | \$                             | \$  | \$  | \$                                   | \$   | \$                              | \$                          |
| Deferred Revenue, beginning of year   | -   | -   | 20,000                         | 5,000                                     | 25,000  | 227,284                              | 30,000                                     |                                 |                             |
| Add: Restricted Grants Provincial Grants - Ministry of Education and Child Care Other Investment Income | 768,811                                     | 19,822,238                                  | 48,000                         | 11,250                                    |   |                                      | 19,000                                     | 175,000                         | 422,819                     |
| in resulted in some   | 768,811                                     | 19,822,238                                  | 48,000                         | 11,250                                    | -   | -                                    | 19,000                                     | 175,000                         | 422,819                     |
| Less: Allocated to Revenue Deferred Revenue, end of year  | 768,811                                     | 19,822,238                                  | 68,000                         | 16,250                                    | 25,000  | 227,284                              | 49,000                                     | 175,000                         | 422,819                     |
|   |   |   |                                |   |   |                                      |  |                                 |                             |
| Revenues  Provincial Grants - Ministry of Education and Child Care Other Revenue Investment Income      | 768,811                                     | 19,822,238                                  | 68,000                         | 16,250                                    | 25,000  | 227,284                              | 49,000                                     | 175,000                         | 422,819                     |
| investment income   | 768,811                                     | 19,822,238                                  | 68,000                         | 16,250                                    | 25,000  | 227,284                              | 49,000                                     | 175,000                         | 422,819                     |
| Expenses Salaries   |   | 15.001.455                                  |                                |   |   |                                      |  |                                 | 21 6 001                    |
| Teachers Principals and Vice Principals Educational Assistants  |   | 15,921,476                                  |                                |   |   |                                      |  | 143,404                         | 216,801<br>17,270<br>78,973 |
| Support Staff Substitutes   | 184,062<br>454,683                          |   |                                |   |   |                                      | 20,000                                     |                                 | 8,073                       |
| Substitutes   | 638,745                                     | 15,921,476                                  | -                              | -   | -   | -                                    | 20,000                                     | 143,404                         | 321,117                     |
| Employee Benefits<br>Services and Supplies  | 130,066                                     | 3,900,762                                   | 68,000                         | 16,250                                    | 25,000  | 227,284                              | 3,940<br>25,060                            | 29,971<br>1,625                 | 77,684<br>24,018            |
| Services and Supplies   | 768,811                                     | 19,822,238                                  | 68,000                         | 16,250                                    | 25,000  | 227,284                              | 49,000                                     | 175,000                         | 422,819                     |
| Net Revenue (Expense) before Interfund Transfers  |   | -   | -                              | -   | -   | -                                    | -  | -                               | -                           |
| Interfund Transfers Tangible Capital Assets Purchased   |   |   |                                |   |   |                                      |  |                                 |                             |
|   | -   | -   | -                              | -   | -   | -                                    | -  | -                               | -                           |
| Net Revenue (Expense)   |   | -   | -                              | -   |   | -                                    |  | -                               | -                           |

Annual Budget - Changes in Special Purpose Funds

|        |  | Provincial<br>Inclusion<br>Outreach | Estate<br>Trust | TOTAL      |
|--------|--|-------------------------------------|-----------------|------------|
|        |  | \$                                  | \$              | \$         |
| Deferi | red Revenue, beginning of year                               |                                     | 122,213         | 5,659,525  |
| Add:   | Restricted Grants  |                                     |                 |            |
|        | Provincial Grants - Ministry of Education and Child Care     | 993,149                             |                 | 28,915,046 |
|        | Other  |                                     |                 | 6,520,000  |
|        | Investment Income  |                                     | 9,125           | 294,608    |
|        |  | 993,149                             | 9,125           | 35,729,654 |
|        | Allocated to Revenue   | 993,149                             | 7,000           | 36,220,890 |
| Deferi | red Revenue, end of year                                     |                                     | 124,338         | 5,168,289  |
| Reven  | nes  |                                     |                 |            |
| Reven  | Provincial Grants - Ministry of Education and Child Care     | 993,149                             |                 | 29,442,330 |
|        | Other Revenue  | ,                                   |                 | 6,500,000  |
|        | Investment Income  |                                     | 7,000           | 278,560    |
|        |  | 993,149                             | 7,000           | 36,220,890 |
| Expen  | ses  |                                     |                 |            |
|        | Salaries   |                                     |                 |            |
|        | Teachers   | 239,054                             |                 | 17,578,334 |
|        | Principals and Vice Principals                               | 40,566                              |                 | 289,970    |
|        | Educational Assistants                                       | 186,179                             |                 | 1,477,160  |
|        | Support Staff  | 33,741                              |                 | 344,711    |
|        | Substitutes  |                                     | 400             | 690,205    |
|        |  | 499,540                             | 400             | 20,380,380 |
|        | Employee Benefits  | 115,815                             | 80              | 4,933,730  |
|        | Services and Supplies  | 377,794                             | 6,520           | 10,806,780 |
|        |  | 993,149                             | 7,000           | 36,120,890 |
| Net R  | evenue (Expense) before Interfund Transfers                  |                                     | -               | 100,000    |
|        |  |                                     |                 |            |
| Interf | und Transfers  |                                     |                 |            |
|        | Tangible Capital Assets Purchased                            |                                     |                 | (100,000)  |
|        |  | -                                   | -               | (100,000)  |
| Net R  | evenue (Expense)   |                                     | •               | -          |
| Additi | onal Expenses funded by, and reported in, the Operating Fund |                                     |                 | 60,789     |
|        | . , , , , , , , , , , , , , , , , , , ,                      |                                     |                 | ,          |

Annual Budget - Capital Revenue and Expense Year Ended June 30, 2024

|  | 2024                 |             |            |               |
|--|----------------------|-------------|------------|---------------|
|  | Invested in Tangible | Local       | Fund       | 2023          |
|  | Capital Assets       | Capital     | Balance    | Annual Budget |
|  | \$                   | \$          | \$         | \$            |
| Revenues   |                      |             |            |               |
| Provincial Grants                                    |                      |             |            |               |
| Ministry of Education and Child Care                 | 2,500,000            |             | 2,500,000  | 2,500,000     |
| Other Revenue  |                      |             | -          | 5,300,000     |
| Investment Income                                    |                      | 69,000      | 69,000     | 8,380         |
| Gain (Loss) on Disposal of Tangible Capital Assets   | 3,808,000            |             | 3,808,000  | -             |
| Amortization of Deferred Capital Revenue             | 9,549,670            |             | 9,549,670  | 8,021,537     |
| <b>Total Revenue</b>                                 | 15,857,670           | 69,000      | 15,926,670 | 15,829,917    |
| Expenses   |                      |             |            |               |
| Operations and Maintenance                           | 2,500,000            |             | 2,500,000  | 2,500,000     |
| Amortization of Tangible Capital Assets              |                      |             |            |               |
| Operations and Maintenance                           | 13,375,941           |             | 13,375,941 | 11,389,429    |
| Total Expense  | 15,875,941           | -           | 15,875,941 | 13,889,429    |
| Net Revenue (Expense)                                | (18,271)             | 69,000      | 50,729     | 1,940,488     |
| Net Transfers (to) from other funds                  |                      |             |            |               |
| Tangible Capital Assets Purchased                    | 1,080,000            |             | 1,080,000  |               |
| <b>Total Net Transfers</b>                           | 1,080,000            | -           | 1,080,000  | -             |
| Other Adjustments to Fund Balances                   |                      |             |            |               |
| District Portion of Proceeds on Disposal             | (3,808,000)          | 3,808,000   | -          |               |
| Tangible Capital Assets Purchased from Local Capital | 2,397,594            | (2,397,594) | -          |               |
| <b>Total Other Adjustments to Fund Balances</b>      | (1,410,406)          | 1,410,406   | -          |               |
| Budgeted Surplus (Deficit), for the year             | (348,677)            | 1,479,406   | 1,130,729  | 1,940,488     |

TO: Board of Education

FROM: Katrina Stride, Secretary-Treasurer

DATE: April 4, 2023

RE: Draft Multi-Year Financial Forecast

The following report provides a detailed financial forecast for the Operating Fund for the next three fiscal years. It considers projected enrolment and related effects on staffing and expenditures. No wage increases or per student funding increases have been included beyond 2023-2024, as it is expected that wage increases will be completely offset by Ministry revenue. In 2023-2024, a Cost of Living Increase (COLA) of 1.25% has been added to expenses at a total of \$2.2 million, but the Ministry has not announced funding, so accumulated surplus is being earmarked until the funding is announced. Additionally, no inflationary costs have been projected. At this time, there is no indication that per student funding will increase over and above the amount required to cover negotiated wage increases.

International student enrolment is projected to remain flat over the next three years, and no tuition rate increases have been projected.

Based on funding levels included in the 2023-2024 budget balancing recommendations, the District will need to invest \$2.4 million in technology in 2024-2025 and a further \$2 million in 2025-2026. These amounts have been included in the financial forecast under Interfund Transfers, along with an \$800K purchase of capital assets using operating funds.

Excluding any inflationary impacts and holding all other revenues and expenses constant, it is projected that the District will be faced with a \$3.8 million deficit in 2023-2024, a \$6.2 million deficit in 2024-2025 and a \$6.1 million deficit in 2025-2026.

For 2023-2024, a summary of budget balancing recommendations has been provided. Once budget balancing items have been approved by the Board, the multi-year financial forecast can be updated, so that the impact of those decisions can be seen in the future years.

As there is no projected accumulated operating surplus to balance the deficits in future years, and some of the proposed 2023-2024 recommendations are one-time reductions in expenditures, it is expected that adjustments to service levels will be required to balance the budget in 2024-2025 and 2025-2026.

# Greater Victoria School District Draft Multi-Year Financial Forecast Worksheet

|  | Actual<br>2021-2022 | Annual<br>Budget<br>2022-2023 | Projected<br>Annual<br>Budget<br>2023-2024 | Projected<br>Annual<br>Budget<br>2024-2025 | Projected<br>Annual<br>Budget<br>2025-2026 |
|--|---------------------|-------------------------------|--|--|--|
| Enrolment                                  |                     |                               |  |  |  |
| School-Age                                 | 19,836.410          | 19,861.887                    | 20,038.544                                 | 19,965.450                                 | 19,821.050                                 |
| Adult                                      | 29.750              | 24.729                        | 20.750                                     | 20.750                                     | 20.750                                     |
| Other                                      | 0.000               | 0.000                         | 0.000                                      | 0.000                                      | 0.000                                      |
| Total Ministry Operating Grant Funded FTEs | 19,866.160          | 19,886.616                    | 20,059.294                                 | 19,986.200                                 | 19,841.800                                 |
| Revenues                                   |                     |                               |  |  |  |
| Provincial Grants                          |                     |                               |  |  |  |
| Ministry of Education and Child Care       | 197,056,412         | 196,795,611                   | 217,393,311                                | 216,690,555                                | 215,394,029                                |
| Other                                      | 166,975             | 112,750                       | 274,039                                    | 274,039                                    | 274,039                                    |
| Tuition                                    | 15,070,357          | 15,107,619                    | 15,680,739                                 | 15,680,739                                 | 15,680,739                                 |
| Other Revenue                              | 2,478,948           | 2,239,461                     | 1,817,162                                  | 1,817,162                                  | 1,817,162                                  |
| Rentals and Leases                         | 2,519,825           | 2,696,572                     | 3,007,985                                  | 3,007,985                                  | 3,007,985                                  |
| Investment Income                          | 475,034             | 368,760                       | 1,465,200                                  | 1,465,200                                  | 1,465,200                                  |
| Total Operating Revenue                    | 217,767,551         | 217,320,773                   | 239,638,436                                | 238,935,680                                | 237,639,154                                |
| Expenses                                   |                     |                               |  |  |  |
| Salaries                                   |                     |                               |  |  |  |
| Teachers                                   | 94,940,648          | 96,707,978                    | 107,899,854                                | 107,609,779                                | 107,036,725                                |
| Principals and Vice Principals             | 14,297,258          | 13,921,381                    | 14,583,112                                 | 14,583,112                                 | 14,583,112                                 |
| Educational Assistants                     | 18,601,555          | 19,746,848                    | 22,898,007                                 | 22,898,007                                 | 22,898,007                                 |
| Support Staff                              | 19,092,704          | 18,979,392                    | 21,316,369                                 | 21,316,369                                 | 21,316,369                                 |
| Other Professionals                        | 5,093,299           | 4,830,042                     | 5,061,920                                  | 5,061,920                                  | 5,061,920                                  |
| Substitutes                                | 11,140,179          | 8,675,067                     | 10,433,884                                 | 10,422,101                                 | 10,398,824                                 |
| Total Salaries                             | 163,165,643         | 162,860,708                   | 182,193,146                                | 181,891,288                                | 181,294,957                                |
| Employee Benefits                          | 36,977,340          | 37,928,774                    | 43,475,612                                 | 43,402,223                                 | 43,257,239                                 |
| Total Salaries and Benefits                | 200,142,983         | 200,789,482                   | 225,668,758                                | 225,293,511                                | 224,552,196                                |

# Greater Victoria School District Draft Multi-Year Financial Forecast Worksheet

|  | Actual<br>2021-2022 | Annual<br>Budget<br>2022-2023 | Projected<br>Annual<br>Budget<br>2023-2024 | Projected<br>Annual<br>Budget<br>2024-2025 | Projected<br>Annual<br>Budget<br>2025-2026 |
|--|---------------------|-------------------------------|--|--|--|
| Services and Supplies                          |                     |                               |  |  |  |
| Services                                       | 9,158,014           | 7,106,116                     | 6,592,450                                  | 6,592,450                                  | 6,592,450                                  |
| Student Transportation                         | 877,741             | 901,500                       | 932,286                                    | 932,286                                    | 932,286                                    |
| Professional Development and Travel            | 682,992             | 881,322                       | 722,676                                    | 722,676                                    | 722,676                                    |
| Rentals and Leases                             | 109,850             | 109,851                       | 109,851                                    | 109,851                                    | 109,851                                    |
| Dues and Fees                                  | 121,279             | 109,831                       | 111,360                                    | 111,360                                    | 111,360                                    |
| Insurance                                      | 474,094             | 427,403                       | 479,973                                    | 479,973                                    | 479,973                                    |
| Supplies                                       | 6,376,005           | 5,285,907                     | 5,647,076                                  | 5,495,256                                  | 5,264,176                                  |
| Utilities                                      | 4,163,454           | 4,009,361                     | 4,442,200                                  | 4,442,200                                  | 4,442,200                                  |
| Total Services and Supplies                    | 21,963,429          | 18,831,291                    | 19,037,872                                 | 18,886,052                                 | 18,654,972                                 |
| Total Operating Expenses                       | 222,106,412         | 219,620,773                   | 244,706,630                                | 244,179,563                                | 243,207,169                                |
| Net Revenue (Expense)                          | (4,338,861)         | (2,300,000)                   | (5,068,194)                                | (5,243,883)                                | (5,568,015)                                |
| Interfund Transfers                            | (635,257)           | -                             | (980,000)                                  | (3,179,707)                                | (2,757,572)                                |
| Use of Accumulated Surplus                     | 4,974,118           | 2,300,000                     | 2,203,057                                  | 2,203,057                                  | 2,203,057                                  |
| Total Operating Surplus (Deficit) for the year | -                   | -                             | (3,845,137)                                | (6,220,533)                                | (6,122,530)                                |

# Greater Victoria School District Draft Technology Multi-Year Spending Plan

| Student and Educator Devices 3 Year Budget |     |               |    |                 |    |                  |  |  |  |  |  |
|--|-----|---------------|----|-----------------|----|------------------|--|--|--|--|--|
| Equipment                                  | Yea | r 1 - 2023/24 | Υ  | ear 2 - 2024/25 | Υ  | /ear 3 - 2025/26 |  |  |  |  |  |
| Student Devices                            |     | Budget        |    | Budget          |    | Budget           |  |  |  |  |  |
| Chromebooks                                | \$  | -             | \$ | 1,240,515       | \$ | 341,820          |  |  |  |  |  |
| iPads                                      | \$  | -             | \$ | -               | \$ | 87,552           |  |  |  |  |  |
| Student Lab PCs                            | \$  | -             | \$ | -               | \$ | 718,040          |  |  |  |  |  |
| Mobile Device Repair                       | \$  | 48,000        | \$ | -               | \$ | -                |  |  |  |  |  |
|  | \$  | 48,000        | \$ | 1,240,515       | \$ | 1,147,412        |  |  |  |  |  |
| Staff Devices                              |     | Budget        |    | Budget          |    | Budget           |  |  |  |  |  |
| Educator Laptops                           | \$  | 651,638       | \$ | 188,292         | \$ | -                |  |  |  |  |  |
| Monitors                                   | \$  | -             | \$ | -               | \$ | 146,160          |  |  |  |  |  |
| Admin PCs                                  | \$  | -             | \$ | 276,900         | \$ | -                |  |  |  |  |  |
|  | \$  | 651,638       | \$ | 465,192         | \$ | 146,160          |  |  |  |  |  |
| Totals                                     | \$  | 699,638       | \$ | 1,705,707       | \$ | 1,293,572        |  |  |  |  |  |

| Network Infrast                                | ruct | ure Five Year Pl | an | and Budget - 202 | 1/ | '22 to 2025/26   |
|--|------|------------------|----|------------------|----|------------------|
| Equipment                                      | Y    | ear 3 - 2023/24  |    | Year 4 - 2024/25 |    | Year 5 - 2025/26 |
| School/Site Network                            |      | Budget           |    | Budget           |    | Budget           |
| Core Distribution Switch Distribution Switches | \$   | 121,000          | Ś  | 38,000           |    |                  |
| Access Switches                                | \$   | 27.000           | Ś  | 54,000           | Ś  | 216,000          |
| PoE+ Switches                                  | \$   | 74,000           | 7  | - 1,             | \$ | 148,000          |
| Wireless Access Points                         | \$   | 180,000          | \$ | 144,000          |    | •                |
|  | \$   | 402,000          | \$ | 236,000          | \$ | 364,000          |
| Data Center                                    |      | Budget           |    | Budget           |    | Budget           |
| Wireless LAN Controllers                       |      |                  | \$ | 200,000          |    |                  |
| Wireless Auth Servers                          | \$   | -                | \$ | 200,000          |    |                  |
| Wireless Mgmt Server                           |      |                  |    |                  | \$ | 100,000          |
| Network Monitor Server                         | \$   | 1,250            | \$ | 3,000            |    |                  |
| Primary Domain Controller                      | \$   | 1,250            | \$ | 5,000            |    |                  |
| Database Server                                | \$   | 1,250            | \$ | 10,000           |    |                  |
| SCCM Servers                                   | \$   | 2,500            | \$ | 10,000           |    |                  |
| Storage Array                                  | \$   | 10,000           | \$ | 10,000           | \$ | 200,000          |
|  | \$   | 16,250           | \$ | 438,000          | \$ | 300,000          |
| Totals   | \$   | 418,250          | \$ | 674,000          | \$ | 664,000          |

Annual Budget

# School District No. 61 (Greater Victoria)

June 30, 2024

June 30, 2024

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\*NOTE - Statement 1, Statement 3, Statement 5, Schedule 1 and Schedules 4A - 4D are used for Financial Statement reporting only.

#### ANNUAL BUDGET BYLAW

A Bylaw of THE BOARD OF EDUCATION OF SCHOOL DISTRICT NO. 61 (GREATER VICTORIA) (called the "Board") to adopt the Annual Budget of the Board for the fiscal year 2023/2024 pursuant to section 113 of the *School Act*, R.S.B.C., 1996, c. 412 as amended from time to time (called the "*Act*").

- 1. The Board has complied with the provisions of the *Act*, Ministerial Orders, and Ministry of Education and Child Care Policies respecting the Annual Budget adopted by this bylaw.
- 2. This bylaw may be cited as School District No. 61 (Greater Victoria) Annual Budget Bylaw for fiscal year 2023/2024.
- 3. The attached Statement 2 showing the estimated revenue and expense for the 2023/2024 fiscal year and the total budget bylaw amount of \$302,434,345 for the 2023/2024 fiscal year was prepared in accordance with the *Act*.
- 4. Statement 2, 4 and Schedules 2 to 4 are adopted as the Annual Budget of the Board for the fiscal year 2023/2024.

| READ A FIRST TIME THE 6th DAY OF APRIL, 2023;                 |                          |
|---|--------------------------|
| READ A SECOND TIME THE 6th DAY OF APRIL, 2023;                |                          |
| READ A THIRD TIME, PASSED AND ADOPTED THE 6th DAY OF APRIL, 2 | 023;                     |
|   |                          |
|   |                          |
| (0  | Chairperson of the Board |
| ( Corporate Seal )  |                          |
|   | Secretary Treasurer      |

I HEREBY CERTIFY this to be a true original of School District No. 61 (Greater Victoria) Annual Budget Bylaw 2023/2024, adopted by the Board the 6th DAY OF APRIL, 2023.

Secretary Treasurer

Annual Budget - Revenue and Expense Year Ended June 30, 2024

|  | 2024          | 2023          |
|--|---------------|---------------|
|  | Annual Budget | Annual Budget |
| Ministry Operating Grant Funded FTE's                        |               |               |
| School-Age   | 20,038.544    | 19,861.887    |
| Adult  | 20.750        | 24.729        |
| <b>Total Ministry Operating Grant Funded FTE's</b>           | 20,059.294    | 19,886.616    |
| Revenues   | \$            | \$            |
| Provincial Grants  |               |               |
| Ministry of Education and Child Care                         | 251,588,931   | 225,468,923   |
| Other  | 274,039       | 287,750       |
| Tuition  | 15,680,739    | 15,107,619    |
| Other Revenue  | 8,317,162     | 13,364,461    |
| Rentals and Leases   | 3,007,985     | 2,696,572     |
| Investment Income  | 1,812,760     | 442,760       |
| Gain (Loss) on Disposal of Tangible Capital Assets           | 3,808,000     |               |
| Amortization of Deferred Capital Revenue                     | 9,549,670     | 8,021,537     |
| Total Revenue  | 294,039,286   | 265,389,622   |
| Expenses   |               |               |
| Instruction  | 246,373,795   | 218,657,177   |
| District Administration                                      | 6,942,640     | 6,617,225     |
| Operations and Maintenance                                   | 44,006,547    | 39,258,707    |
| Transportation and Housing                                   | 1,633,769     | 1,216,025     |
| Total Expense  | 298,956,751   | 265,749,134   |
| Net Revenue (Expense)  | (4,917,465)   | (359,512)     |
| <b>Budgeted Allocation (Retirement) of Surplus (Deficit)</b> | 2,203,057     | 2,300,000     |
| Budgeted Surplus (Deficit), for the year                     | (2,714,408)   | 1,940,488     |
| Budgeted Surplus (Deficit), for the year comprised of:       |               |               |
| Operating Fund Surplus (Deficit)                             | (3,845,137)   |               |
| Special Purpose Fund Surplus (Deficit)                       | ()/           |               |
| Capital Fund Surplus (Deficit)                               | 1,130,729     | 1,940,488     |
| Budgeted Surplus (Deficit), for the year                     | (2,714,408)   | 1,940,488     |

Annual Budget - Revenue and Expense Year Ended June 30, 2024

|   | 2024          | 2023          |
|---|---------------|---------------|
|   | Annual Budget | Annual Budget |
| Budget Bylaw Amount   |               |               |
| Operating - Total Expense   | 244,706,630   | 219,620,773   |
| Operating - Tangible Capital Assets Purchased                       | 980,000       |               |
| Special Purpose Funds - Total Expense                               | 38,374,180    | 32,238,932    |
| Special Purpose Funds - Tangible Capital Assets Purchased           | 100,000       |               |
| Capital Fund - Total Expense  | 15,875,941    | 13,889,429    |
| Capital Fund - Tangible Capital Assets Purchased from Local Capital | 2,397,594     | 2,707,855     |
| Total Budget Bylaw Amount   | 302,434,345   | 268,456,989   |

### Approved by the Board



Annual Budget - Changes in Net Financial Assets (Debt) Year Ended June 30, 2024

|  | 2024          | 2023          |
|--|---------------|---------------|
|  | Annual Budget | Annual Budget |
|  | \$            | \$            |
| Surplus (Deficit) for the year                           | (4,917,465)   | (359,512)     |
| Effect of change in Tangible Capital Assets              |               |               |
| Acquisition of Tangible Capital Assets                   |               |               |
| From Operating and Special Purpose Funds                 | (1,080,000)   |               |
| From Local Capital                                       | (2,397,594)   | (2,707,855)   |
| From Deferred Capital Revenue                            | (44,751,506)  | (34,492,121)  |
| <b>Total Acquisition of Tangible Capital Assets</b>      | (48,229,100)  | (37,199,976)  |
| Amortization of Tangible Capital Assets                  | 13,375,941    | 11,389,429    |
| <b>Total Effect of change in Tangible Capital Assets</b> | (34,853,159)  | (25,810,547)  |
|  | -             | <u> </u>      |
| (Increase) Decrease in Net Financial Assets (Debt)       | (39,770,624)  | (26,170,059)  |

Annual Budget - Operating Revenue and Expense Year Ended June 30, 2024

|  | 2024          | 2023          |
|--|---------------|---------------|
|  | Annual Budget | Annual Budget |
| _  | \$            | \$            |
| Revenues   |               |               |
| Provincial Grants                                |               |               |
| Ministry of Education and Child Care             | 217,393,311   | 196,795,611   |
| Other  | 274,039       | 287,750       |
| Tuition  | 15,680,739    | 15,107,619    |
| Other Revenue                                    | 1,817,162     | 2,064,461     |
| Rentals and Leases                               | 3,007,985     | 2,696,572     |
| Investment Income                                | 1,465,200     | 368,760       |
| Total Revenue                                    | 239,638,436   | 217,320,773   |
| Expenses   |               |               |
| Instruction                                      | 208,830,146   | 187,232,296   |
| District Administration                          | 6,942,640     | 6,617,225     |
| Operations and Maintenance                       | 27,300,075    | 24,555,227    |
| Transportation and Housing                       | 1,633,769     | 1,216,025     |
| Total Expense                                    | 244,706,630   | 219,620,773   |
| Net Revenue (Expense)                            | (5,068,194)   | (2,300,000)   |
| <b>Budgeted Prior Year Surplus Appropriation</b> | 2,203,057     | 2,300,000     |
| Net Transfers (to) from other funds              |               |               |
| Tangible Capital Assets Purchased                | (980,000)     | -             |
| Total Net Transfers                              | (980,000)     | -             |
| Budgeted Surplus (Deficit), for the year         | (3,845,137)   | -             |

Annual Budget - Schedule of Operating Revenue by Source Year Ended June 30, 2024

|   | 2024                 | 2023          |
|---|----------------------|---------------|
|   | <b>Annual Budget</b> | Annual Budget |
|   | \$                   | \$            |
| Provincial Grants - Ministry of Education and Child Care              |                      |               |
| Operating Grant, Ministry of Education and Child Care                 | 214,957,633          | 194,583,765   |
| ISC/LEA Recovery  | (757,317)            | (989,902)     |
| Other Ministry of Education and Child Care Grants                     |                      |               |
| Pay Equity  | 2,896,617            | 2,896,617     |
| Funding for Graduated Adults  | 52,297               | 68,850        |
| Student Transportation Fund   | 20,027               | 20,027        |
| Support Staff Benefits Grant  | 204,814              | 198,514       |
| FSA Scorer Grant  | 19,240               | 17,740        |
| <b>Total Provincial Grants - Ministry of Education and Child Care</b> | 217,393,311          | 196,795,611   |
| Provincial Grants - Other   | 274,039              | 287,750       |
| Tuition   |                      |               |
| Continuing Education  | 5,000                | -             |
| International and Out of Province Students                            | 15,670,739           | 15,104,719    |
| Distributed Learning  | 5,000                | 2,900         |
| Total Tuition   | 15,680,739           | 15,107,619    |
| Other Revenues  |                      |               |
| Other School District/Education Authorities                           | 2,700                | 2,700         |
| Funding from First Nations  | 757,317              | 989,902       |
| Miscellaneous   |                      |               |
| Cafeteria Revenue   | 125,000              | 100,000       |
| International Education Revenues                                      | 564,000              | 562,399       |
| ArtsStarts Grant  | 17,600               | 17,600        |
| Crossing Guard Revenue  | 217,011              | -             |
| Miscellaneous   | 133,534              | 391,860       |
| Total Other Revenue   | 1,817,162            | 2,064,461     |
| Rentals and Leases  | 3,007,985            | 2,696,572     |
| Investment Income   | 1,465,200            | 368,760       |
| Total Operating Revenue   | 239,638,436          | 217,320,773   |

Annual Budget - Schedule of Operating Expense by Object Year Ended June 30, 2024

|                                     | 2024          | 2023          |
|-------------------------------------|---------------|---------------|
|                                     | Annual Budget | Annual Budget |
|                                     | \$            | \$            |
| Salaries                            |               |               |
| Teachers                            | 107,899,854   | 96,707,978    |
| Principals and Vice Principals      | 14,583,112    | 13,921,381    |
| Educational Assistants              | 22,898,007    | 19,746,848    |
| Support Staff                       | 21,316,369    | 18,979,392    |
| Other Professionals                 | 5,061,920     | 4,830,042     |
| Substitutes                         | 10,433,884    | 8,675,067     |
| Total Salaries                      | 182,193,146   | 162,860,708   |
| <b>Employee Benefits</b>            | 43,475,612    | 37,928,774    |
| <b>Total Salaries and Benefits</b>  | 225,668,758   | 200,789,482   |
| Services and Supplies               |               |               |
| Services                            | 6,592,450     | 7,106,116     |
| Student Transportation              | 932,286       | 901,500       |
| Professional Development and Travel | 722,676       | 881,322       |
| Rentals and Leases                  | 109,851       | 109,851       |
| Dues and Fees                       | 111,360       | 109,831       |
| Insurance                           | 479,973       | 427,403       |
| Supplies                            | 5,647,076     | 5,285,907     |
| Utilities                           | 4,442,200     | 4,009,361     |
| Total Services and Supplies         | 19,037,872    | 18,831,291    |
| <b>Total Operating Expense</b>      | 244,706,630   | 219,620,773   |

Annual Budget - Operating Expense by Function, Program and Object

|  | Teachers<br>Salaries | Principals and<br>Vice Principals<br>Salaries | Educational<br>Assistants<br>Salaries | Support<br>Staff<br>Salaries | Other<br>Professionals<br>Salaries | Substitutes<br>Salaries | Total<br>Salaries |
|--|----------------------|---|---------------------------------------|------------------------------|------------------------------------|-------------------------|-------------------|
|  | \$                   | \$  | \$                                    | \$                           | \$                                 | \$                      | \$                |
| 1 Instruction  |                      |   |                                       |                              |                                    |                         |                   |
| 1.02 Regular Instruction                                   | 80,962,139           | 5,383,429                                     | 2,337,612                             | 224,142                      | 186,425                            | 8,013,202               | 97,106,949        |
| 1.03 Career Programs                                       | 808,190              | 129,162                                       | 376,849                               |                              |                                    | 33,868                  | 1,348,069         |
| 1.07 Library Services                                      | 2,395,299            |   |                                       | 417,132                      |                                    | 97,296                  | 2,909,727         |
| 1.08 Counselling   | 3,072,627            |   |                                       |                              |                                    | 120,779                 | 3,193,406         |
| 1.10 Special Education                                     | 11,431,671           | 426,389                                       | 18,732,672                            | 249,786                      |                                    | 843,665                 | 31,684,183        |
| 1.20 Early Learning and Child Care                         |                      |   | 240,965                               |                              |                                    |                         | 240,965           |
| 1.30 English Language Learning                             | 2,763,791            | 90,652  |                                       | 1,568                        |                                    | 114,756                 | 2,970,767         |
| 1.31 Indigenous Education                                  | 677,183              |   | 829,041                               | 77,447                       | 157,978                            | 28,515                  | 1,770,164         |
| 1.41 School Administration                                 |                      | 8,240,153                                     |                                       | 4,653,053                    |                                    | 50,000                  | 12,943,206        |
| 1.61 Continuing Education                                  | 130,025              | 30,217  |                                       | 65,596                       |                                    | 5,018                   | 230,856           |
| 1.62 International and Out of Province Students 1.64 Other | 5,601,268            |   | 5,075                                 | 952,211                      | 786,883                            | 311,022                 | 7,656,459         |
| Total Function 1   | 107,842,193          | 14,300,002                                    | 22,522,214                            | 6,640,935                    | 1,131,286                          | 9,618,121               | 162,054,751       |
| 4 District Administration                                  |                      |   |                                       |                              |                                    |                         |                   |
| 4.11 Educational Administration                            |                      | 177,349                                       |                                       | 348,905                      | 739,864                            | 13,898                  | 1,280,016         |
| 4.40 School District Governance                            |                      |   |                                       |                              | 421,012                            |                         | 421,012           |
| 4.41 Business Administration                               |                      | 105,761                                       | 47,159                                | 1,534,866                    | 1,544,489                          | 98,116                  | 3,330,391         |
| Total Function 4   | -                    | 283,110                                       | 47,159                                | 1,883,771                    | 2,705,365                          | 112,014                 | 5,031,419         |
| 5 Operations and Maintenance                               |                      |   |                                       |                              |                                    |                         |                   |
| 5.41 Operations and Maintenance Administration             | 57,661               |   | 57,018                                | 340,171                      | 958,347                            | 22,085                  | 1,435,282         |
| 5.50 Maintenance Operations                                |                      |   |                                       | 11,193,773                   | 150,459                            | 587,409                 | 11,931,641        |
| 5.52 Maintenance of Grounds<br>5.56 Utilities              |                      |   |                                       | 1,111,581                    |                                    | 83,290                  | 1,194,871         |
| Total Function 5   | 57,661               | -   | 57,018                                | 12,645,525                   | 1,108,806                          | 692,784                 | 14,561,794        |
| 7 Transportation and Housing                               |                      |   |                                       |                              |                                    |                         |                   |
| 7.41 Transportation and Housing Administration             |                      |   |                                       | 39,782                       | 116,463                            |                         | 156,245           |
| 7.70 Student Transportation                                |                      |   | 271,616                               | 106,356                      |                                    | 10,965                  | 388,937           |
| Total Function 7   | -                    | -   | 271,616                               | 146,138                      | 116,463                            | 10,965                  | 545,182           |
| 9 Debt Services  |                      |   |                                       |                              |                                    |                         |                   |
| Total Function 9   | -                    | -   | -                                     | -                            | -                                  | -                       | -                 |
| Total Functions 1 - 9                                      | 107,899,854          | 14,583,112                                    | 22,898,007                            | 21,316,369                   | 5,061,920                          | 10,433,884              | 182,193,146       |

Annual Budget - Operating Expense by Function, Program and Object

|   | Total       | Employee                              | <b>Total Salaries</b> | Services and | 2024          | 2023          |
|---|-------------|---------------------------------------|-----------------------|--------------|---------------|---------------|
|   | Salaries    | Benefits                              | and Benefits          | Supplies     | Annual Budget | Annual Budget |
|   | \$          | \$                                    | \$                    | \$           | \$            | \$            |
| 1 Instruction                                   |             |                                       |                       |              |               |               |
| 1.02 Regular Instruction                        | 97,106,949  | 23,637,778                            | 120,744,727           | 3,563,929    | 124,308,656   | 111,492,010   |
| 1.03 Career Programs                            | 1,348,069   | 325,133                               | 1,673,202             | 711,876      | 2,385,078     | 2,248,163     |
| 1.07 Library Services                           | 2,909,727   | 709,464                               | 3,619,191             |              | 3,619,191     | 3,265,443     |
| 1.08 Counselling                                | 3,193,406   | 776,587                               | 3,969,993             |              | 3,969,993     | 3,633,140     |
| 1.10 Special Education                          | 31,684,183  | 7,727,871                             | 39,412,054            | 798,970      | 40,211,024    | 35,319,745    |
| 1.20 Early Learning and Child Care              | 240,965     | 59,759                                | 300,724               |              | 300,724       | -             |
| 1.30 English Language Learning                  | 2,970,767   | 719,070                               | 3,689,837             | 117,198      | 3,807,035     | 2,944,444     |
| 1.31 Indigenous Education                       | 1,770,164   | 413,770                               | 2,183,934             | 806,472      | 2,990,406     | 2,746,652     |
| 1.41 School Administration                      | 12,943,206  | 2,893,769                             | 15,836,975            |              | 15,836,975    | 14,755,054    |
| 1.61 Continuing Education                       | 230,856     | 55,429                                | 286,285               | 3,150        | 289,435       | 266,801       |
| 1.62 International and Out of Province Students | 7,656,459   | 1,822,133                             | 9,478,592             | 1,523,287    | 11,001,879    | 10,448,094    |
| 1.64 Other                                      | -           |                                       | -                     | 109,750      | 109,750       | 112,750       |
| Total Function 1                                | 162,054,751 | 39,140,763                            | 201,195,514           | 7,634,632    | 208,830,146   | 187,232,296   |
| 4 District Administration                       |             |                                       |                       |              |               |               |
| 4.11 Educational Administration                 | 1,280,016   | 268,464                               | 1,548,480             | 58,563       | 1,607,043     | 1,528,225     |
| 4.40 School District Governance                 | , ,         | · · · · · · · · · · · · · · · · · · · | / /                   | ,            | , ,           | 919,373       |
|   | 421,012     | 51,987                                | 472,999               | 164,037      | 637,036       |               |
| 4.41 Business Administration                    | 3,330,391   | 742,785<br><b>1,063,236</b>           | 4,073,176             | 625,385      | 4,698,561     | 4,169,627     |
| Total Function 4                                | 5,031,419   | 1,003,230                             | 6,094,655             | 847,985      | 6,942,640     | 6,617,225     |
| 5 Operations and Maintenance                    |             |                                       |                       |              |               |               |
| 5.41 Operations and Maintenance Administration  | 1,435,282   | 303,265                               | 1,738,547             | 638,613      | 2,377,160     | 2,324,344     |
| 5.50 Maintenance Operations                     | 11,931,641  | 2,587,536                             | 14,519,177            | 3,253,156    | 17,772,333    | 15,616,871    |
| 5.52 Maintenance of Grounds                     | 1,194,871   | 253,293                               | 1,448,164             | 347,191      | 1,795,355     | 1,638,978     |
| 5.56 Utilities                                  | -           |                                       | -                     | 5,355,227    | 5,355,227     | 4,975,034     |
| Total Function 5                                | 14,561,794  | 3,144,094                             | 17,705,888            | 9,594,187    | 27,300,075    | 24,555,227    |
| 7 Transportation and Housing                    |             |                                       |                       |              |               |               |
| 7.41 Transportation and Housing Administration  | 156,245     | 32,576                                | 188,821               | 6,000        | 194,821       | 170,150       |
| 7.70 Student Transportation                     | 388,937     | 94,943                                | 483,880               | 955,068      | 1,438,948     | 1,045,875     |
| Total Function 7                                | 545,182     | 127,519                               | 672,701               | 961,068      | 1,633,769     | 1,216,025     |
| Total Function /                                | 343,162     | 127,319                               | 072,701               | 901,008      | 1,033,709     | 1,210,023     |
| 9 Debt Services                                 |             |                                       |                       |              |               |               |
| Total Function 9                                | -           | -                                     | -                     | -            | -             | -             |
| Total Functions 1 - 9                           | 182,193,146 | 43,475,612                            | 225,668,758           | 19,037,872   | 244,706,630   | 219,620,773   |

Annual Budget - Special Purpose Revenue and Expense Year Ended June 30, 2024

|  | 2024<br>Annual Budget | 2023<br>Annual Budget |
|--|-----------------------|-----------------------|
|  | \$                    | \$                    |
| Revenues                                 | •                     |                       |
| Provincial Grants                        |                       |                       |
| Ministry of Education and Child Care     | 31,695,620            | 26,173,312            |
| Other Revenue                            | 6,500,000             | 6,000,000             |
| Investment Income                        | 278,560               | 65,620                |
| Total Revenue                            | 38,474,180            | 32,238,932            |
| Expenses                                 |                       |                       |
| Instruction                              | 37,543,649            | 31,424,881            |
| Operations and Maintenance               | 830,531               | 814,051               |
| Total Expense                            | 38,374,180            | 32,238,932            |
| Net Revenue (Expense)                    | 100,000               |                       |
| Net Transfers (to) from other funds      |                       |                       |
| Tangible Capital Assets Purchased        | (100,000)             |                       |
| Total Net Transfers                      | (100,000)             |                       |
| Budgeted Surplus (Deficit), for the year | <u>-</u>              | -                     |

Annual Budget - Changes in Special Purpose Funds

|   | Annual<br>Facility<br>Grant | Learning<br>Improvement<br>Fund         | Scholarships<br>and<br>Bursaries | Special<br>Education<br>Technology | School<br>Generated<br>Funds | Strong<br>Start | Ready,<br>Set,<br>Learn | OLEP    | CommunityLINK     |
|---|-----------------------------|---|----------------------------------|------------------------------------|------------------------------|-----------------|-------------------------|---------|-------------------|
|   | \$                          | \$                                      | \$                               | \$                                 | \$                           | \$              |                         | \$      | \$                |
| Deferred Revenue, beginning of year   | -                           | -                                       | 743,433                          | 68,215                             | 4,198,380                    | -               | 20,000                  | -       | 200,000           |
| Add: Restricted Grants Provincial Grants - Ministry of Education and Child Care | 810,431                     | 813,644                                 |                                  | 138,240                            |                              | 192,000         | 68,600                  | 445,697 | 4,186,167         |
| Other   | ,                           | 013,044                                 | 20,000                           | 130,240                            | 6,500,000                    | 192,000         | 00,000                  | 443,097 | 4,100,107         |
| Investment Income   | 20,100<br>830,531           | 813,644                                 | 53,923<br>73,923                 | 138,240                            | 211,460<br>6,711,460         | 192,000         | 68,600                  | 445,697 | 4,186,167         |
|   | 850,551                     | 613,044                                 | 13,923                           | 136,240                            | 0,711,400                    | 192,000         | 08,000                  | 443,097 | 4,180,107         |
| Less: Allocated to Revenue  | 830,531                     | 813,644                                 | 40,000                           | 138,240                            | 6,711,460                    | 192,000         | 88,600                  | 445,697 | 4,386,167         |
| Deferred Revenue, end of year   |                             | -                                       | 777,356                          | 68,215                             | 4,198,380                    | -               | -                       |         | -                 |
| Revenues  |                             |   |                                  |                                    |                              |                 |                         |         |                   |
| Provincial Grants - Ministry of Education and Child Care                        | 810,431                     | 813,644                                 |                                  | 138,240                            |                              | 192,000         | 88,600                  | 445,697 | 4,386,167         |
| Other Revenue   |                             |   |                                  |                                    | 6,500,000                    |                 |                         |         |                   |
| Investment Income   | 20,100                      | 012 544                                 | 40,000                           | 120 240                            | 211,460                      | 102.000         | 00.500                  | 115.505 | 1 20 5 1 5 7      |
| Expenses  | 830,531                     | 813,644                                 | 40,000                           | 138,240                            | 6,711,460                    | 192,000         | 88,600                  | 445,697 | 4,386,167         |
| Salaries  |                             |   |                                  |                                    |                              |                 |                         |         |                   |
| Teachers  |                             |   |                                  |                                    |                              |                 |                         | 75,828  | 1,125,175         |
| Principals and Vice Principals  |                             |   |                                  | 5,647                              |                              |                 |                         | 63,205  | 19,878            |
| Educational Assistants  |                             | 629,360                                 |                                  | 105,177                            | 9,000                        | 130,040         |                         |         | 338,431           |
| Support Staff Substitutes   |                             | 25,408                                  |                                  |                                    | 58,800                       | 7,303           |                         | 60,000  | 126,908<br>55,538 |
| Substitutes   |                             | 654,768                                 | -                                | 110,824                            | 67,800                       | 137,343         | _                       | 199,033 | 1,665,930         |
|   |                             | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                                  | - 7-                               | ,                            |                 |                         | ,       | ,,.               |
| Employee Benefits   |                             | 158,876                                 |                                  | 24,003                             | 13,815                       | 33,057          |                         | 43,608  | 402,053           |
| Services and Supplies   | 830,531                     | 010 544                                 | 40,000                           | 3,413                              | 6,529,845                    | 21,600          | 88,600                  | 203,056 | 2,318,184         |
|   | 830,531                     | 813,644                                 | 40,000                           | 138,240                            | 6,611,460                    | 192,000         | 88,600                  | 445,697 | 4,386,167         |
| Net Revenue (Expense) before Interfund Transfers                                | _                           | -                                       | -                                | -                                  | 100,000                      | -               | -                       | -       |                   |
| Interfund Transfers   |                             |   |                                  |                                    |                              |                 |                         |         |                   |
| Tangible Capital Assets Purchased   |                             |   |                                  |                                    | (100,000)                    |                 |                         |         |                   |
|   | -                           | -                                       | -                                | -                                  | (100,000)                    | -               | -                       | -       | -                 |
| Net Revenue (Expense)   |                             | -                                       | _                                | -                                  | -                            | -               | -                       | -       | -                 |
|   |                             |   |                                  |                                    |                              |                 |                         |         |                   |
| Additional Expenses funded by, and reported in, the Operating Fund              |                             |   |                                  |                                    |                              | 60,789          |                         |         |                   |

Annual Budget - Changes in Special Purpose Funds

|   | Classroom<br>Enhancement<br>Fund - Overhead | Classroom<br>Enhancement<br>Fund - Staffing | Mental<br>Health<br>in Schools | Changing<br>Results for<br>Young Children | Early Childhood<br>Education Dual<br>Credit Program | Student &<br>Family<br>Affordability | SEY2KT<br>(Early Years to<br>Kindergarten) | ECL<br>Early Care<br>& Learning | School<br>Food<br>Programs |
|---|---|---|--------------------------------|---|---|--------------------------------------|--|---------------------------------|----------------------------|
| Deferred Revenue, beginning of year   | \$  | \$  | \$<br>20,000                   | <b>\$</b> 5,000                           | \$<br>25,000  | <b>\$</b> 227,284                    | \$<br>30,000                               | \$                              | \$                         |
| , , , ,   |   |   | ,,,,,,                         | - ,                                       | .,  | .,                                   |  |                                 |                            |
| Add: Restricted Grants Provincial Grants - Ministry of Education and Child Care Other Investment Income | 768,811                                     | 19,822,238                                  | 48,000                         | 11,250                                    |   |                                      | 19,000                                     | 175,000                         | 2,253,290                  |
| investment income   | 768,811                                     | 19,822,238                                  | 48,000                         | 11,250                                    | -   | -                                    | 19,000                                     | 175,000                         | 2,253,290                  |
| Less: Allocated to Revenue  | 768,811                                     | 19,822,238                                  | 68,000                         | 16,250                                    | 25,000  | 227,284                              | 49,000                                     | 175,000                         | 2,253,290                  |
| Deferred Revenue, end of year   |   | -   |                                | -   | -   | -                                    | -  | -                               | -                          |
| Revenues  |   |   |                                |   |   |                                      |  |                                 |                            |
| Provincial Grants - Ministry of Education and Child Care<br>Other Revenue<br>Investment Income          | 768,811                                     | 19,822,238                                  | 68,000                         | 16,250                                    | 25,000  | 227,284                              | 49,000                                     | 175,000                         | 2,253,290                  |
| investment income   | 768,811                                     | 19,822,238                                  | 68,000                         | 16,250                                    | 25,000  | 227,284                              | 49,000                                     | 175,000                         | 2,253,290                  |
| Expenses  |   |   |                                |   |   |                                      |  |                                 |                            |
| Salaries<br>Teachers  |   | 15,921,476                                  |                                |   |   |                                      |  | 1.42.404                        | 125,002                    |
| Principals and Vice Principals<br>Educational Assistants  |   |   |                                |   |   |                                      |  | 143,404                         | 135,082<br>80,454          |
| Support Staff Substitutes   | 184,062<br>454,683                          |   |                                |   |   |                                      | 20,000                                     |                                 |                            |
|   | 638,745                                     | 15,921,476                                  | -                              | -   | -   | -                                    | 20,000                                     | 143,404                         | 215,536                    |
| Employee Benefits Services and Supplies   | 130,066                                     | 3,900,762                                   | 68,000                         | 16,250                                    | 25,000  | 227,284                              | 3,940<br>25,060                            | 29,971<br>1,625                 | 47,541<br>1,990,213        |
| Services and Supplies   | 768,811                                     | 19,822,238                                  | 68,000                         | 16,250                                    | 25,000  | 227,284                              | 49,000                                     | 175,000                         | 2,253,290                  |
| Net Revenue (Expense) before Interfund Transfers  | -   | -   | -                              | -   | -   | -                                    | -  | -                               | -                          |
| Interfund Transfers Tangible Capital Assets Purchased   |   |   |                                |   |   |                                      |  |                                 |                            |
|   | -   | -   | -                              | -   | -   | -                                    | -  | -                               | -                          |
| Net Revenue (Expense)   |   | -   | -                              |   | -   | -                                    | -  | -                               |                            |

Annual Budget - Changes in Special Purpose Funds

|  | Ledger<br>School | Provincial<br>Inclusion<br>Outreach | Estate<br>Trust | TOTAL                 |
|--|------------------|-------------------------------------|-----------------|-----------------------|
| Deferred Revenue, beginning of year                                | \$               | \$                                  | 122,213         | \$<br>5,659,525       |
| Add: Restricted Grants   |                  |                                     |                 |                       |
| Provincial Grants - Ministry of Education and Child Care           | 422,819          | 993,149                             |                 | 31,168,336            |
| Other  |                  |                                     |                 | 6,520,000             |
| Investment Income  | 422,819          | 993.149                             | 9,125<br>9,125  | 294,608<br>37,982,944 |
|  | 422,619          | 993,149                             | 9,123           | 37,962,944            |
| Less: Allocated to Revenue   | 422,819          | 993,149                             | 7,000           | 38,474,180            |
| Deferred Revenue, end of year                                      |                  | -                                   | 124,338         | 5,168,289             |
| Revenues   |                  |                                     |                 |                       |
| Provincial Grants - Ministry of Education and Child Care           | 422,819          | 993,149                             |                 | 31,695,620            |
| Other Revenue  | ,                | ,                                   |                 | 6,500,000             |
| Investment Income  |                  |                                     | 7,000           | 278,560               |
| E-man-   | 422,819          | 993,149                             | 7,000           | 38,474,180            |
| Expenses Salaries  |                  |                                     |                 |                       |
| Teachers   | 216,801          | 239,054                             |                 | 17,578,334            |
| Principals and Vice Principals                                     | 17,270           | 40,566                              |                 | 425,052               |
| Educational Assistants   | 78,973           | 186,179                             |                 | 1,557,614             |
| Support Staff  |                  | 33,741                              | 400             | 344,711               |
| Substitutes  | 8,073<br>321,117 | 499,540                             | 400             | 690,205<br>20,595,916 |
|  | 321,117          | 499,340                             | 400             | 20,393,910            |
| Employee Benefits  | 77,684           | 115,815                             | 80              | 4,981,271             |
| Services and Supplies  | 24,018           | 377,794                             | 6,520           | 12,796,993            |
|  | 422,819          | 993,149                             | 7,000           | 38,374,180            |
| Net Revenue (Expense) before Interfund Transfers                   | -                | -                                   | -               | 100,000               |
| T. C. I.M. C.  |                  |                                     |                 |                       |
| Interfund Transfers  Tangible Capital Assets Purchased             |                  |                                     |                 | (100,000)             |
| Tangible capital rissels ratenased                                 | -                | -                                   | -               | (100,000)             |
| Net Revenue (Expense)  |                  | -                                   | -               | -                     |
|  |                  |                                     |                 |                       |
| Additional Expenses funded by, and reported in, the Operating Fund |                  |                                     |                 | 60,789                |

Annual Budget - Capital Revenue and Expense Year Ended June 30, 2024

|  | 2024                 |             |            |               |  |
|--|----------------------|-------------|------------|---------------|--|
|  | Invested in Tangible | Local       | Fund       | 2023          |  |
|  | Capital Assets       | Capital     | Balance    | Annual Budget |  |
|  | \$                   | \$          | \$         | \$            |  |
| Revenues   |                      |             |            |               |  |
| Provincial Grants                                    |                      |             |            |               |  |
| Ministry of Education and Child Care                 | 2,500,000            |             | 2,500,000  | 2,500,000     |  |
| Other Revenue  |                      |             | -          | 5,300,000     |  |
| Investment Income                                    |                      | 69,000      | 69,000     | 8,380         |  |
| Gain (Loss) on Disposal of Tangible Capital Assets   | 3,808,000            |             | 3,808,000  | -             |  |
| Amortization of Deferred Capital Revenue             | 9,549,670            |             | 9,549,670  | 8,021,537     |  |
| Total Revenue  | 15,857,670           | 69,000      | 15,926,670 | 15,829,917    |  |
| Expenses   |                      |             |            |               |  |
| Operations and Maintenance                           | 2,500,000            |             | 2,500,000  | 2,500,000     |  |
| Amortization of Tangible Capital Assets              | _,,,                 |             | _,_ ,,,,,, | _,,           |  |
| Operations and Maintenance                           | 13,375,941           |             | 13,375,941 | 11,389,429    |  |
| <b>Total Expense</b>                                 | 15,875,941           | -           | 15,875,941 | 13,889,429    |  |
| Net Revenue (Expense)                                | (18,271)             | 69,000      | 50,729     | 1,940,488     |  |
|  |                      | ,           | ,          | -,,,,,,,,,    |  |
| Net Transfers (to) from other funds                  | 4 000 000            |             | 4 000 000  |               |  |
| Tangible Capital Assets Purchased                    | 1,080,000            |             | 1,080,000  |               |  |
| Total Net Transfers                                  | 1,080,000            | -           | 1,080,000  | -             |  |
| Other Adjustments to Fund Balances                   |                      |             |            |               |  |
| District Portion of Proceeds on Disposal             | (3,808,000)          | 3,808,000   | -          |               |  |
| Tangible Capital Assets Purchased from Local Capital | 2,397,594            | (2,397,594) | -          |               |  |
| <b>Total Other Adjustments to Fund Balances</b>      | (1,410,406)          | 1,410,406   | -          |               |  |
| Budgeted Surplus (Deficit), for the year             | (348,677)            | 1,479,406   | 1,130,729  | 1,940,488     |  |