

The Board of Education of School District No. 61 (Greater Victoria) Education Policy and Directions Committee Meeting AGENDA Broadcasted via YouTube https://bit.ly/3czx8bA Monday, September 12, 2022, 7:00 p.m.

Chairperson: Trustee Ferris

A. COMMENCEMENT OF MEETING

A.1. Acknowledgement of Traditional Territories

The Greater Victoria School District wishes to recognize and acknowledge the Esquimalt and Songhees Nations, on whose traditional territories we live, we learn, and we do our work.

A.2. Approval of the Agenda

Recommended Motion: That the September 12, 2022 agenda be approved.

A.3. Approval of the Minutes

Recommended Motion: That the June 6, 2022 Education Policy and Directions Committee meeting minutes, be approved.

A.4. Business Arising from Minutes

B. PRESENTATIONS TO THE COMMITTEE

C. NEW BUSINESS

- C.1. Parent Education Fund 2021-2022 Update Superintendent Whitten
- C.2. Anaphylaxis Aggregate Report 2021-2022 Superintendent Whitten
- C.3. Framework for Enhanced Student Learning Superintendent Whitten, Deputy Superintendent Caldwell, District Principal Renyard

C.4. Draft Policy 2100.1 Superintendent Evaluation – Secretary-Treasurer Morris

Recommendation:

That the Board of Education of School District No. 61 (Greater Victoria) move Draft Policy 2100.1 *Superintendent Evaluation* adopted in September 2020, out of draft and formally adopt as presented, to establish the process for evaluating the Superintendent.

D. NOTICE OF MOTION

E. GENERAL ANNOUNCEMENTS

F. ADJOURNMENT

Recommended Motion: That the meeting adjourn.

Note: This meeting is being audio and video recorded. The video can be viewed on the District website.



The Board of Education of School District No. 61 (Greater Victoria) Education Policy and Directions Committee Meeting REGULAR MINUTES Monday, June 6, 2022, 7:00 p.m.

| Trustees Present: | Tom Ferris, Elaine Leonard, Angie Hentze, Ryan Painter (Chair), Ann Whiteaker, Jordan Watters |
|---------------------|--|
| Trustees Suspended: | Diane McNally, Rob Paynter |
| Trustee Regrets: | Nicole Duncan |
| Administration: | Deb Whitten, Interim Superintendent of Schools, Kim Morris, Secretary-Treasurer, Colin Roberts, Interim Deputy Superintendent, Harold Caldwell, Associate Superintendent, Andy Canty, Director, Information Technology for Learning, Lisa McPhail, Manager, Communications and Community Engagement, Kelly Gorman, Recorder |

A. COMMENCEMENT OF MEETING

The meeting was called to order at 7:01 p.m.

* Due to illness of Committee Chair, by consensus Trustee Painter assumed the Committee Chair for the meeting.

A.1. Acknowledgement of Traditional Territories

Chair Painter recognized and acknowledged the Esquimalt and Songhees Nations, on whose traditional territories we live, we learn, and we do our work.

A.2. Approval of the Agenda

Moved By Trustee Watters

That the June 6, 2022 agenda be approved.

Motion Carried Unanimously

A.3. Approval of the Minutes

Moved By Trustee Leonard

That the May 2, 2022 Education Policy and Directions Committee meeting minutes, be approved.

Motion Carried Unanimously

A.4. Business Arising from Minutes

None

B. PRESENTATIONS TO THE COMMITTEE

Staff Presentation

B.1. District Elders & Indigenous Knowledge Facilitator Harris and District Vice-Principal Shortreed presented on exploring the Salish Sea - Classroom Opportunity. The program has been a collaborative effort between the Indigenous Education Department and the District Team and is comprised of 4 sessions centered around experience, connecting, understanding, celebratory learning. 50 classroom have taken advantage of the opportunity. Trustees were invited to participate in the Pro-D session in the summer/fall.

Trustees expressed thanks for the presentation.

B.2. District Principal Renyard, presented a summary of 2021-22 Education Policy and Planning Committee presentations and student learning.

District Principal Halverson and District Counsellor Chambers presented a Mental Health Update.

Three mental health lenses to support mental health in the District, including three mental health lenses to support mental health in the District: harm reduction, social emotional learning and capacity building.

A harm reduction handbook has been created for parents/caregivers. The District will continue to engage with partners to ensure the learning continues as they shift from a reactive to a proactive approach.

Trustees expressed thanks for the presentation.

C. NEW BUSINESS

C.1. Childcare Policy 1330.1

Moved By Trustee Leonard

That the Board of Education of School District No. 61 (Greater Victoria) approve Childcare Policy 1330.1.

Motion Carried Unanimously

C.2. Social Media Use Policy XXXX

Trustees had questions of clarification and 3 revisions were made to the Policy.

Moved By Trustee Watters

That the Board of Education of School District No. 61 (Greater Victoria) approve new Social Media Use Policy XXXX., as amended.

Motion Carried Unanimously

D. NOTICE OF MOTION

None

E. GENERAL ANNOUNCEMENTS

None

F. ADJOURNMENT

Moved By Trustee Leonard

That the meeting adjourn.

Motion Carried Unanimously

The meeting adjourned at 8:54 p.m.

Chair Secretary-Treasurer



School District No. 61 (Greater Victoria) 556 Boleskine Road, Victoria, BC V8Z 1E8 Phone (250) 475-4106 Fax (250) 475-4112



Deb Whitten - Superintendent

- To: Board of Education
- **From:** Deb Whitten, Superintendent
- Date: September 12, 2022
- RE: Parent Education Fund Update

For the 2022-2023 school year, a Parent Education Fund of \$6000 to support parent education opportunities was established. On Tuesday, September 13, 2022, each individual Parent Advisory Committee (PAC) will be invited to apply for \$250 from the fund for the 2022-2023 school year. Requests for the funds will be reviewed and evaluated based on established criteria and preference will be given to PAC applications submitted by Friday, November 4th 2022; PAC submissions will be accepted throughout the year.

2021-2022 Parent Education Fund Update:

For the 2021-2022 application process, \$6,250 was spent from the Parent Education Fund for 25 approved grant applications.

Please see the attached breakdown.

The Greater Victoria School District wishes to recognize and acknowledge the Esquimalt and Songhees Nations, on whose traditional territories, we live, we learn, and we do our work.





2021-22 Parent Education Fund

| School | Grant \$ |
|-------------------------|---|
| Esquimalt | Did not apply |
| Lambrick | Did not apply |
| Mt. Doug | YES |
| Oak Bay | Did not apply |
| Reynolds | Did not apply |
| SJ Willis | Did not apply |
| Spectrum | YES |
| Sundance-Bank | YES |
| Vic High | Did not apply |
| | |
| Arbutus | Did not apply |
| Cedar Hill | YES |
| Central | Did not apply |
| Colquitz | YES |
| Glanford | YES |
| Gordon Head | Did not apply |
| Lansdowne | Did not apply |
| Monterey | YES |
| Rockheights | YES |
| Shoreline | Did not apply |
| | |
| Braefoot | YES |
| Campus View | YES |
| Cloverdale | YES |
| Craigflower | Did not apply |
| Doncaster | YES |
| Eagle View | YES |
| Frank Hobbs | Did not apply |
| George Jay | YES |
| Hillcrest | Did not apply |
| James Bay | Did not apply |
| Lake Hill | YES |
| Macaulay | Did not apply |
| Margaret Jenkins | YES |
| Marigold | YES |
| McKenzie | YES |
| Northridge | YES |
| Oaklands | Did not apply |
| Quadra | YES |
| Rogers | Did not apply |
| Sir James Douglas | Did not apply |
| South Park | YES |
| Strawberry Vale | YES |
| Tillicum | YES |
| Torotory and Directions | Committee Me Dind Stot e apply , 2022 |

2021-22 Parent Education Fund

| School | Grant \$ |
|------------|---------------|
| Vic West | YES |
| View Royal | Did not apply |
| Willows | YES |

Total allotted for 2021-2022: **\$7,000** Total Requests Received for 2021-2022: **25** Grants Total disbursed = 25 X \$250 = **\$6,250**



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Deb Whitten - Superintendent

- To: Board of Education
- **From:** Deb Whitten, Superintendent
- Date: September 12, 2022
- RE: Anaphylaxis Aggregate Report

Anaphylaxis Aggregate Report

Anaphylaxis is a sudden and severe allergic reaction, which can be fatal. Anaphylaxis is a medical emergency that requires immediate emergency treatment with an Epinephrine auto-injector. Any substance can cause an allergic reaction. The most common substances include foods, food additives, medications, insects and latex.

All schools must have an emergency protocol in place to ensure responders know what to do in an emergency. The emergency protocol includes:

- administer epinephrine auto-injector;
- call 911 and ask for an Advance Life Support Ambulance;
- call student's parents;
- administer a second epinephrine auto-injector after 5 minutes if symptoms have not improved;
- have student transported to hospital by ambulance.

As per Regulation 5141.21 *Anaphylaxis*, Principals report information on each anaphylactic incident to the Board of Education via the Superintendent in aggregate form using the School Protection Program Incident Report.

As such, there was 1 anaphylactic incident reported during the 2021-2022 school year.

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School District No. 61 (Greater Victoria) 556 Boleskine Road, Victoria, BC V8Z 1E8 Phone (250) 475-4106 Fax (250) 475-4112

Office of the Superintendent

Deb Whitten - Superintendent

September 7, 2022

Memo: Framework for Enhancing Student Learning

In the fall of 2020, the Ministry of Education passed the Enhancing Student Learning Reporting Order. The order requires that, each year, a board must submit to the Minister a report completed in accordance with the order by September 30. The report, referred to as the Framework for Enhancing Student Learning (FESL) brings a formalized approach to the planning and reporting of expectations for schools with a focus on enhancing student learning and success in literacy, numeracy, graduation, belonging and career and life goals.

Staff (Senior Leadership Team, District Team, Indigenous Education Department, Pathways and Partnerships) have been working collaboratively to review and interpret the FESL data, internal data and peer feedback received from the first FESL submitted into our 2022-23 FESL submission. The 2022-23 FESL submission reflects the on-going commitment to operationalizing the District Strategic Plan, aligning District resources to support the work and using data to measure the success of our strategies.

FESL looks different this year as there was a new template given to Districts from the Ministry of Education and Child Care. Intellectual Development, Human and Social Development and Career Development are required sections in the report and are in alignment with the Enhancing Student Learning Reporting Order. FESL includes both required data sets as described by the Ministry, as well as some local District data including Middle Years Development Instrument (MDI) and Early Years Development Instrument (EDI). While the Framework for Enhancing Student Learning document is submitted to the Minister it is also designed with a view to informing the public about District goals and objectives.

The attached FESL document is a DRAFT document and some sections will be completed prior to Board approval at the end of September.

Deb Whitten Superintendent & www.sd61.bc.ca | f y @sd61schools

One *Learning* Community

The Greater Victoria School District wishes to recognize and acknowledge the Esquimalt and Songhees Nations, on whose traditional territories, we live, we learn, and we do our work.



Education Policy and Directions Committee Meeting September 12, 2022

Framework for Enhancing Student Learning 2022–2023



A shared commitment to improve student success and equity of learning outcomes for every student in British Columbia



Framework for Enhancing Student Learning Report 2021

One Lewning Community

FESL 2021-2022

- First FESL submission
- Followed closely the three goals of the Strategic Plan
- We determined areas and data shared
- Ministry FESL Data was included as an Appendix



Peer ReviewFeedback

Strengths:

- Three goals of the Strategic Plan are linked to a wide variety of data sources with analysis that informs goals and strategies.
- Regular engagement with the Four Houses is referenced.
- Strategic Plan began with consultation and reflects the voices of the Four Houses, students, staff, educational partners, and administrators.
- Operational Plan directly aligns with the three broad goals of the Strategic Plan.



Peer ReviewFeedback

Considerations:

- The district could consider including more contributions of Indigenous people and other equity seeking groups in the data analysis, the application of evidence in formulating goals, and monitoring progress.
- The inclusion of attendance data was shared without specifying how the district will work with Indigenous families and the Four Houses to accomplish it.
- The district could consider how it communicates needs/priorities identified through the engagement of the Four Houses within the Strategic Plan.

New FESL reporting Requirements

- The Ministry provided a reporting template that includes:
 - District context
 - Current Strategic Plan Priorities
 - District Successes
 - Strategic Engagement
 - Student Performance Data Analysis and Interpretation (3 required areas Intellectual Development, Human and Social Development, Career Development)
 - Existing and/or Emerging Areas of Need
 - Adjustments and Adaptations
 - Alignment for Successful Implementation
 - Conclusion

FESL 2022-2023

As a learning community, we are deeply committed to each student having the opportunity to fulfill their potential and pursue their aspirations. We recognize that achieving this goal and the previous strategic plan goals and strategies will require us to continue to:

- lean into Indigenous perspectives and considerations for systemic alignment through the use of the following guiding documents:
 - Local Education Agreements, Metis Education Agreement and Urban Peoples' House Indigenous Advisory Terms Of Reference
 - Truth and Reconciliation Commission of Canada: Call to Action,
 - Declaration on the Rights of Indigenous Peoples Act (DRIPA),
 - British Columbia Tripartite Agreement (BCTEA),
 - and Standard 9 Professional Standards for BC Educators.
- engage with the communities in a culturally responsive way that is open, transparent and collaborative
- focus on aligning the human and financial resources of the system to meet the educational goals of the school district
- increase our data literacy across the system



Examples of collaborative structures to support continuous improvement Four Agreements and communication structures that represent all self-identified Indigenous students

Implementation plans for the four agreements

Elders' Advisory Committee

Indigenous Education Dept. service delivery shift to provide programs and service to all schools

Examples of collaborative learning to support continuous improvement

Development of a District Literacy Framework K–12

Engagement with our learning community with a focus on assessment and communicating student learning

Closing the gap on provincial and district student success as measured by FSA Literacy and Numeracy 7, Literacy 10, Numeracy 10

Examples of collaborative structures to support continuous improvement

The expansion of childcare studios on school sites

Welcome and Learning Centre to support immigrant and refugee students new to Victoria

Children and Youth in Care District Standard of Practice

| Goal 1: Create an inclusive and culturally responsive learning environment that will support and improve all learners' personal and academic success. | | | |
|--|--|--|--|
| Develop and support high quality learning opportunities through the implementation of curriculum in order to improve student achievement. | Engage and collaborate with students, families and staff to provide an inclusive learning environment that will enhance and support student learning, identities and well-being. | Address the inequity of outcomes for diverse learners in literacy, numeracy, engagement and completion rates | |
| Targeted professional learning offered through a variety of ways with a focus on literacy, numeracy and social emotional learning through the lens of culturally responsive teaching and learning. A learning series supporting new career teachers will continue – year 2. Additionally, targeted support will be offered to new counsellors and learning support teachers. District professional learning options aligned with the strategic plan that prioritize culturally responsive learning environments and explicitly connect philosophy and pedagogy with a focus on increasing student connections, engagement and achievement will be a priority. French oral language pilot with a family of schools to support the acquisition and strengthening of French oral language development Assessment Principles that focus on culturally responsive assessment and communicating student learning (insert link to the video and document) | Through the K-12 Career Education Curriculum, continue to create opportunities focused on personalized future orientation Further implementation and support of Competency Based Individual Education Plans K-12 - focus on engaging students and families (Year 3) Continued work to support person centered planning and transitions K-12 and beyond with a focus for diverse learners Opening of the Welcome and Learning Centre to support immigrant and refugee students new to Victoria (Sept 2022) Continued support with inclusion of SOGI-themed resources and activities through collaboration with SOGI school leads and targeted professional learning | Activation of the four agreements with Indigenous communities Literacy Framework K-12 completion fall 2022 Year 2 of early childhood educators working alongside teachers in kindergarten classrooms Year 2 of District multi-disciplinary 'wrap-around team' supporting school teams with programming implementation for diverse learners with the most complex support needs Increase initiatives for students with diverse learning needs to connect with meaningful work experience, training, and post-secondary learning bpportunities | |

Goal 2: Create a culturally responsive learning environment that will support Indigenous learners' personal and academic success.

| MANAFILIA ANAFAS. | | |
|---|---|--|
| Critically examine personal and systemic biases, attitudes, beliefs, values and practices to increase student and staff understanding and appreciation of Indigenous worldviews, histories and perspectives. | Engage and collaborate with local Nations, Indigenous educators, Indigenous community leaders, Elders and families to enhance Indigenous student learning and well-being and identity. | Address the inequity of outcomes for Indigenous learners in literacy, numeracy, attendance and graduation rates. |
| Indigenous Education Learning Series Culturally Responsive Learning Series Human Rights Tribunal – Special Programs Hiring Exemption Indigenous Education Learning Resource Library – with Approved Authentic Resources Indigenous Mental Health Framework (Locally Developed with the Four Houses) Local Education Agreements Metis Education Agreement Urban People's House Indigenous Advisory – Terms of Reference Elders Advisory Standing Weekly Office Hour for all Staff of SD61 on Zoom to explore any question related to Indigenous Education | Songhees Local Education Agreement – Implementation Plan Esquimalt Nation Education Agreement – Implementation Plan Metis Education Agreement – Implementation Plan UPHIA – Terms of Reference Monthly Meetings with the Four Houses Elders Advisory Monthly Meetings Indigenous Education District Elementary, Middle and Secondary School Teams Indigenous Education Dept and District Team – Collaboration to Support the work across the system | All departments and schools are working towards an implementation of a Distinctions Based Data approach as per DRIPA, our Local Education Agreements with Songhees Nation, Esquimalt Nation, our Metis Education Agreement and our UPHIA Terms of Reference in our work with addressing inequities in literacy, numeracy, attendance and graduation rates with Indigenous students in our school district. All of our agreements were co-created with each of the Indigenous Communities and we meet regularly to discuss and activate the needs of their students and families as outlined in each of these agreements from a distinctions based approach. |
| DRAFT | | |

Education Policy and Directions Committee Meeting September 12, 2022

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| | Goal 3: Create an inclusive and co mental well-being. | Ilturally responsive learning environr | ment that will support all learners' physical and | |
|-------|---|--|--|--|
| | Continue to provide professional learning opportunities to all staff in K- 12 to further support implementation of social emotional learning, physical literacy and mental health literacy that improves outcomes for students and classrooms. | Family Development to awareness or provide joint educational engagement | s to encourage f and in physical mental health improves r students in | |
| DRAFT | Provide in-school implementation support for district resources including Second Step, Mental Health Literacy, EASE for all grades K to 12 including: targeted sessions for school counsellors and learning support teachers, counsellor collaboration sessions (several times throughout the year) ongoing work with Pacific Institute for Sport Excellence to provide Physical Literacy Teacher Mentorship programming in 10 middle and several elementary schools learning sessions focused on social emotional learning and behaviour, as communication for educational assistants | strategy "one-by-each"Shots at familieswith all MCFD officesfamiliesthat have SD61 studentscommunicationto ensure that accurateand relevantand timely informationShare neiterbetween schools andrelevantsocial workersin collaboration withMCFD host two sessionsbecomefor staff from schools,PromoterMCFD and IndigenousphysicalDelegated Agencies toincludingbuild better connectionsin reauin support of ourstudentChildren and Youth inDevelopCaremental hSupport implementationcampaig | at community families with limited means at community families with limited means es and Encourage participation in before and after school programs by providing snacks, transportation and equipment/clothing as needed available Development of an attendance and reengagement strategy to better identify and support priority students (three means and share information on disengaged students and share promising practices) and promote share information on disengaged students and share promising practices) | |

Next Steps

- Receive feedback from the partner groups
- Edit, revise and add graphics
- September Board Meeting
- Submit the Ministry September 30, 2022
- Continue to share aspects of the plan over the 2022-2023 school year considering the questions: Is it making a difference for students? How do we know? How will we respond? Education Policy and Directions Committee Meeting September 12, 2022



Framework for Enhancing Student Learning Report 2022



Education Policy and Directions Committee Meeting September 12, 2022

FESL Report 2022- First Draft

Report Title Page

Enhancing Student Learning Report 2022-2023

In review of the five year strategic plan that was renewed in 2020. We are currently in year three of the five year plan. School District: Greater Victoria School District 61

Approved by Board on:

District Context

The Greater Victoria School District No. 61 (GVSD) resides on the traditional territory of the lək wəŋən (Lekwungen) people. We would like to acknowledge the Songhees First Nation and the Esquimalt First Nation on whose traditional territory we live, work and play. Hay'sxw'qa – thank you.

School District 61 is located in the capital city of British Columbia which includes the municipalities of Esquimalt, Oak Bay, Victoria, View Royal and a portion of Saanich and Highlands.

School District 61 is committed to activating distinctions based data and supports for Indigenous learners as per the Declaration of the Rights of Indigenous Peoples Act (DRIPA) Action plan and as such, we have four agreements that represent the Four Houses within our School District. The term Four Houses means the localized structure co-created with the Indigenous communities to provide equitable opportunities and structure for Indigenous Nations to have a voice within the Greater Victoria School District. The Four Houses represented in School District 61 include the Songhees First Nation, Esquimalt First Nation, Metis Nation Greater Victoria (MNGV) and the Urban Peoples' House Indigenous Advisory (UPHIA). The term Four Houses came from community to the school district as a way to activate their relationship for the programs and services for their children.

Based on 2021-22 enrollment, School District 61 Indigenous student population is represented as follows:

- 40 self-identified students from the Esquimalt Nation
- 91 self-identified students from the Songhees Nation
- 991 self-identified students represented by UPHIA
- 357 self- identified Metis students

School District 61 continues to provide quality educational programs for 20,000 students in 28 elementary schools (Kindergarten to grade 5), 10 middle schools (grades 6 to 8), and 8 secondary schools (grades 9 to 12). More than 1 000 International students from across the globe attend schools in our District. Each year, over 650 adult learners register in the Continuing Education Program. Additionally, we offer a variety of Programs of Choice, including French Immersion and Sport Academies.



Current Strategic Plan Priorities

School District 61 has three goals identified in the strategic plan (insert link to strategic plan). The goals and strategies with priorities can be found in Appendix A (insert link).

As a learning community, we are deeply committed to each student having the opportunity to fulfill their potential and pursue their aspirations. We recognize that achieving this goal will require us to continue to:

- lean into Indigenous perspectives and considerations for systemic alignment through the use of the following guiding documents:
 - Local Education Agreements, Metis Education Agreement and Urban Peoples' House Indigenous Advisory Terms Of Reference
 - o Truth and Reconciliation Commission of Canada: Call to Action,
 - o Declaration on the Rights of Indigenous Peoples Act (DRIPA),
 - o British Columbia Tripartite Agreement (BCTEA),
 - o and Standard 9 Professional Standards for BC Educators.
- engage with the communities in a culturally responsive way that is open, transparent and collaborative
- focus on aligning the human and financial resources of the system to meet the educational goals of the school district
- increase our data literacy across the system



District Successes

GRAPHIC INSERT to represent successes

| Goal 1 | Goal 2 | Goal 3 |
|---|--|--------------------------------|
| Engagement with our learning community with a | Four agreements and communication | Opening of a centralized |
| focus on assessment and reporting: | structures that represent all self-identified | Welcome and Learning Centre |
| Establishment of a reporting sub- | Indigenous students within the GVSD | to support immigrant and |
| committee | Songhees LEA | refugee students new to |
| Early adoption of proficiency scale in | Esquimalt LEA (First) | Victoria. The intention is to |
| some schools (K-8) | Urban Peoples' House | support successful transition |
| On-going, targeted support for | Indigenous Advisory | into local schools. |
| proficiency scales K-12 with educators | Terms of Reference | |
| and principals and vice-principals | Metis Education | |
| Development of a local electronic | Agreement (First) | |
| portfolio tool to support | Next steps – Implementation plans for all | |
| student/teacher/family | four agreements (beginning in the 2022 | |
| communication/connection | school year) | |
| Finalized assessment principles aligned | | |
| with the FPPL (insert link to document | | |
| and video) | | |
| Development of a District Literacy Framework | Elders' Advisory Committee that meets | The implementation of the |
| (draft, Spring 2022) | monthly to support Indigenous Education. | District Children and Youth in |
| | | Care Standard of Practice |
| Opening of a centralized Welcome and Learning | Indigenous Education Department service | The establishment of |
| <i>Centre</i> to support immigrant and refugee students | delivery shift to provide programs and | collaboration sessions with |
| new to Victoria. The intention is to support | services across all schools in School District | MCFD and Indigenous |
| successful transition into local schools. | 61. There was an intentional focus on | delegated agencies to build |
| | creating a family of schools support and | better connections in support |
| | school level support from a holistic lens. | of Children and Youth in Care |
| The expansion of childcare studios on school sites | | As part of the Mental Health |
| - birth to five years and before/after school care. | | Framework, the establishmen |
| | | of community partnerships, |
| | | including PISE, to support |
| | | student and family physical |
| | | and mental wellness. |



Strategic Engagement GRAPHIC Representation



Student Performance Data Analysis & Interpretation

Intellectual Development

Educational Outcome 1: Literacy

Our goal in the 2021-2022 FESL was to close the gaps between the District and the province. The Foundation Skills Assessment (FSA) in Literacy 7 shows School District 61 matching the province at 73%. Although our goal was to close the gap, students demonstrating on-track or extending proficiency actually decreased by 8%. We recognize that comparative goals with the province may not support on-going increases within our district. Our goals need to consider provincial data and focus more directly on continuous growth over time. Similarly, on the Grade 4 Literacy FSA, students within the district (all resident students) scored above that of the provincial cohort (all resident students) by 5%. On closer examination, we see an 8% decrease for the district and a 7% decrease for the province. We recognize there is considerable work to do to support the literacy success of Indigenous students in the district. Our commitment is to close the achievement gap between all resident students in our school district and Indigenous students. Further priority work will be with distinction based data for Indigenous students as per the DRIPA Action Plan.

Literacy focus for 2022-2023

- 1.1 Increase Indigenous Student Achievement (on track and extending) on FSA 4, 7
- 1.2 Increase Indigenous Student Achievement (proficient and extending) on Literacy 10
- 1.3 Continue to increase student achievement in early literacy through the Early Literacy Collaboration Teachers in priority schools (year two – ten schools)

Strategies to support:

- Intentional activation of the four agreements to support Literacy achievement
- Activate the District Literacy Plan
- Continue to work with the District Literacy sub-committee of JCCI
- Focus on literacy for District professional development
- Launch optional District Literacy Assessments at the grade 3, 6, and 9 level
- Teacher Librarian collaboration and support for aligning goals and resources
- Continue to increase capacity within schools by providing a variety of access points for educators





Measure 1.1: Grade 4 & Grade 7 Literacy Expectations

Foundation Skills Assessment (FSA) Literacy/Reading - Grade 4

(Portion of Grade 4 resident writers 'On Track' or 'Extending' or who have 'Met or Exceeded Expectations' on the FSA)







Figure 2: FSA Grade 4 Literacy/Reading - Indigenous Students



Figure 3: FSA Grade 4 Literacy/Reading - Status - Off Reserve and Status - On Reserve



Figure 5: FSA Grade 4 Literacy/Reading - Children/Youth In Care



Figure 4: FSA Grade 4 Literacy/Reading - Students with Disabilities or Diverse Abilities



Foundation Skills Assessment (FSA) Literacy/Reading - Grade 7

(Portion of Grade 7 resident writers 'On Track' or 'Extending' or who have 'Met or Exceeded Expectations' on the FSA)



Figure 6: FSA Grade 7 Literacy/Reading - All Resident Students



Status Off Reserve vs Status On Reserve 100% 90% 80% 70% 60% 50% 40% 30% 10% 0% 2017/18 2018/19 2019/20 2020/21 2021/22 Reading Reading Reading Reading Literacy









Figure 10: FSA Grade 7 Literacy/Reading - Children/Youth In Care



Measure 1.1: Grade 4 & Grade 7 Literacy Expectations

Analysis:

Grade 4 & Grade 7 Literacy Expectations (FSA Literacy/Reading)

FSA participation rates continue to be challenging for the school district (61% of grade four students and 55% of grade seven students). We are actively working to increase participation through communications with families, staff, the Four Houses and the Board of Education. Sharing outcomes and participation rates with the Four Houses will better support the education agreements and success of their children.

Comparative data, year over year, is challenging with the new 2021/22 data. The FSA in 2021/22 moved from assessing reading and writing to assessing literacy. We will be using the 2021/22 data for literacy 4 and 7 as a benchmark with a goal of increasing student success in on-track or extending by 2% in 2022/23.

We also have to consider the students not represented in our data. In 2022/23 we will collect MYED data in Language Arts and Social Studies at the grade 4 and 7 level to provide additional insight into student achievement.

Data Highlights:

District Grade 4:

- 80% of all resident students were on track or extending 5% above provincial average
- Data indicated that Indigenous students in School District 61 were less successful than the provincial average 56% district, 60% province. A gap of 24% still exists between all resident students and Indigenous students. Further examination of distinctions based data is required.
- Students with disabilities or diverse abilities were less successful than the provincial average 60% district, 64% province

District Grade 7:

- 73% of all resident students on track or extending matches provincial average
- Data indicated Indigenous students in School District 61 were less successful than the provincial average 45% district, 54% province. A gap of 28% still exists between all resident students and Indigenous students. Further examination of distinctions based data is required.
- Students with disabilities or diverse abilities out performed the provincial average by 3%





Measure 1.2: Grade 10 Literacy Expectations

Graduation Assessment - Literacy 10

(Portion of Grade 10 resident writers 'Proficient' or 'Extending' on the Literacy 10 Assessment)











Figure 22: Graduation Assessment Grade 10 Literacy -Indigenous Students



Figure 24: Graduation Assessment Grade 10 Literacy - Students with Disabilities or Diverse Abilities



Figure 25: Graduation Assessment Grade 10 Literacy - Children/Youth In Care



Measure 1.2: Grade 10 Literacy Expectations

Analysis:

Grade 10 Literacy Expectations (Literacy 10 Graduation Assessment)

There are many aspects of this data that show positive achievement gains for all students. As a district, we will implement the use of distinction based data to examine Indigenous student achievement. A goal is to close the achievement gap between all resident students and Indigenous students (76% all resident students and 62% Indigenous students).

Data Highlights:

- The GLA 10 data shows School District 61 ahead of the province by 3% (students proficient or extending).
- Data indicates that Indigenous student achievement on the Literacy 10 exam (students proficient or extending) in School District 61 was 62% which is 9% higher than the provincial data.
- Similar data for Children/Youth in Care shows the school district significantly higher than the provincial average (75% district, 39% provincial).
- Data for students within the school district increased from 53% to 70% while the provincial data indicates a decline from 55% to 52%.

Intellectual Development

Educational Outcome 2: Numeracy

In recent years, District professional learning has been focused on decolonizing numeracy instruction and shifting to supporting culturally responsive learning environments. Numeracy assessment tasks for optional implementation in grades 3, 6, and 9 have been established and will be introduced in the 2022/23 school year. These tasks align with the provincial numeracy assessments and will be adjusted as provincial benchmarks/performance indicators are launched.

A marked decline in student success occurs between grade 4 and grade 7. The difference of about 10% has persisted over the last five years.

Numeracy focus for 2022-2023

- 1.1 Increase Indigenous Student Achievement (on track and extending) on FSA 4, 7
- 1.2 Increase Indigenous Student Achievement (proficient and extending) on Numeracy 10
- 1.3 Increase All Resident Students' Achievement (proficient and extending) on Numeracy 10
- 1.4 Co-create a Greater Victoria School District Numeracy Framework K-12

Strategies to support:

- Intentional activation of the four agreements to support Numeracy achievement
- Support on-going District professional development in numeracy K-12
- Launch optional District Numeracy Assessments at the grade 3, 6, 9 level
- Continue to provide access to resources such as Educating Now The Art of Teaching Math





Measure 2.1: Grade 4 & Grade 7 Numeracy Expectations

Foundation Skills Assessment (FSA) Numeracy - Grade 4

(Portion of Grade 4 resident writers 'On Track' or 'Extending' or who have 'Met or Exceeded Expectations' on the FSA)







Figure 28: FSA Grade 4 Numeracy - Status - Off Reserve and Status - On Reserve



Figure 30: FSA Grade 4 Numeracy - Children/Youth In Care

Indigenous Students 100% 90% 80% 70% 60% 50% 40% 30% 20% 10% 0% 2019/20 2017/18 2018/19 2020/21 2021/22 ••• •• 061-Greater Victoria - 099 - Province





Figure 29: FSA Grade 4 Numeracy - Students with Disabilities or Diverse Abilities

Greater VICTORIA School District
Foundation Skills Assessment (FSA) Numeracy - Grade 7

(Portion of Grade 7 resident writers 'On Track' or 'Extending' or who have 'Met or Exceeded Expectations' on the FSA)



Figure 31: FSA Grade 7 Numeracy - All Resident Students







Figure 35: FSA Grade 7 Numeracy - Children/Youth In Care



Figure 32: FSA Grade 7 Numeracy - Indigenous Students







Measure 2.1: Grade 4 & Grade 7 Numeracy Expectations

Analysis:

Grade 4 & Grade 7 Numeracy Expectations (FSA Numeracy)

FSA participation rates continue to be challenging for the school district (61% of grade four students and 55% of grade seven students). We are actively working to increase participation through communications with families, staff, the Four Houses and the Board of Education. Sharing outcomes and participation rates with the Four Houses will better support the education agreements and success of their children.

We will be looking to use the 2021/22 data for numeracy 4 and 7 as a new benchmark with goals of increasing student success in on-track or extending by 2% in 2022/23.

We also have to consider the students not represented in our data. In 2022/23 we will collect MYED data in mathematics and science at the grade 4 and 7 level to provide additional insight into student achievement.

Data Highlights:

District Grade 4:

- 76% of all resident students were on track or extending 10% above provincial average and a 3% decline for the district
- Data indicated that Indigenous students in School District 61 were more successful than the provincial average 49% district, 45% province. A gap of 27% still exists between all resident students and Indigenous students. Further examination of distinction based data will identify key areas of focus and growth.
- Students with disabilities or diverse abilities matched the provincial average 52% on track or extending District Grade 7:
 - 61% of all resident students on track or extending 1% lower than the provincial average
 - Data indicated Indigenous students in School District 61 were less successful than the provincial average 38% district, 40% province. A gap of 23% still exists between all resident students and Indigenous students. Further examination of distinction based data will identify key areas of focus and growth.
 - Students with disabilities or diverse abilities outperformed the provincial average by 2%



Measure 2.2: Grade 10 Numeracy Expectations

Graduation Assessment - Numeracy 10

(Portion of Grade 10 resident writers 'Proficient' or 'Extending' on the Numeracy 10 Assessment)



Figure 36: Graduation Assessment Grade 10 Numeracy - All Resident Students







Figure 40: Graduation Assessment Grade 10 Numeracy - Children/Youth In Care

Indigenous Students 100% 90% 80% 70% 60% 50% 40% 30% 20% 0% 2018/19 2019/20 2020/21 ••• •• 061-Greater Victoria 099 - Province

Figure 37: Graduation Assessment Grade 10 Numeracy -Indigenous Students



Figure 39: Graduation Assessment Grade 10 Numeracy -Students with Disabilities or Diverse Abilities



Measure 2.2: Grade 10 Numeracy Expectations

Analysis:

Numeracy 10

Student achievement in Numeracy 10 continues to be lower than that of Literacy 10 (Numeracy 10 – proficient or extending, all residents – 41% compared to Literacy 10 – proficient or extending, all residents – 76%). Continued work across the system to support a greater understanding of numeracy and what it means to be numerate is important. In 2022/23 we will collect MYED data in Mathematics and Science at the grade 10 level to provide additional insight into student achievement.

As a district, we will be working towards increasing Indigenous student achievement in numeracy and co-creating strategies with community through a distinctions based lens.

Data Highlights:

- The Numeracy Assessment shows School District 61 ahead of the province by 3% (students proficient or extending).
- Data indicates that Indigenous student success on the Numeracy 10 assessment (students proficient or extending) in School District 61 was 19% which is 1% lower than the provincial data.
- Data indicates that students with disabilities or diverse abilities within the school district remained consistent at 37% compared to 28% in the province.





Measure 2.3: Grade to Grade Transitions

Grade to Grade Transition - Grade 10

(Portion of Grade 10 resident students who made the transition to Grade 11 in the next school year)



Figure 41: Transition Grade 10 to 11 - All Resident Students







Figure 45: Transition Grade 10 to 11 - Children/Youth In Care



Figure 42: Transition Grade 10 to 11 - Indigenous Students



Figure 44: Transition Grade 10 to 11 - Students with Disabilities or Diverse Abilities



Grade to Grade Transition - Grade 11

(Portion of Grade 11 resident students who made the transition to Grade 12 in the next school year)



Figure 46: Transition Grade 11 to 12 - All Resident Students







Figure 50: Transition Grade 11 to 12 - Children/Youth In Care



Figure 47: Transition Grade 11 to 12 - Indigenous Students



Figure 49: Transition Grade 11 to 12 - Students with Disabilities or Diverse Abilities



Measure 2.3: Grade to Grade Transitions

Analysis and Considerations:

Although the data reflects positive success of grade to grade transitions for Indigenous students, Indigenous communities, through our agreements, want to ensure that their students are transitioning with the courses and credits they need from kindergarten to grade 12. Further examination of transition data is needed with grade level course success being examined.

Further examination of students leaving school with Adult Graduation is also an area of focus for 2022-2023.

Data Highlights:

District Grade 10-11:

All populations have remained consistent over the last four years.

- 98% of all resident students transitioned to grade 11 consistent (+-2%) over 4 years
- 94% of Indigenous students transitioned to grade 11 consistent (+-2%) over 4 years
- 95% of on reserve students in school district 61, compared to 87% in the province successfully transitioned to grade

11 District Grade 11-12:

- 97% of all resident students transitioned to grade 12 consistent (+-3%) over 4 years
- Data indicates that Indigenous students successfully transitioning to grade 12 has increased 12% to 90% over the last four years.
- Both on reserve and off reserve Indigenous students in Greater Victoria School District transitioned at a higher rate than the province (Off reserve – 91% District, 89% Province and On Reserve, 89%, Province 83%).
- Students with disabilities or diverse abilities successfully transitioned to grade 12 4% above the provincial average.



Human and Social Development

Educational Outcome 3: Students Feel Welcome, Safe, and Connected

As a School District, a primary focus Pre-K to grade 12, is developing culturally responsive learning environments where all students are connected to their learning and feel seen, heard and valued. We recognize that creating culturally responsive learning environments supports improved outcomes for Indigenous students, families and communities.

We currently utilize data from both the Middle Development Instrument (MDI) grades 4 and 6 and Student Learning Survey data for grades 10 and 12 as well as Attendance Data to examine engagement and belonging. Moving forward, it is important to develop more avenues to collect and share other sources of data, including distinction based data, from the communities we serve.

Human and Social Development Focus for 2022-2023

- 1.1 Continue to be explicit with the philosophy and pedagogy required in culturally responsive learning environments that increase student connections, engagement and achievement.
- 1.2 Identify additional strategies and structures to include more voices in the District data set.
- 1.3 Increase staff knowledge and understanding of trauma sensitive approaches through the implementation of social emotional learning and mental health programs and resources.
- 1.4 Increase the number of students who indicate that they feel school is a place where they belong.

Strategies to support:

- Intentional activation of the four agreements to support human and social development
- Support on-going district professional development in the areas of social emotional learning, mental health literacy and culturally responsive learning environments
- Implement the use of person-centered planning in secondary schools and extend the implementation of Competency Based IEPs K-12
- Implement the Children and Youth in Care District Standard of Practice
- Strengthen the relationships with the Ministry of Children and Family Development and delegated agencies

Measure 3.1: Student Sense of Belonging

Grade 10 SLS – Is school a place where you feel like you belong? Insert data from Power BI – comparison last year/this year?



Student Learning Survey (SLS) - Feel Welcome



Figure 51: SLS - Feel Welcome - All Resident Students



Figure 53: SLS - Feel Welcome - Status - Off Reserve and Status - On Reserve







Figure 52: SLS - Feel Welcome - Indigenous Students



Figure 54: SLS - Feel Welcome - Students with Disabilities or Diverse Abilities



Student Learning Survey (SLS) - Feel Safe

| | A | ll Resident | Students | |
|-----|---------|-------------|----------|---------|
| 00% | | ••••• | ••••• | ••••• |
| 0% | 2017/18 | 2018/19 | 2019/20 | 2020/21 |

Figure 56: SLS - Feel Safe - All Resident Students



Student Learning Survey (SLS) - School Belong



Figure 57: SLS - School Belong - All Resident Students



Figure 59: SLS - School Belong - Status - Off Reserve and Status - On Reserve



Figure 61: SLS - School Belong - Children/Youth In Care



Figure 58: SLS - School Belong - Indigenous Students



Figure 60: SLS - School Belong - Students with Disabilities or Diverse Abilities



Measure 3.1: Student Sense of Belonging

Analysis:

Data across all three areas (Student Sense of Belonging, Students Feel Welcome and Students Feel Safe) is consistent with the provincial data. One noticeable exception is 53% of students on reserve responded to feeling welcome as opposed to 60% provincially. 40% of Indigenous students off reserve indicate that school is a place where they belong, while 53% of all resident students indicated they belong. The data for all students has only moderately changed over time despite an intentional focus on connection and belonging.

Additional data will be sought to gain student voice and better understand why some students do not see school as a place where they belong.

Data Highlights:

- Feel Welcome Provincial and District Data within 1% (70% District and 69% Province All Resident Students). Data has been consistent over five years.
- Feel Safe Provincial and District Data within 2% (76% District and 74% Province All Resident Students). Data has been consistent over five years.
- School Belonging Provincial and District Data within 1% (53% District and 52% Province All Resident Students). Data has been consistent over five years.





Measure 3.2: Two or More Adults who Care About Them

Student Learning Survey (SLS) - Adults Care



Figure 62: SLS - Adults Care - All Resident Students







Figure 66: SLS - Adults Care - Children/Youth In Care



Figure 63: SLS - Adults Care - Indigenous Students







Grade 4 MDI – 2020-2021

Grade 4 MDI – 2021-2022



Measure 3.2: Two or More Adults who Care About Them

Analysis:

There have been some changes in the data from the previous year to current as indicated. We recognize, as a system, that COVID continues to impact the overall social and emotion health of students, staff and families. Over the past five years, there has been a decrease in the number of students identifying that they have two or more adults who care about them both within the district and the province at the secondary level. More information would be needed to determine what is impacting student response. Street data, including student interviews and surveys, may provide additional information to inform next steps.

Data Highlights:

- MDI Grade 4 more students 67% versus 61% indicate they have two or more important adults at school.
- MDI Grade 6 Data has remained consistent over the two years.
- Grade 10 and 12 Student Learning Survey 60% of all resident students indicated a positive response to having two
 or more adults who care.
- 59% of Indigenous students indicated a positive response to having two or more adults how care.



Career Development

School District 61 designs opportunities and resources within Career Development in the K-12 environment to support all students through the lenses of *equity* and *cultural responsiveness*. The focus on a personalized future orientation leading to student success creates connection, engagement, and achievement. Career Education in elementary, middle, and secondary focuses on self-discovery, growth in the core competencies, and learning in multiple contexts within the classroom, career centers, community, and the workplace. This work is crucial to students finding their personal version of success through the accessible, flexible, meaningful, engaging, and individualized services provided. School District 61 continues to be committed to creating avenues for all learners to succeed and feel a sense of purpose in their future orientation. The research that guides us proves that this sense of purpose has positive impacts on students' well-being, graduation rates, and transitions to post-secondary. Areas of focus for School District 61 include creating increased opportunities for priority students to access career development opportunities such as dual credit, work experience, training, and experiential learning activities. Priority students include Indigenous students, children and youth in care, and students with diverse abilities and disabilities.

Educational Outcome 4: Students Will Graduate

Career Development focus for 2022-2023

- 1.1 Implement the attendance strategy
- 1.2 Design opportunities for students to feel they belong, they have purpose, they and matter.
- 1.3 Improve rates of dual credit participation by Indigenous students, children and youth in care, and students with diverse abilities

Ministry of Education and Child Care Data (from Dual Credit Policy Review, Aug 2022):

Dual credit increases student success.

- Participants are 7% more likely than propensity matched peers to complete high school.
 - 8% for Indigenous students
 - 9% for students with diverse abilities and

Strategies to support:

- School District 61 District Team Goal: To support schools to feel confident and capable in re-engaging priority students so the students can say "I belong, I have purpose and I matter."
- Continue to invest in existing and new dual credit partnerships
- Continue to provide individualized student supports at the secondary and post-secondary level for priority students taking dual credit courses (ie. Center for Accessible Learning, Eyē? Sqâ'lewen, inclusive education educators, career educators, Indigenous education support team, etc.)



Measure 4.1: Achieved Dogwood Within 5 Years

5 Year Completion Rate

(Portion of students who graduate with a Dogwood or Adult Dogwood within 5 years from the first time they enroll in Grade 8, adjusted for Outmigration)











Figure 71: 5 Year Completion Rate - Children/Youth In Care











Measure 4.1: Achieved Dogwood Within 5 Years

Analysis:

A priority for School District 61 continues to be closing the gap of Indigenous Student success (53%) and All Resident Student success (86%). Distinctions based data is critical and will be a focus moving forward. Additionally, we will be looking at the breakdown of students who are leaving with an Adult Graduation versus Dogwood Diploma.

Data Highlights:

- The five year completion rate for the district and the province is 86%.
- Indigenous student success rate is 53% 33% lower than that of all resident students.
- The success rate for Children/Youth in Care is concerning at 29% compared to 33% in the province but more importantly to the 86% of all resident students.
- Students with disabilities or diverse abilities are within 2% of the province (67% district, 65% province)

7.1 The Board and the Nation will support all Nation's students in their educational journey to develop the skills, knowledge, and aptitude to achieve the Dogwood Diploma.

LEA – The Esquimalt Nation

6.1 The Board and the Nation will support all Nation's students in their educational journey to develop the skills, knowledge, and aptitude to achieve the Dogwood Diploma.

LEA – The Songhees Nation



Educational Outcome 5: Life and Career Core Competencies

Career Development focus for 2022-2023

- 1.1 Improve rates of dual credit participation by Indigenous students, children and youth in care, and students with diverse abilities
- 1.2 Improve the rates of participation in career education experiential learning activities by Indigenous students, children and youth in care, and students with diverse abilities and disabilities.

Ministry of Education and Child Care Data (from Dual Credit Policy Review, Aug 2022):

Dual credit increases student success.

- Participants are 16% more likely than peers to transition to post-secondary
- 1.3 Increase the number of students with diverse abilities and disabilities with person-centered planning including transition after grade 12

Strategies to support:

- Continue to invest in time for career center educators to cocreate individualized plans with students, families, communities, and Indigenous education, inclusive education, and counselling teams
- Co-create culturally responsive and inclusive experiential learning opportunities such as:
 - Job skill training by high school teams, post-secondary and/or community partners.
 - Meaningful work experience facilitated by school and/or community teams.

"Transition is enhanced when students have multiple experiential learning opportunities from K-12 and in Post-Secondary Education, including direct exposure to diverse learning and work options".

~ Council of Ministers of Education, Canada's Reference Framework for Successful Student Transitions

- Events that enable students to engage in post-secondary experiences related to their personal interests.
- Career and university fairs, information sessions, and presentations both in-school and off-site.
- Implement the use of person-centered planning in secondary schools



Measure 5.1: Transitioning to Post-Secondary

Post-Secondary Institute (PSI) Immediate Transition Rate

(Portion of resident students in the eligible to graduate cohort who have transitioned to a B.C. public PSI program in the year following graduation)



Figure 72: Post-Secondary Institute Transition - All Resident Students







Figure 76: Post-Secondary Institute Transition -Children/Youth In Care



Figure 73: Post-Secondary Institute Transition - Indigenous Students







Post-Secondary Institute (PSI) 3 Year Transition Rate

(Portion of resident students in the eligible to graduate cohort who have transitioned to a B.C. public PSI program within 3 years of graduation)



Figure 77: Post-Secondary Institute Transition - All Resident Students



Figure 79: Post-Secondary Institute Transition - Status - Off Reserve and Status - On Reserve



Figure 81: Post-Secondary Institute Transition -Children/Youth In Care







Figure 80: Post-Secondary Institute Transition - Students with Disabilities or Diverse Abilities



5.1: Transitioning to Post-Secondary

Analysis

While analysis of PSI transition rate is important, we would like to highlight the positive and successful transitions into post-secondary life that may not be reflected in this data. Many of the students participating in the following categories are priority students:

- Every year approximately 40 School District 61 students complete a dual credit Youth Train in Trades program while in high school. These students are completing their Level 1 Technical Training, leading to viable career pathways (ex. carpentry, electrical, professional cook, etc.).
- Every school year we support approximately 70 students in their Youth Work in Trades apprenticeship, beginning their paid trades career journey.
- Students are supported with work experience, post-secondary skills training, and/or community programming that will lead to meaningful and viable work opportunities after high school, continuing into adulthood.

The data referenced in this report for Post-Secondary Transition is 2017/2018 and 2019/20 data. It's important to keep this information in mind when considering the time it takes for strategy implantation to be realized.

2017-2018 and 2019-2020 Data Highlights:

- District and provincial data is consistent +-5% except for Indigenous students on reserve. 41% of Indigenous students on
 reserve provincially transition directly to post secondary as opposed to 30% in the school district.
- The three year transition rate indicates that 72% of all resident students transition to post secondary in the district compared to 67% in the province.
- Children/Youth in care data is promising with 88% district success compared to 61% provincially
- 42% district, 62% provincial for Indigenous students on reserve and 43% district, 53% provincial off reserve, is a concern. (needs more words)



Existing and/or Emerging Areas of Need

- Distinctions based data to support Indigenous student achievement in literacy, numeracy, grade to grade transitions and 1. graduation with a Dogwood Diploma.
- 2. The development of a Culturally Responsive Leadership Framework to support culturally responsive learning environments.
- 3. Increase the structures, strategies and opportunities for engaging student voice.
- 4. On-going, targeted support for Mental Health and Physical Well Being.
- Incremental growth in all completion rates and parity between Indigenous students and all residents is required. 5.
- 6 Numeracy data as measured through the grade 7 FSA and the grade 10 numeracy continues to be a concern as scores for students on track/proficient or extending are considerably lower than literacy. Create a District numeracy sub-committee through JCCI and develop a District Numeracy Framework K-12 in 2022-2023.

| | District | | Numeracy 10 | | | 099 - Province | N | lumeracy | 10 | |
|---------------------|--------------------------------------|---------|-------------|---------|---------|---|---------|----------|---------|---------|
| Insert Graphic with | Proficient or Extending | 2017/18 | 2018/19 | 2019/20 | 2020/21 | Proficient or Extending | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
| this data | All Resident Students | 50% | 34% | 38% | 41% | All Resident Students | 33% | 28% | 40% | 38% |
| | Indigenous Students | 0% | 13% | 23% | 19% | Indigenous Students | 13% | 11% | 18% | 20% |
| | Status - Off Reserve | 0% | 13% | 28% | 22% | Status - Off Reserve | 15% | 12% | 21% | 22% |
| | Status - On Reserve | 0% | 0% | 0% | 0% | Status - On Reserve | 5% | 5% | 5% | 9% |
| | Children/Youth In Care | 0% | 0% | 0% | 0% | Children/Youth In Care | 5% | 5% | 11% | 8% |
| | Students with Disabilities or Divers | 0% | 28% | 37% | 37% | Students with Disabilities or Diverse Abilities | 29% | 20% | 28% | 28% |
| | | | | | | | | | | |

Adjustments and Adaptations

1. District Team:

- The District Team has worked collaboratively to identify one key goal to guide the work that operationalizes ٠ the Strategic Plan: To support schools to feel confident and capable in re-engaging priority students so the students can say "I belong, I have purpose and I matter." We recognize that the student learning experience is critical to student success.
- The District Team, with the support of the Indigenous Education Department, will lean into Indigenous perspectives and considerations for systemic alignment through the use of the following guiding documents:
 - i. Local Education Agreements, Metis Education Agreement and Urban Peoples' House Indigenous Advisory Terms Of Reference,
 - ii. Truth and Reconciliation Commission of Canada: Call to Action,
 - iii. Declaration on the Rights of Indigenous Peoples Act (DRIPA),
 - iv. British Columbia Tripartite Agreement (BCTEA), and
 - v. Standard 9 Professional Standards for BC Educators.
- The District Team will continue to focus on increasing data literacy across the system.
- The District Team will develop a District Numeracy Framework K-12

2. Indigenous Education Department:

- Programs and service delivery model •
- Indigenous Mental Health Framework
- Implementation plans for the Four Agreements
- District Allocation of Funding (targeted and block) •
- Re-engagement of Equity Scan



Alignment for Successful Implementation

Section Objective:

School District 61 was a growing district in pre-covid years, rolling over large carry forwards to balance future years' budgets, giving three readings to \$200m+ annual budgets in one Board meeting, and having little conversation in the community or at the Board level about intentional investment in the strategic plan, learning or priorities. It became apparent that harnessing the input, energy and passion of our learning community, and the Board's responsibility to financially steward the District, was needed to engage the organization in learning about learning in School District 61 through human and financial resource alignment.

Beginning with the development of the 2020-2021 Annual Budget, the Board approved a process encompassing the following engagement events:

- A. Student Symposium 60+ middle and secondary school students with stated intentions for the day as follows:
 - 1. Student voice
 - 2. Student learning and agency
 - 3. Engagement
 - 4. Inform decision making

NOTE: During 2021-2022 and 2022-2023 Budget development COVID was a factor in gathering people together. Student symposiums were not held during these years but a tentative date is set for January 2023 for the 2023-2024 budget year.

- B. Talking Tables dinner event 50+ partners from 25 schools, the Board Office and Trustees gathered to hear directly from parents, unions, staff, and trustees about student learning. Topics are broad and are intended to draw out themes for decision makers to consider when making human and financial resource allocations. Intentions for the evening were:
 - 1. Social and relationship building
 - 2. Partner engagement directly with trustees
 - 3. Maximum trustee exposure to partners
 - 4. Inform decision making
 - 5. Diverse opinion

NOTE: During 2021-2022 and 2022-2023 Budget development COVID was a factor in gathering people together. Talking Tables was not held for the 2021-2022 budget but was held remotely by zoom for the 2022-2023 budget with 57 partners from 18 schools, the Board Office and Trustees gathering to discuss learning and student success in SD61.

C. ThoughtExchange – an online engagement tool where a broad question is asked "What are the most important things we can do in the Greater Victoria School District to meaningfully support learning opportunities for students?", participants with the link can enter responses and rate responses in order to theme and inform the Board's budget decisions. 1,778 people participated, entered 956 thoughts and those 956 thoughts received 28,970 ratings.

NOTE: During 2022-2023 a student ThoughtExchange was run to replace Student Symposium and to add student voice to budget considerations.

- D. Three information sessions for members of the Operations Policy & Planning Committee to understand Staffing, Departments and Services & Supplies in the District.
- E. Budget FAQ document.

In the 2021-2022 budget development, the District faced its first deficit in over a decade and it was more important than ever to engage with the community, made even more difficult in COVID. Regardless, in addition to the above, the Board added the following engagement events to the process:

- F. Board working sessions to further build on the understanding from the information sessions the year before (replacing the information sessions) covering topics such as music, strategic plan alignment, professional development, literacy, CommunityLINK funding, mental health, infrastructure departments and school budgets and balances.
- G. Public Information Meeting



- H. Budget Prioritization Survey
- I. Independent Advisor to add external, third party voice to the deficit and balancing strategies presented during the budget process.
- J. Budget bylaw readings over multiple meetings to allow time between readings to consider options, debate and feedback before the final decision.

Building on the previous two years' budget development processes, the following were added to the 2022-2023 budget process:

K. In the 2022-2023 Annual Budget development, the District's second consecutive year of deficit, School District 61's first Budget Advisory Committee was formed to oversee the School District's budget process, make recommendations and deliver reports to the Board of Education with a focus on provision of service for every student to succeed, recognizing that all learners are unique and have differing needs. Committee membership comprised all Trustees of the Board, Superintendent, Secretary-Treasurer, Deputy Superintendent, Associate Superintendents, Associate Secretary-Treasurer, Director of Finance, Director of Facilities, Director of Indigenous Education as the conduit to and from the Four Houses, two Principals/Vice-Principals, two representatives from each of the Greater Victoria Teachers Association, CUPE Local 947, CUPE Local 382, Allied Specialists Association, and VCPAC, and one representative from each of the Songhees Nation, Esquimalt Nation, Urban Peoples' House Indigenous Advisory (UPHIA) and the Métis Nation of Greater Victoria.

The committee duties and responsibilities included making recommendations having clear linkages to:

- the District's Strategic Plan's goals and strategies and the District Framework for Enhancing Student Learning for inclusion in the Financial Statement Discussion & Analysis Report; and
- the Board's Values and Guiding Principles set out in the fiscal year's budget process
- 3. sustainability:

1.

2.

- a) commit to administrative and operational efficiencies, and appropriate management of risk including the provision of safe and healthy learning environments and sustainable environmental practices
- b) move toward matching revenues to expenses so the organization does not rely on surplus to balance on-going costs from year to year
- c) spend surplus on one-time initiatives and priorities, and not on-going expenses
- d) recognize that the needs of students change from year to year and so will the budget allocations
- e) protect reserves and contingency even when there is pressure to spend in times of constraint
- f) consider long term financial planning and three year budget forecasts

The Committee met eight times over five months. All agendas, reports, materials and minutes of the committee were posted to the website.

In addition to the inception of the Budget Advisory Committee, the following engagement events occurred in the 2022-2023 budget development:

- L. Public meeting 95+ registered participants for a budget presentation first related to learning and alignment to Strategic Plan and FESL, second a financial picture, and finally a workshop for the public to balance the budget within the District's funding, constraints, learning priorities, proposed asks and savings with the goal of balancing the budget. Workshop materials and balancing options developed by the public were gathered, summarized and provided to the Board categorized by the frequency of supported asks and savings items.
- M. Indigenous Education Director and Secretary-Treasurer presentation to the Songhees and Esquimalt Nations' Education Directors about Indigenous student success data in School District 61, 2022-2023 funding sources: targeted and block funding, and proposed 2022-2023 budget spending priorities including \$400,000 investment in Indigenous Education from block funding, in addition to targeted funding.

By improving engagement, transparency and education in its budget processes, the Board continues to improve informing and educating education partners, Rights Holders, Principals and Vice-Principals and the public at large about the District. Learning strengths and stretches, and alignment to Strategic Plan and FESL, along with sharing district data about student success creates space for informed conversation to happen with a diverse group of people about priorities for learning in SD61. These discussions create pathways for resource allocation in intentional and focused areas.



Example of where resulting budget alignment has direct linkages to FESL, recognizing two consecutive years of deficit thus making a difficult environment for new investments, are:

- 1. Literacy Framework commitment of \$2.5m over five years (2022-2023 is year two of five);
- 2. Additional Education Assistant Hours totaling \$273,000 to support priority students
- 3. Network infrastructure upgrades of \$2.5m over five years to ensure stable, secure 24/7 access to on-line resources, data and collaboration for students and staff (2022-2023 is year one of five)
- 4. Indigenous Education supports to students and Nations through block funding of \$400,000
- 5. School allocation of \$10/student: \$5 from Indigenous Education targeted funding and \$5 from existing school supply allocations. The intention of this funding is to improve the visibility and access to Indigenous Education learning and resources within and across the school district and school communities. This funding offers an ideal opportunity for the school community to be innovative as you explore Indigenous Education. This funding is well suited for piloting a project or finding new ways to bring Indigenous worldviews, perspectives and considerations to the school community and classrooms for all learners.

School District 61 was able to reinvest in itself in the areas above by analyzing where we were not being intentional with rollover budgets, examining and understanding year over year unspent funds and lost opportunity, making difficult decisions to reduce senior leadership staffing, school leadership staffing, daytime custodians, collaboration time and programs richly resourced that did not necessarily align with today's priorities. We recognize all initiatives and areas of spending are important, and that priorities and gaps in student success require intentional focus and investment, and that those intentions change as our data changes when students are doing well or they are struggling.

This is the true financial alignment to Strategic Plan and FESL: How are our students doing, and where they are not doing well, what supports and investment can we make in targeted areas to improve results? With every decision regarding budget allocations we ask ourselves what is the through line to the student, what does the data tell us and what is the story of each learner and their needs.

School District 61 has also formed a District Allocation Working Group led by the Secretary-Treasurer with financial services leadership staff and school Principals and Vice-Principals. In all 20 people sit on the working group and have committed two years to creating school profile criteria that take into account the myriad of aspects of adequately resourcing rich learning environments, and how each school differs. Small working groups are creating, weighting and modeling criteria for school profiles in the areas of regular instruction (all), diverse instruction (some or few), administration and physical plant (buildings). The goal of the working group is to create a framework for recognizing each school's needs and strengths and resourcing schools accordingly. In this way we move away from formula driven allocations (i.e. base + or population based) to fully recognize diversity in our schools and address inequity.

School plans will be re-aligned each fiscal year to invest in areas of need based on the data presented in FESL, alignment to Strategic Plan and the required investment to improve success trends. This will be supported by continuing to carefully examine existing spending patterns and areas for return on investment for the priorities identified. This will also be supported by creating an environment where it is understood that priorities change from year to year and that our resource allocation must also change; that investments in year one and two do not mean the same investment for the next ten years, and that a realignment of resources to meet a current challenge should not be perceived as a loss of service, but a focus on improving results for students supported by evidence and research.





Conclusion

Our Framework for Enhancing Student Learning (FESL) is guided by our District mission, vision and core values and is grounded in research and local knowledge. The FESL reflects our the District's Strategic Plan and a deep commitment to continue to improve results for all children, while focusing on those students who are currently the least successful in our system.

As stated in the opening, School District 61 is committed to activating distinctions based data and supports for Indigenous learners as per the Declaration of the Rights of Indigenous Peoples Act (DRIPA) Action plan and as such, we have four agreements that represent the Four Houses within our School District. The term Four Houses means the localized structure cocreated with the Indigenous communities to provide equitable opportunities and structure for Indigenous Nations to have a voice within the Greater Victoria School District. The Four Houses represented in School District 61 include the Songhees First Nation, Esquimalt First Nation, Metis Nation Greater Victoria (MNGV) and the Urban Peoples' House Indigenous Advisory (UPHIA). The term Four Houses came from community to the school district as a way to activate their relationship for the programs and services for their children.

As one learning community, we continue to align resources and supports to the strategic plan through a collaborative, transparent process.

Additionally, we are continuing to ask the questions "Whose voices are missing?" and "How can we continue to reach and include the voices of the families we serve?"

"Education is not a neutral enterprise, Indigenous students at times, must engage knowledge as a border crosser, as a person moving in and out of borders constructed around coordinates of difference and power- these are not physical borders, they are cultural borders historically constructed and socially organized within maps of rules and regulations that limit and enable particular identities, individual capacities, and social forms. In this case, Indigenous students cross over into borders of meaning, maps of knowledge, social relations, and values that are increasingly being negotiated and rewritten as the codes and regulations which organize them and their student learning experience" (Giroux, p.169). "When pursuing equity, how can we plan anything responsive without first listening to those at the margins? Where does the voice of the learner – adult or student – fit into the process?"

Shane Safir – Street Data



| Develop and support high quality learning opportunities through the implementation of curriculum in order to improve student achievement. | Engage and collaborate with students, families and staff to provide an inclusive learning environment that will enhance and support student learning, identities and well-being. | Address the inequity of outcomes for diverse learners in literacy, numeracy, engagement and completion rates |
|--|--|--|
| Targeted professional learning offered through a variety of ways with a focus on literacy, numeracy and social emotional learning through the lens of culturally responsive teaching and learning. A learning series supporting new career teachers will continue – year 2. Additionally, targeted support will be offered to new counsellors and learning support teachers. District professional learning options aligned with the strategic plan that prioritize culturally responsive learning environments and explicitly connect philosophy and pedagogy with a focus on increasing student connections, engagement and achievement will be a priority. French oral language pilot with a family of schools to support the acquisition and strengthening of French oral language development Assessment Principles that focus on culturally responsive link to the video and document) | Through the K-12 Career Education Curriculum, continue to create opportunities focused on personalized future orientation Further implementation and support of Competency Based Individual Education Plans K-12 - focus on engaging students and families (Year 3) Continued work to support person centered planning and transitions K-12 and beyond with a focus for diverse learners Opening of the Welcome and Learning Centre to support immigrant and refugee students new to Victoria (Sept 2022) Continued support with inclusion of SOGI-themed resources and activities through collaboration with SOGI school leads and targeted professional learning opportunities | Activation of the four agreements with Indigenous communities Literacy Framework K-12 completion fall 2022 Year 2 of early childhood educators working alongside teachers in kindergarten classrooms Year 2 of District multi-disciplinary 'wrap-around team' supporting school teams with programming implementation for diverse learners with the most complex support needs Increase initiatives for students with diverse learning needs to connect with meaningful work experience, training, and post-secondary learning opportunities |
| Goal 2: Create a culturally responsive learning er | vironment that will support Indig | enous learners' personal and |
| academic success. | | |
| Critically examine personal and systemic biases, attitudes, beliefs, values and practices to increase student and staff understanding and appreciation of Indigenous worldviews, histories and perspectives. | Engage and collaborate with local Nations, Indigenous educators, Indigenous community leaders, Elders and families to enhance Indigenous student learning and well-being and identity. | Address the inequity of outcomes for Indigenous learners in literacy, numeracy, attendance and graduation rates. |
| Indigenous Education Learning Series Culturally Responsive Learning Series Human Rights Tribunal – Special Programs Hiring Exemption Indigenous Education Learning Resource Library – with Approved Authentic Resources Indigenous Mental Health Framework (Locally Developed with the Four Houses) Local Education Agreements Metis Education Agreement Urban People's House Indigenous Advisory – Terms of Reference | Songhees Local Education Agreement – Implementation Plan Esquimalt Nation Education Agreement – Implementation Plan Metis Education Agreement – Implementation Plan UPHIA – Terms of Reference Monthly Meetings with the Four Houses Elders Advisory Monthly Meetings Indigenous Education District Elementary, Middle and Secondary | All departments and schools are working towards an implementation of a Distinctions Based Data approach as per DRIPA, our Local Education Agreements with Songhees Nation, Esquimalt Nation, our Metis Education Agreement and our UPHIA Terms of Reference in our work with addressing inequities in literacy, numeracy, attendance and graduation rates with Indigenous students in our school district. All of our agreements were co-created with each of the Indigenous Communities and we meet |

SD61 FESL 2022 – First Draft Sep. 7, 2022



 Standing Weekly Office Hour for all Staff of SD61 on Zoom to explore any question related to Indigenous Education Indigenous Education Dept and District Team – Collaboration to Support the work across the system

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their students and families as outlined in each of these agreements from a distinctions based approach.

| mental well-being. Continue to provide professional learning opportunities to all staff in K- 12 to further support implementation of social emotional learning, physical literacy and mental health literacy that improves outcomes for students and classrooms. | Work in collaboration with Ministry of Children & Family Development to provide joint educational planning and support for children and youth in care that helps develop the child's personality, talents and mental and physical abilities to the fullest for current and future success. | Engage and collaborate with families to encourage awareness of and engagement in physical literacy and mental health literacy that improves outcomes for students in classrooms and at home. | Address the inequity of opportunity for all learners to maximize physical health and mental well-being. |
|--|--|--|--|
| Provide in-school implementation support for district resources including Second Step, Mental Health Literacy, EASE for all grades K to 12 including: targeted sessions for school counsellors and learning support teachers, counsellor collaboration sessions (several times throughout the year) ongoing work with Pacific Institute for Sport Excellence to provide Physical Literacy Teacher Mentorship programming in 10 middle and several elementary schools learning sessions focused on social emotional learning and behaviour as communication for educational assistants | Implement information strategy "one-by-each" with all MCFD offices that have SD61 students to ensure that accurate and timely information between schools and social workers In collaboration with MCFD host two sessions for staff from schools, MCFD and Indigenous Delegated Agencies to build better connections in support of our Children and Youth in Care Support implementation of District CYIC Standard of Practice | Provide Monthly Snap Shots at all levels for families that include community resources and relevant research Share new and relevant community resources and opportunities as they become available Promote in-school physical activities including clubs, intramurals and student led initiatives Develop and promote mental health campaigns through interactive posters in middle and secondary schools | Continue to work with Pacific Institute for Sports Excellence (PISE) to provide physical literacy teacher mentorship programming in ten middle and several elementary schools Provide membership access to local centres or programs for students and families with limited means Encourage participation in before and after school programs by providing snacks, transportation and equipment/clothing as needed Development of an attendance and re- engagement strategy to better identify and support priority students (three meetings throughout the year with community partners to connect and share information on disengaged students and share promising practices) |



Appendix

Foundation Skills Assessment (FSA) Literacy/Reading - Grade 4

(Percentage of Literacy/Reading selected response questions that students in grade 4 answered correctly)



Diverse Abilities

Figure 13: FSA Grade 4 Reading - Status - Off Reserve and Status - On Reserve



Figure 15: FSA Grade 4 Reading - Children/Youth In Care



Foundation Skills Assessment (FSA) Literacy/Reading - Grade 7

(Percentage of Literacy/Reading selected response questions that students in grade 7 answered correctly)



Figure 16: FSA Grade 7 Reading - All Resident Students







Figure 20: Grade 7 Reading - Children/Youth In Care



Figure 17: FSA Grade 7 Reading - Indigenous Students



Figure 19: FSA Grade 7 Reading - Students with Disabilities or Diverse Abilities





Office of the Secretary-Treasurer

School District No. 61 (Greater Victoria) 556 Boleskine Road, Victoria, BC V8Z 1E8 Phone (250) 475-4106 Fax (250) 475-4112

Kim Morris - Secretary Treasurer

| то: | Education Policy and Directions Committee |
|-------|---|
| FROM: | Kim Morris |

RE: Policy 2100.1 Superintendent Evaluation

DATE: September 12, 2022

Background

At its September 21, 2020 Regular Open Board Meeting, the Board carried the following resolution:

That the Board of Education of School District No.61 (Greater Victoria) adopt the draft Superintendent Evaluation Policy Option 2 as presented; AND FURTHER That the policy remain in draft until the first evaluation is concluded; AND FURTHER That the Board review the draft Superintendent Evaluation policy immediately after completing the Superintendent Evaluation process.

The approved policy in DRAFT is attached as Appendix A.

<u>Issue</u>

Policy 2100.1 Superintendent Evaluation has been approved in draft for 2 years. Since the adoption of the draft policy for one year in September 2020 by Board motion, Superintendents have changed.

At its June 14, 2022 meeting, the Policy Sub-Committee discussed a recommendation to the Board be made to move the policy out of draft and to finally adopt, after a meeting of the current Superintendent and the Board Chair to discuss any concerns.

The Superintendent and the Board Chair met over the summer and suggested no changes to the September 2020 version.

Therefore Appendix A remains the current version of the policy in draft.

The Greater Victoria School District wishes to recognize and acknowledge the Esquimalt and Songhees Nations, on whose traditional territories, we live, we learn, and we do our work.



Recommendation

That the Board of Education of School District No. 61 (Greater Victoria) move Draft Policy 2100.1 Superintendent Evaluation adopted in September 2020, out of draft and formally adopt as presented, to establish the process for evaluating the Superintendent.

The Greater Victoria School District wishes to recognize and acknowledge the Esquimalt and Songhees Nations, on whose traditional territories, we live, we learn, and we do our work.





We nurture each student's learning and well-being in a safe, responsive, and inclusive learning community.

APPENDIX A

POLICY 2100.1 SUPERINTENDENT EVALUATION

Drafted: January 2020 Draft Revision: September 2020 Adopted:

The Superintendent's evaluation provides for both accountability and growth, as well as for strengthening the relationship between the Board and the Superintendent. The written Superintendent evaluation report will affirm specific accomplishments and identify areas of growth, where applicable.

Guiding Principles

The Superintendent's evaluation:

- 1. Will be reasonably related to the roles and responsibilities of the Superintendent and the goals of the District strategic plan.
- 2. Will provide for a written evaluation of the Superintendent's performance at least once in a four-year trustee term with preference being the middle years of the Superintendent's contract.
- 3. Will emphasize the need for and use of evidence for evaluation purposes within the interview process.
- 4. Will utilize an anonymous leadership survey tool and an external consultant.

Process:

- 1. The Chair will appoint two trustees who will, together with the Superintendent, seek consensus relative to the evaluation process, including but not limited to, recommending an external consultant, selecting a leadership survey tool and identifying the possible recipients of the survey tool and staff who may be interviewed.
- 2. Upon approval of the Board, an external consultant will be engaged who will be responsible for completing the final report.
- 3. The anonymous leadership survey will be sent to the following that have a recent working relationship with the Superintendent:
 - Trustees
 - VCPAC Executive



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OPTION #2

- District Leadership Team
- Principals
- Teachers
- Indigenous Leaders
- ASA, CUPE 382, CUPE 947, GVTA
- Community Organization Partners
- Other
- 4. The external consultant will conduct interviews with groups identified in 3 above.

The interview questions will align to Roles and Responsibilities of the Superintendent and the goals of the Strategic Plan.

- 5. The external consultant will gather all information, analyze and prepare a written evaluation report to be presented to the Board.
- 6. The evaluation report will be reviewed with the Board.
- 7. The Superintendent will create a growth plan that will be reviewed with the Board annually.